

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|   | <u>2019 Budget</u>    | <u>2018 Budget</u>    | <u>Variance \$</u>   | <u>Variance %</u>   | <u>2018 Forecast</u>  | <u>2017 Actual</u>    | <u>2016 Actual</u>    | <u>2015 Actual</u>    | <u>2014 Actual</u>    |
|---|-----------------------|-----------------------|----------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b><u>MEMBERS OF COUNCIL</u></b>            | <b><u>533,246</u></b> | <b><u>442,418</u></b> | <b><u>90,828</u></b> | <b><u>20.5%</u></b> | <b><u>427,964</u></b> | <b><u>437,121</u></b> | <b><u>408,209</u></b> | <b><u>358,891</u></b> | <b><u>336,182</u></b> |
| Computer Supplies                           | 5,000                 | 10,000                | (5,000)              | -50.0%              | 4,000                 | 3,234                 | 3,717                 | 188                   | 7,779                 |
| Special Events                              | 8,000                 | 0                     | 8,000                |                     | 0                     | 12,214                |                       |                       |                       |
| Council Benefits - EHC/Dental               | 60,000                | 52,000                | 8,000                | 15.4%               | 61,000                | 60,639                | 52,586                | 35,806                | 54,145                |
| Council Conventions                         | 62,400                | 48,000                | 14,400               | 30.0%               | 44,000                | 44,207                | 37,112                | 22,947                | 19,195                |
| Council CPP,Employer Health Tax             | 13,785                | 10,000                | 3,785                | 37.9%               | 11,500                | 11,698                | 11,729                | 10,990                | 5,902                 |
| Council Group Insurance                     | 5,500                 | 5,500                 | 0                    | 0.0%                | 5,500                 | 5,304                 | 5,896                 | 5,896                 | 5,549                 |
| Council Liability Insurance                 | 7,800                 | 7,800                 | 0                    | 0.0%                | 7,703                 | 7,703                 | 7,812                 | 7,662                 | 14,909                |
| Council Mileage                             | 37,000                | 36,000                | 1,000                | 2.8%                | 38,000                | 35,822                | 40,321                | 40,627                | 0                     |
| Council Hospitality                         | 20,000                | 20,000                | 0                    | 0.0%                | 18,000                | 20,767                | 21,804                | 17,930                | 0                     |
| Council - Former Payment System             | 0                     | 0                     | 0                    |                     | 0                     | 0                     | 0                     | 0                     | 268,349               |
| Office Expenses                             | 5,000                 | 3,500                 | 1,500                | 42.9%               | 7,000                 | 6,337                 | 7,870                 | 3,681                 |                       |
| Legal - Integrity Commissioner              | 2,000                 | 2,000                 | 0                    | 0.0%                | 2,000                 | 7,575                 |                       |                       |                       |
| Ad Hoc Per Diem Payments                    | 28,270                | 20,857                | 7,413                | 35.5%               | 22,000                | 20,489                | 20,209                | 17,935                | 0                     |
| Salary - Council                            | 238,515               | 185,000               | 53,515               | 28.9%               | 180,000               | 169,520               | 166,008               | 169,179               | 0                     |
| Salary & Ad Hoc - Warden                    | 72,376                | 65,761                | 6,615                | 10.1%               | 65,761                | 63,624                | 67,019                | 55,000                | 0                     |
| AMO Board of Directors                      | 10,000                | 10,000                | 0                    | 0.0%                | 5,000                 | 8,517                 | 2,824                 | 13,955                | 0                     |
| FCM Board of Directors                      | 8,000                 | 6,000                 | 2,000                | 33.3%               | 6,500                 | 7,991                 | 4,642                 | 5,537                 | 0                     |
| Warden Banquet                              | 0                     | 6,000                 | (6,000)              | -100.0%             | 0                     | 0                     | 4,205                 |                       | 7,379                 |
| Warden Expenses                             | 9,000                 | 10,000                | (1,000)              | -10.0%              | 6,000                 | 7,169                 | 13,569                | 6,624                 |                       |
| Recoveries - County                         | (59,400)              | (56,000)              | (3,400)              | 6.1%                | (56,000)              | (55,228)              | (57,383)              | (54,916)              | (45,490)              |
| Recoveries - Outside                        | 0                     | 0                     | 0                    |                     | 0                     | (461)                 | (1,731)               | (150)                 | (1,535)               |
| <b><u>GENERAL - ADMINISTRATION</u></b>      | <b><u>869,040</u></b> | <b><u>787,504</u></b> | <b><u>81,536</u></b> | <b><u>10.4%</u></b> | <b><u>817,304</u></b> | <b><u>717,617</u></b> | <b><u>811,130</u></b> | <b><u>775,138</u></b> | <b><u>754,875</u></b> |
| Bank Charges - Moneris                      | 1,300                 | 1,300                 | 0                    | 0.0%                | 1,400                 | 1,207                 | 1,448                 | 1,065                 | 960                   |
| Computer Expense                            | 38,000                | 38,000                | 0                    | 0.0%                | 35,000                | 43,960                | 24,346                | 25,062                | 26,957                |
| Conferences & Conventions                   | 4,000                 | 4,000                 | 0                    | 0.0%                | 4,000                 | 3,131                 | 2,259                 | 1,342                 | 2,682                 |
| Depreciation                                | 4,400                 | 6,700                 | (2,300)              | -34.3%              | 4,400                 | 6,328                 | 5,647                 | 5,084                 | 4,418                 |
| Employee Benefits                           | 273,177               | 251,508               | 21,669               | 8.6%                | 251,508               | 245,188               | 264,887               | 251,215               | 241,711               |
| General Legal & Audit                       | 26,000                | 26,000                | 0                    | 0.0%                | 26,000                | 22,429                | 23,291                | 27,696                | 19,557                |
| Membership Fees                             | 29,200                | 27,000                | 2,200                | 8.1%                | 28,000                | 27,852                | 27,319                | 27,404                | 26,628                |
| Office Expense                              | 26,000                | 26,000                | 0                    | 0.0%                | 22,000                | 15,942                | 20,304                | 21,831                | 19,531                |
| Professional Development - Department Staff | 5,000                 | 5,000                 | 0                    | 0.0%                | 2,000                 | 284                   | 496                   | 1,518                 | 5,736                 |
| Professional Development - Mgt Team (41)    | 15,000                | 5,000                 | 10,000               | 200.0%              | 0                     | 0                     | 0                     | 3,551                 | 0                     |
| Recovery - Other Departments                | (620,189)             | (550,983)             | (69,206)             | 12.6%               | (550,983)             | (570,791)             | (591,617)             | (580,565)             | (567,603)             |
| Recovery - Outside                          | (500)                 | (500)                 | 0                    | 0.0%                | (200)                 | (53)                  | (1,567)               | (358)                 | (1,185)               |
| Recruitment                                 | 3,000                 | 0                     | 3,000                |                     | 44,400                | 554                   | 0                     |                       | 1,329                 |
| Salaries                                    | 1,013,052             | 921,179               | 91,873               | 10.0%               | 921,179               | 902,806               | 997,619               | 968,098               | 947,724               |
| Special Projects - Strategic Plan           | 15,000                | 0                     | 15,000               |                     | 0                     |                       |                       |                       |                       |
| Special Projects - EOWC                     | 14,000                | 13,000                | 1,000                | 7.7%                | 15,000                | 9,594                 | 12,260                | 12,938                | 10,320                |
| Surplus Adjustment - Capital                | 0                     | 0                     | 0                    |                     | 0                     | 0                     | 16,422                |                       | 13,524                |
| Surplus Adjustment - Trf From Reserves      | 0                     | 0                     | 0                    |                     | 0                     | 0                     | 0                     |                       | (12,000)              |
| Surplus Adjustment - Depreciation           | (4,400)               | (6,700)               | 2,300                | -34.3%              | (4,400)               | (6,328)               | (5,647)               | (5,084)               | (4,418)               |
| Telephone                                   | 6,000                 | 6,000                 | 0                    | 0.0%                | 6,000                 | 5,428                 | 4,702                 | 5,688                 | 6,183                 |
| Travel                                      | 21,000                | 15,000                | 6,000                | 40.0%               | 12,000                | 10,086                | 8,961                 | 8,653                 | 12,821                |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u> | <u>2018 Budget</u> | <u>Variance \$</u> | <u>Variance %</u> | <u>2018 Forecast</u> | <u>2017 Actual</u> | <u>2016 Actual</u> | <u>2015 Actual</u> | <u>2014 Actual</u> |
|--|--------------------|--------------------|--------------------|-------------------|----------------------|--------------------|--------------------|--------------------|--------------------|
| <b>PROPERTY - Pembroke</b>             | <b>336,496</b>     | <b>330,000</b>     | <b>6,496</b>       | <b>2.0%</b>       | <b>330,000</b>       | <b>300,171</b>     | <b>313,746</b>     | <b>327,343</b>     | <b>337,998</b>     |
| Advertising                            | 1,000              | 1,000              | 0                  | 0.0%              | 1,000                | 0                  | 0                  | 535                | 493                |
| Capital - under threshold              | 22,000             | 23,450             | (1,450)            | -6.2%             | 23,450               | 18,954             | 16,721             | 28,415             | 31,875             |
| Computer Supplies                      | 12,300             | 12,000             | 300                | 2.5%              | 12,000               | 0                  | 0                  |                    | 7,989              |
| Depreciation                           | 237,150            | 245,000            | (7,850)            | -3.2%             | 245,000              | 202,240            | 200,698            | 211,092            | 211,092            |
| Elevator Maintenance                   | 7,310              | 7,131              | 179                | 2.5%              | 7,131                | 5,964              | 6,450              | 5,951              | 5,512              |
| Employee Benefits                      | 64,201             | 63,889             | 312                | 0.5%              | 63,889               | 59,148             | 60,284             | 54,467             | 53,815             |
| Garbage Disposal                       | 4,920              | 4,800              | 120                | 2.5%              | 4,800                | 4,708              | 4,169              | 4,060              | 3,894              |
| Groundskeeping                         | 5,652              | 5,514              | 138                | 2.5%              | 5,514                | 3,715              | 4,603              | 5,245              | 3,999              |
| Insurance                              | 30,000             | 31,000             | (1,000)            | -3.2%             | 31,000               | 29,788             | 31,804             | 29,908             | 48,353             |
| Janitorial Contract                    | 111,000            | 95,000             | 16,000             | 16.8%             | 95,000               | 84,631             | 87,156             | 93,551             | 94,606             |
| Legal                                  | 1,000              | 1,000              | 0                  | 0.0%              | 1,000                | 1,685              | 0                  |                    | 0                  |
| Lights,Heat & Power                    | 128,000            | 145,000            | (17,000)           | -11.7%            | 145,000              | 130,005            | 155,022            | 152,867            | 145,055            |
| Mechanical                             | 19,500             | 20,873             | (1,373)            | -6.6%             | 20,873               | 5,509              | 15,081             | 18,948             | 17,996             |
| Memberships/Subscriptions              | 2,500              | 2,500              | 0                  | 0.0%              | 2,500                | 1,821              | 2,257              | 1,476              | 1,371              |
| Miscellaneous Bldg                     | 2,800              | 2,800              | 0                  | 0.0%              | 2,800                | 2,676              | 2,458              | 2,896              | 3,420              |
| Office Supplies                        | 12,000             | 6,856              | 5,144              | 75.0%             | 6,856                | 14,726             | 12,437             | 10,775             | 4,029              |
| Professional Development               | 5,000              | 5,000              | 0                  | 0.0%              | 5,000                | 636                | 1,257              | 3,671              | 4,895              |
| Recoveries - Internal Charges          | (16,300)           | (17,000)           | 700                | -4.1%             | (17,000)             | (16,159)           | (24,925)           | (15,842)           | (16,100)           |
| Recoveries - Other                     | (11,503)           | (17,530)           | 6,027              | -34.4%            | (17,530)             | (30,806)           | (3,470)            | (1,550)            | (1,503)            |
| Recruitment                            | 750                | 750                | 0                  | 0.0%              | 750                  | 772                | 547                | 502                | 291                |
| Repairs & Maintenance                  | 36,220             | 35,337             | 883                | 2.5%              | 35,337               | 36,033             | 29,426             | 30,378             | 28,514             |
| Revenue - Lease                        | (345,409)          | (337,368)          | (8,041)            | 2.4%              | (337,368)            | (329,171)          | (322,904)          | (322,938)          | (322,386)          |
| Salaries                               | 227,755            | 222,298            | 5,457              | 2.5%              | 222,298              | 221,949            | 219,258            | 208,613            | 202,768            |
| Security & Monitoring                  | 6,000              | 6,000              | 0                  | 0.0%              | 6,000                | 2,544              | 2,937              | 5,746              | 3,603              |
| Special Projects                       | 0                  | 0                  | 0                  |                   | 0                    | 15,000             | 41                 |                    | 0                  |
| Surplus Adjustment - Capital           | 395,000            | 205,000            | 190,000            | 92.7%             | 205,000              | 861,204            | 65,364             | 25,898             | 0                  |
| Surplus Adjustment - Depreciation      | (237,150)          | (245,000)          | 7,850              | -3.2%             | (245,000)            | (202,240)          | (200,698)          | (211,092)          | (211,092)          |
| Surplus Adjustment - Trf From Reserves | (395,000)          | (205,000)          | (190,000)          | 92.7%             | (205,000)            | (834,340)          | (65,364)           | (25,898)           | 0                  |
| Telephone                              | 1,500              | 1,500              | 0                  | 0.0%              | 1,500                | 2,768              | 2,207              | 2,333              | 2,830              |
| Travel                                 | 4,800              | 4,700              | 100                | 2.1%              | 4,700                | 3,942              | 6,177              | 4,360              | 2,691              |
| Vehicle Expenses                       | 3,500              | 3,500              | 0                  | 0.0%              | 3,500                | 2,469              | 4,753              | 2,976              | 9,988              |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|   | <u>2019 Budget</u>      | <u>2018 Budget</u>      | <u>Variance \$</u>  | <u>Variance %</u>   | <u>2018 Forecast</u>    | <u>2017 Actual</u>      | <u>2016 Actual</u>      | <u>2015 Actual</u>      | <u>2014 Actual</u>      |
|---|-------------------------|-------------------------|---------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>PROPERTY - Renfrew County Place</u></b> | <b><u>(216,852)</u></b> | <b><u>(221,990)</u></b> | <b><u>5,138</u></b> | <b><u>-2.3%</u></b> | <b><u>(221,990)</u></b> | <b><u>(221,140)</u></b> | <b><u>(208,605)</u></b> | <b><u>(194,979)</u></b> | <b><u>(186,935)</u></b> |
| Capital - Under Threshold                     | 18,450                  | 18,000                  | 450                 | 2.5%                | 18,000                  | 9,158                   | 32,503                  | 9,380                   | 7,002                   |
| Depreciation                                  | 179,000                 | 195,000                 | (16,000)            | -8.2%               | 195,000                 | 186,873                 | 192,934                 | 192,407                 | 192,407                 |
| Elevator Maintenance                          | 6,550                   | 6,391                   | 159                 | 2.5%                | 6,391                   | 3,671                   | 6,227                   | 5,633                   | 5,107                   |
| Garbage Removal                               | 3,680                   | 3,590                   | 90                  | 2.5%                | 3,590                   | 3,294                   | 3,261                   | 3,243                   | 3,175                   |
| Groundskeeping / Snow Removal                 | 21,080                  | 20,566                  | 514                 | 2.5%                | 20,566                  | 17,445                  | 16,638                  | 16,017                  | 16,278                  |
| Insurance                                     | 15,500                  | 15,500                  | 0                   | 0.0%                | 15,500                  | 14,979                  | 16,218                  | 15,723                  | 14,655                  |
| Janitorial Contract                           | 93,350                  | 89,760                  | 3,590               | 4.0%                | 89,760                  | 78,444                  | 76,390                  | 74,319                  | 74,278                  |
| Lease Revenue- Outside                        | (296,286)               | (297,447)               | 1,161               | -0.4%               | (297,447)               | (345,589)               | (338,917)               | (330,039)               | (325,685)               |
| Legal   | 4,000                   | 4,000                   | 0                   | 0.0%                | 4,000                   | 0                       | 0                       | 0                       | 4,385                   |
| Lights,Heat & Power                           | 95,000                  | 95,000                  | 0                   | 0.0%                | 95,000                  | 85,781                  | 90,929                  | 87,559                  | 85,543                  |
| Mechanical                                    | 16,000                  | 16,560                  | (560)               | -3.4%               | 16,560                  | 6,426                   | 10,596                  | 9,975                   | 8,717                   |
| Miscellaneous Bldg                            | 2,000                   | 2,040                   | (40)                | -2.0%               | 2,040                   | 3,638                   | 9,493                   | 13,151                  | 2,237                   |
| Municipal Taxes                               | 16,000                  | 16,000                  | 0                   | 0.0%                | 16,000                  | 15,837                  | 15,166                  | 14,823                  | 14,654                  |
| Office Supplies / Admin Costs                 | 4,000                   | 4,000                   | 0                   | 0.0%                | 4,000                   | 10,062                  | 3,492                   | 3,481                   | 914                     |
| Revenue Lease - Internal                      | (597,528)               | (289,930)               | (307,598)           | 106.1%              | (289,930)               | (282,529)               | (274,644)               | (266,645)               | (258,879)               |
| Recoveries - OPP                              | (18,392)                | (18,392)                | 0                   | 0.0%                | (18,392)                | 0                       | 0                       | 0                       | 0                       |
| Recoverable - Outside                         | (16,000)                | (16,000)                | 0                   | 0.0%                | (16,000)                | (16,856)                | (22,059)                | (25,987)                | (17,017)                |
| Repairs & Maintenance                         | 20,412                  | 19,915                  | 497                 | 2.5%                | 19,915                  | 23,406                  | 19,639                  | 18,170                  | 16,220                  |
| Salaries / Benefits                           | 86,733                  | 80,067                  | 6,666               | 8.3%                | 80,067                  | 69,201                  | 64,238                  | 66,182                  | 63,127                  |
| Security & Monitoring                         | 5,627                   | 5,490                   | 137                 | 2.5%                | 5,490                   | 3,847                   | 4,837                   | 2,775                   | 2,337                   |
| Surplus Adjustment - Capital                  | 555,000                 | 42,000                  | 513,000             | 1221.4%             | 42,000                  | 0                       | 0                       | 0                       | 0                       |
| Surplus Adjustment - Depreciation             | (179,000)               | (195,000)               | 16,000              | -8.2%               | (195,000)               | (186,873)               | (192,934)               | (192,407)               | (192,407)               |
| Surplus Adjustment - Trf From Reserves        | (555,000)               | (42,000)                | (513,000)           | 1221.4%             | (42,000)                | 0                       | 0                       | 0                       | 0                       |
| Surplus Adjustment - Trf To Reserves          | 300,000                 | 0                       | 300,000             |                     | 0                       | 78,645                  | 57,388                  | 87,261                  | 94,597                  |
| Vehicle Expenses                              | 2,972                   | 2,900                   | 72                  | 2.5%                | 2,900                   | 0                       | 0                       | 0                       | 1,420                   |
| <b><u>PROPERTY - Base Stations (4)</u></b>    | <b><u>0</u></b>         | <b><u>0</u></b>         | <b><u>0</u></b>     |                     | <b><u>0</u></b>         | <b><u>0</u></b>         | <b><u>0</u></b>         | <b><u>0</u></b>         | <b><u>0</u></b>         |
| Depreciation                                  | 61,750                  | 61,000                  | 750                 | 1.2%                | 61,000                  | 61,725                  | 60,984                  | 60,001                  | 60,161                  |
| Capital - Under Threshold                     | 0                       | 0                       | 0                   |                     | 0                       | 11,220                  | 0                       | 20,820                  | 14,916                  |
| Groundskeeping/Snow Removal                   | 43,750                  | 43,106                  | 644                 | 1.5%                | 43,106                  | 30,912                  | 28,422                  | 27,631                  | 27,766                  |
| Janitorial Contract                           | 30,800                  | 30,700                  | 100                 | 0.3%                | 30,700                  | 23,564                  | 18,071                  | 18,505                  | 21,432                  |
| Lights,Heat & Power                           | 36,900                  | 37,200                  | (300)               | -0.8%               | 37,200                  | 28,059                  | 28,397                  | 29,080                  | 29,244                  |
| Mechanical                                    | 10,262                  | 10,200                  | 62                  | 0.6%                | 10,200                  | 3,920                   | 3,549                   | 8,564                   | 3,197                   |
| Miscellaneous Bldg                            | 2,000                   | 2,000                   | 0                   | 0.0%                | 2,000                   | 3,663                   | 415                     | 3,969                   | 4,729                   |
| Revenue - Internal Lease                      | (318,717)               | (313,668)               | (5,049)             | 1.6%                | (313,668)               | (308,937)               | (304,344)               | (310,708)               | (296,696)               |
| Repairs & Maintenance                         | 32,800                  | 32,000                  | 800                 | 2.5%                | 32,000                  | 28,082                  | 29,616                  | 16,997                  | 24,261                  |
| Security & Monitoring                         | 4,080                   | 4,080                   | 0                   | 0.0%                | 4,080                   | 0                       | 3,012                   | 0                       | 0                       |
| Surplus Adjustment - Depreciation             | (61,750)                | (61,000)                | (750)               | 1.2%                | (61,000)                | (61,725)                | (60,984)                | (60,001)                | (60,161)                |
| Surplus Adjustment- Capital                   | 1,400,000               | 12,000                  | 1,388,000           | 11566.7%            | 12,000                  | 0                       | 9,932                   | 10,666                  | 0                       |
| Surplus Adjustment - Trf From Reserves        | (1,400,000)             | (12,000)                | (1,388,000)         | 11566.7%            | (12,000)                | 0                       | (9,932)                 | (20,820)                | (14,916)                |
| Surplus Adjustment - Trf To Reserves          | 158,125                 | 154,382                 | 3,743               | 2.4%                | 154,382                 | 179,517                 | 192,862                 | 195,296                 | 186,067                 |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u> | <u>2018 Budget</u> | <u>Variance \$</u> | <u>Variance %</u> | <u>2018 Forecast</u> | <u>2017 Actual</u> | <u>2016 Actual</u> | <u>2015 Actual</u> | <u>2014 Actual</u> |
|--|--------------------|--------------------|--------------------|-------------------|----------------------|--------------------|--------------------|--------------------|--------------------|
| <b>PROPERTY - Arnprior Office</b>              | <b>0</b>           | <b>0</b>           | <b>0</b>           |                   | <b>0</b>             | <b>0</b>           | <b>0</b>           | <b>3,144</b>       | <b>0</b>           |
| Capital Under Threshold                        | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  | 3,144              | 0                  |
| Depreciation                                   | 37,000             | 37,000             | 0                  | 0.0%              | 37,000               | 36,926             | 37,027             | 36,926             | 36,926             |
| Groundskeeping / Snow Removal                  | 4,023              | 4,023              | 0                  | 0.0%              | 4,023                | 2,087              | 2,031              | 2,069              | 1,832              |
| Insurance                                      | 2,678              | 2,678              | 0                  | 0.0%              | 2,678                | 2,510              | 2,690              | 2,602              | 0                  |
| Janitorial Contract                            | 27,000             | 27,000             | 0                  | 0.0%              | 27,000               | 27,833             | 26,692             | 25,018             | 24,691             |
| Lights,Heat & Power                            | 13,249             | 13,249             | 0                  | 0.0%              | 13,249               | 10,289             | 11,329             | 10,038             | 8,861              |
| Mechanical                                     | 2,000              | 2,000              | 0                  | 0.0%              | 2,000                | 1,030              | 2,014              | 1,948              | 588                |
| Miscellaneous Bldg                             | 500                | 500                | 0                  | 0.0%              | 500                  | 41                 | 77                 | 13                 | 106                |
| Revenue - Internal Lease                       | (139,825)          | (139,825)          | 0                  | 0.0%              | (139,825)            | (134,081)          | (129,089)          | (120,814)          | (138,192)          |
| Repairs & Maintenance                          | 5,500              | 5,500              | 0                  | 0.0%              | 5,500                | 4,025              | 4,381              | 3,496              | 1,102              |
| Security & Monitoring                          | 1,500              | 1,500              | 0                  | 0.0%              | 1,500                | 1,095              | 1,493              | 567                | 239                |
| Surplus Adjustment- Capital                    | 15,000             | 10,000             | 5,000              | 50.0%             | 10,000               |                    | 78,382             |                    | 0                  |
| Surplus Adjustment- Depreciation               | (37,000)           | (37,000)           | 0                  | 0.0%              | (37,000)             | (36,926)           | (37,027)           | (36,926)           | (36,926)           |
| Surplus Adjustment - Trf From Building Reserve | (15,000)           | (10,000)           | (5,000)            | 50.0%             | (10,000)             |                    |                    | (8,312)            |                    |
| Surplus Adjustment - Trf To Building Reserve   | 83,375             | 83,375             | 0                  | 0.0%              | 83,375               | 85,171             |                    | 83,375             | 100,773            |
| <b>PROPERTY - Renfrew OPP</b>                  | <b>0</b>           | <b>0</b>           | <b>0</b>           |                   | <b>0</b>             | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>           |
| Garbage Removal                                | 2,000              | 3,500              | (1,500)            | -42.9%            | 3,500                | 1,632              | 0                  | 0                  |                    |
| Groundskeeping / Snow Removal                  | 29,420             | 33,920             | (4,500)            | -13.3%            | 33,920               | 22,136             | 5,427              | 0                  |                    |
| Capital Under Threshold                        | 8,000              | 0                  | 8,000              |                   |                      |                    |                    |                    |                    |
| Depreciation                                   | 115,176            | 0                  | 115,176            |                   |                      | 9,782              |                    |                    |                    |
| Heat, Light & Power                            | 0                  | 0                  | 0                  |                   | 0                    | 1,984              | 1,251              |                    |                    |
| Insurance                                      | 13,000             | 13,000             | 0                  | 0.0%              | 13,000               | 12,830             | 0                  | 0                  |                    |
| Internal Chg - County                          | 11,503             | 17,530             | (6,027)            | -34.4%            | 17,530               | 1,171              | 9,180              | 0                  |                    |
| LTD Interest Expense                           | 129,394            | 137,239            | (7,845)            | -5.7%             | 137,239              | 128,971            | 0                  |                    |                    |
| Municipal Taxes                                | 43,000             | 0                  | 43,000             |                   |                      | 34,040             |                    |                    |                    |
| Office Expense                                 | 0                  | 3,500              | (3,500)            | -100.0%           | 3,500                | 3,710              | 1,146              |                    |                    |
| Recovery - Capital Lease                       | (461,158)          | (461,158)          | 0                  | 0.0%              | (461,158)            | (461,158)          | (193,027)          |                    |                    |
| Recovery - Operating Lease                     | (146,315)          | (116,950)          | (29,365)           | 25.1%             | (116,950)            | (113,643)          | (17,307)           | 0                  |                    |
| Repairs & Maintenance                          | 29,000             | 24,208             | 4,792              | 19.8%             | 24,208               | 12,408             | 0                  | 0                  |                    |
| Salary & Benefits                              | 18,392             | 18,392             | 0                  | 0.0%              | 18,392               | 20,147             | 0                  | 0                  |                    |
| Security/Monitoring                            | 0                  | 2,900              | (2,900)            | -100.0%           | 2,900                | 3,585              |                    |                    |                    |
| Surplus Adjustment- Capital                    |                    | 45,000             | (45,000)           | -100.0%           | 45,000               | 336,811            | 3,338,533          | 891,081            | 91,059             |
| Surplus Adjustment- Depreciation               | (115,176)          |                    | (115,176)          |                   |                      | (9,782)            |                    |                    |                    |
| Surplus Adjustment- Proceeds From Debt         |                    | 0                  | 0                  |                   | 0                    | (520,386)          | (3,338,533)        | (891,081)          | 0                  |
| Surplus Adjustment - LTD Principal Pmts        | 266,459            | 258,614            | 7,845              | 3.0%              | 258,614              | 126,439            |                    |                    |                    |
| Surplus Adjustment - Trf From Reserves         | (8,000)            | (45,000)           | 37,000             | -82.2%            | (45,000)             | 0                  | 0                  |                    | (91,059)           |
| Surplus Adjustment - Trf To Reserves           | 65,305             | 65,305             |                    |                   | 65,305               | 389,323            | 193,330            |                    |                    |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u>    | <u>2018 Budget</u>    | <u>Variance \$</u>   | <u>Variance %</u>  | <u>2018 Forecast</u>  | <u>2017 Actual</u>    | <u>2016 Actual</u>    | <u>2015 Actual</u>    | <u>2014 Actual</u>    |
|--|-----------------------|-----------------------|----------------------|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b><u>INFORMATION TECHNOLOGY</u></b>     | <b><u>457,927</u></b> | <b><u>447,270</u></b> | <b><u>10,657</u></b> | <b><u>2.4%</u></b> | <b><u>423,070</u></b> | <b><u>391,747</u></b> | <b><u>409,116</u></b> | <b><u>429,242</u></b> | <b><u>426,648</u></b> |
| Annual Software Maintenance Fees         | 98,950                | 90,950                | 8,000                | 8.8%               | 75,000                | 54,472                | 62,714                | 61,371                | 40,131                |
| Benefits                                 | 126,102               | 126,932               | (830)                | -0.7%              | 126,932               | 117,406               | 115,318               | 108,874               | 107,177               |
| Communication Fees                       | 23,000                | 12,000                | 11,000               | 91.7%              | 12,000                | 15,587                | 20,673                | 20,828                | 37,789                |
| Computer Technology Supplies             | 10,000                | 10,800                | (800)                | -7.4%              | 10,800                | 8,143                 | 10,048                | 6,930                 | 5,097                 |
| Corporate Software                       | 9,000                 | 8,900                 | 100                  | 1.1%               | 8,900                 | 2,909                 | 6,918                 | 15,244                | 59,057                |
| Depreciation                             | 36,000                | 39,000                | (3,000)              | -7.7%              | 39,000                | 37,202                | 38,477                | 30,213                | 35,973                |
| Office Expense                           | 1,100                 | 1,100                 | 0                    | 0.0%               | 1,100                 | 2,363                 | 4,470                 | 2,306                 | 2,142                 |
| Professional Development                 | 5,950                 | 6,250                 | (300)                | -4.8%              | 4,000                 | 6,245                 | 3,930                 | 4,558                 | 438                   |
| Purchased Services                       | 10,000                | 4,000                 | 6,000                | 150.0%             | 0                     | 4,350                 | 7,957                 | 5,368                 | 6,340                 |
| Recoveries - County                      | (319,266)             | (313,787)             | (5,479)              | 1.7%               | (313,787)             | (308,481)             | (300,821)             | (292,608)             | (287,200)             |
| Recoveries - Province                    | 0                     | 0                     | 0                    |                    | 0                     | 0                     | 0                     |                       | 0                     |
| Recoveries - Outside                     | (2,000)               | (2,000)               | 0                    | 0.0%               | (2,000)               | (1,190)               | (3,726)               | (2,625)               | (5,188)               |
| Salaries                                 | 476,291               | 465,125               | 11,166               | 2.4%               | 465,125               | 451,017               | 444,437               | 428,941               | 420,455               |
| Surplus Adjustment - Capital             | 60,000                | 18,000                | 42,000               | 233.3%             | 17,000                | 35,434                | 18,336                | 94,053                | 26,811                |
| Surplus Adjustment - Depreciation        | (36,000)              | (39,000)              | 3,000                | -7.7%              | (39,000)              | (37,202)              | (38,477)              | (30,213)              | (35,973)              |
| Surplus Adjustment - Trf From Reserves   | (60,000)              | 0                     | (60,000)             |                    | 0                     | (14,307)              | 0                     | (42,347)              | 0                     |
| Telephone Costs                          | 6,800                 | 7,000                 | (200)                | -2.9%              | 7,000                 | 7,188                 | 6,836                 | 5,518                 | 5,632                 |
| Travel                                   | 12,000                | 12,000                | 0                    | 0.0%               | 11,000                | 10,611                | 12,026                | 12,831                | 7,967                 |
| <b><u>HUMAN RESOURCES DEPARTMENT</u></b> | <b><u>252,158</u></b> | <b><u>238,632</u></b> | <b><u>13,526</u></b> | <b><u>5.7%</u></b> | <b><u>261,632</u></b> | <b><u>220,880</u></b> | <b><u>216,895</u></b> | <b><u>192,216</u></b> | <b><u>199,646</u></b> |
| Benefits                                 | 123,040               | 135,983               | (12,943)             | -9.5%              | 135,983               | 122,270               | 119,179               | 108,054               | 109,905               |
| Capital Under Threshold                  | 0                     | 0                     | 0                    |                    | 0                     | 0                     | 3,435                 | 4,493                 | 0                     |
| Conference & Convention                  | 4,000                 | 4,000                 | 0                    | 0.0%               | 4,000                 | 819                   | 2,403                 |                       | 1,816                 |
| Depreciation                             | 500                   | 500                   | 0                    | 0.0%               | 500                   | 461                   | 462                   | 461                   | 309                   |
| Expenses Recoverable From Others         | 10,000                | 0                     | 10,000               |                    | 0                     | 18,515                | 14,968                | 37,158                | 130,861               |
| Legal Fees                               | 10,000                | 10,000                | 0                    | 0.0%               | 10,000                | 15,198                | 11,962                | 12,477                | 24,641                |
| Membership Fees                          | 1,300                 | 2,500                 | (1,200)              | -48.0%             | 2,500                 | 2,959                 | 1,224                 | 1,791                 | 2,264                 |
| Office Expense                           | 31,000                | 31,000                | 0                    | 0.0%               | 31,000                | 35,341                | 32,685                | 28,301                | 28,681                |
| Professional Development                 | 5,000                 | 5,000                 | 0                    | 0.0%               | 5,000                 | 6,898                 | 8,384                 | 8,849                 | 6,799                 |
| Purchased Services                       | 117,000               | 92,000                | 25,000               | 27.2%              | 110,000               | 99,656                | 69,539                | 53,751                | 65,556                |
| Special Project - Salary Review          | 0                     | 0                     | 0                    |                    | 0                     | 0                     | 0                     |                       | 0                     |
| Recovery - County Departments            | (513,221)             | (568,084)             | 54,863               | -9.7%              | (568,084)             | (558,868)             | (549,201)             | (537,438)             | (527,494)             |
| Recovery - Federal                       | (3,000)               | (3,000)               | 0                    | 0.0%               | (3,000)               | 0                     | (1,577)               |                       | 0                     |
| Recovery - Outside Agencies              | (32,000)              | (22,000)              | (10,000)             | 45.5%              | (22,000)              | (37,664)              | (29,433)              | (46,526)              | (159,934)             |
| Recruitment                              | 0                     | 0                     | 0                    |                    | 0                     | 3,526                 | 701                   | 1,834                 | 2,944                 |
| Salaries                                 | 480,039               | 531,233               | (51,194)             | -9.6%              | 531,233               | 487,503               | 510,949               | 499,653               | 489,857               |
| Surplus Adjustment - Capital             | 0                     | 0                     | 0                    |                    | 0                     | 0                     | 0                     |                       | 4,612                 |
| Surplus Adjustment - Depreciation        | (500)                 | (500)                 | 0                    | 0.0%               | (500)                 | (461)                 | (462)                 | (461)                 | (309)                 |
| Travel                                   | 19,000                | 20,000                | (1,000)              | -5.0%              | 25,000                | 24,727                | 21,677                | 19,819                | 19,138                |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u> | <u>2018 Budget</u> | <u>Variance \$</u> | <u>Variance %</u> | <u>2018 Forecast</u> | <u>2017 Actual</u> | <u>2016 Actual</u> | <u>2015 Actual</u> | <u>2014 Actual</u> |
|--|--------------------|--------------------|--------------------|-------------------|----------------------|--------------------|--------------------|--------------------|--------------------|
| <b>FORESTRY</b>                        | <b>26,775</b>      | <b>26,278</b>      | <b>497</b>         | <b>1.9%</b>       | <b>21,278</b>        | <b>872</b>         | <b>6,832</b>       | <b>(33,028)</b>    | <b>93,998</b>      |
| Advertising                            | 300                | 300                | 0                  | 0.0%              | 300                  | 340                | 247                | 139                | 256                |
| Conventions                            | 1,800              | 1,800              | 0                  | 0.0%              | 1,800                | 908                | 1,257              | 842                | 274                |
| Depreciation                           | 16,500             | 16,500             | 0                  | 0.0%              | 16,500               | 16,524             | 16,149             | 15,681             | 15,681             |
| Legal                                  | 900                | 900                | 0                  | 0.0%              | 900                  | 0                  | 0                  | 204                | 15,753             |
| Memberships/Subscriptions              | 8,900              | 8,900              | 0                  | 0.0%              | 8,900                | 7,989              | 7,923              | 7,794              | 7,218              |
| Miscellaneous                          | 1,000              | 1,000              | 0                  | 0.0%              | 1,000                | 1,700              | 1,214              | 1,326              | 1,138              |
| Office Supplies                        | 2,400              | 1,300              | 1,100              | 84.6%             | 1,300                | 2,356              | 8,573              | 1,649              | 4,304              |
| Professional Development               | 1,500              | 1,500              | 0                  | 0.0%              | 1,500                | 1,575              | 1,000              | 568                | 278                |
| Recoveries - Federal                   | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| Recoveries - Other                     | (2,000)            | (2,000)            | 0                  | 0.0%              | (2,000)              | (4,923)            | (51)               | (22,756)           | (830)              |
| Recoveries - Timber Sales              | (180,000)          | (180,000)          | 0                  | 0.0%              | (185,000)            | (205,932)          | (200,428)          | (204,690)          | (89,743)           |
| Recruitment                            | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 5,114              |
| Salary Allocation                      | (47,000)           | (44,034)           | (2,966)            | 6.7%              | (44,034)             | 0                  |                    |                    |                    |
| Salary/Benefit                         | 205,975            | 192,612            | 13,363             | 6.9%              | 192,612              | 180,484            | 173,027            | 157,654            | 131,496            |
| Small Tools / Supplies                 | 1,000              | 1,000              | 0                  | 0.0%              | 1,000                | 504                | 0                  | 1,167              | 1,443              |
| Special Project-Signs                  | 2,000              | 2,000              | 0                  | 0.0%              | 2,000                | 35                 | 916                |                    | 0                  |
| Special Project - Well Remediation     | 5,000              | 5,000              | 0                  | 0.0%              | 5,000                | 0                  |                    |                    |                    |
| Surplus Adjustment - Capital           | 30,000             | 0                  | 30,000             |                   | 0                    |                    | 30,906             |                    | 3,053              |
| Surplus Adjustment - Depreciation      | (16,500)           | (16,500)           | 0                  | 0.0%              | (16,500)             | (16,524)           | (16,149)           | (15,681)           | (15,681)           |
| Surplus Adjustment - Trf From Reserves | (12,400)           | (12,500)           | 100                | -0.8%             | (12,500)             | (17,030)           | (12,130)           | 0                  | 0                  |
| Surplus Adjustment - Trf From Reserves | (30,000)           | 0                  | 0                  |                   | 0                    |                    | (30,906)           |                    |                    |
| Surplus Adjustment - Trf To Reserves   | 17,500             | 27,000             | (9,500)            | -35.2%            | 27,000               |                    |                    |                    |                    |
| Travel                                 | 5,000              | 5,000              | 0                  | 0.0%              | 5,000                | 2,766              | 2,932              | 3,012              | 3,648              |
| Tree Marking                           | 5,400              | 1,500              | 3,900              | 260.0%            | 1,500                | 998                | 1,144              | 1,321              | 407                |
| Tree Planting                          | 2,000              | 7,500              | (5,500)            | -73.3%            | 7,500                | 17,030             | 12,130             | 11,242             | 0                  |
| Vehicle Expenses                       | 7,500              | 7,500              | 0                  | 0.0%              | 7,500                | 12,072             | 9,078              | 7,500              | 10,190             |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u>    | <u>2018 Budget</u>    | <u>Variance \$</u>    | <u>Variance %</u>   | <u>2018 Forecast</u>  | <u>2017 Actual</u>    | <u>2016 Actual</u>    | <u>2015 Actual</u>    | <u>2014 Actual</u>   |
|--|-----------------------|-----------------------|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| <b>TRAILS</b>                                | <b><u>308,000</u></b> | <b><u>202,943</u></b> | <b><u>105,057</u></b> | <b><u>51.8%</u></b> | <b><u>202,943</u></b> | <b><u>92,333</u></b>  | <b><u>19,955</u></b>  | <b><u>21,331</u></b>  | <b><u>10,303</u></b> |
| Salary/Benefit                               | 16,500                | 48,609                | (32,109)              | -66.1%              | 48,609                | 0                     |                       |                       |                      |
| Salary Allocation                            | 47,000                | 44,034                | 2,966                 | 6.7%                | 44,034                | 0                     |                       |                       |                      |
| Office Supplies                              | 500                   | 1,000                 | (500)                 | -50.0%              | 1,000                 | 0                     |                       |                       |                      |
| Recoveries - Other                           | 0                     |                       | 0                     |                     |                       | (12,792)              |                       | (7,550)               |                      |
| Recoveries - Donations                       | 0                     |                       | 0                     |                     |                       | (24,100)              |                       |                       |                      |
| Recoveries - Donations In Kind               | (6,703,190)           |                       | (6,703,190)           |                     | (13,968,792)          | (34,952,600)          |                       |                       |                      |
| Recruitment                                  | 1,000                 | 500                   | 500                   | 100.0%              | 500                   |                       |                       |                       |                      |
| Surplus Adjustment - Capital                 | 6,771,612             | 200,000               | 6,571,612             | 3285.8%             | 14,051,823            | 35,184,819            | 97,078                | 0                     | 0                    |
| Surplus Adjustment - Trf From Reserves       | (68,422)              | (200,000)             | 131,578               | -65.8%              | (83,031)              |                       | (97,078)              |                       |                      |
| Surplus Adjustment - Trf To Reserves         |                       | 0                     | 0                     |                     | 0                     | 34,125                |                       |                       |                      |
| Surplus Adjustment - Trf From Reserves       |                       | (22,500)              | 22,500                | -100.0%             | (22,500)              | (232,219)             | (13,608)              | (9,349)               |                      |
| Trail - K&P Rail Line Development            | 21,000                | 71,000                | (50,000)              | -70.4%              | 71,000                | 20,386                | 22,158                | 41,331                | 10,303               |
| Trail - K&P Rail Line Revenue                | 0                     | (50,000)              | 50,000                | -100.0%             | (50,000)              | 0                     | (2,203)               | (20,000)              | 0                    |
| Trail - CN Rail Line Development             | 5,000                 | 5,000                 | 0                     | 0.0%                | 5,000                 | 0                     | 0                     |                       | 0                    |
| Trail - Algonquin Trail Development          | 242,000               | 710,160               | (468,160)             | -65.9%              | 710,160               | 192,067               | 13,608                | 16,899                | 42,110               |
| Trail - Algonquin Trail Federal Recoveries   | 0                     | (32,500)              | 32,500                | -100.0%             | (32,500)              | 0                     | 0                     |                       | (30,000)             |
| Trail - Algonquin Trail Prov Recoveries      | 0                     | (372,360)             | 372,360               | -100.0%             | (372,360)             | (38,548)              |                       |                       |                      |
| Trail - Algonquin Trail Municipal Recoveries | 0                     | (175,000)             | 175,000               | -100.0%             | (175,000)             | (47,205)              |                       |                       |                      |
| Trail - Algonquin Trail Other Recoveries     | (25,000)              | (25,000)              | 0                     | 0.0%                | (25,000)              | (31,600)              | 0                     |                       | (12,110)             |
| <b>GEOGRAPHIC INFORMATION SYSTEMS</b>        | <b><u>231,260</u></b> | <b><u>225,770</u></b> | <b><u>5,490</u></b>   | <b><u>2.4%</u></b>  | <b><u>225,770</u></b> | <b><u>218,145</u></b> | <b><u>213,155</u></b> | <b><u>199,458</u></b> | <b><u>0</u></b>      |
| Salaries                                     | 169,895               | 165,751               | 4,144                 | 2.5%                | 165,751               | 162,980               | 156,262               | 149,595               | 0                    |
| Benefits                                     | 43,365                | 43,719                | (354)                 | -0.8%               | 43,719                | 40,439                | 38,254                | 36,276                | 0                    |
| Computer Supplies                            | 22,000                | 18,800                | 3,200                 | 17.0%               | 18,800                | 11,883                | 18,935                | 11,455                | 0                    |
| Conventions                                  | 500                   | 500                   | 0                     | 0.0%                | 500                   | 344                   | 102                   | 279                   | 0                    |
| Office Supplies                              | 2,000                 | 2,000                 | 0                     | 0.0%                | 2,000                 | 2,585                 | 1,689                 | 1,688                 | 0                    |
| Professional Development                     | 500                   | 500                   | 0                     | 0.0%                | 500                   | 49                    | 0                     | 1,508                 | 0                    |
| Special Project                              | 0                     | 0                     | 0                     |                     | 0                     | 3,445                 | 0                     |                       |                      |
| Travel                                       | 500                   | 500                   | 0                     | 0.0%                | 500                   | 864                   | 338                   | 336                   |                      |
| Weed Inspection                              | 2,000                 | 1,500                 | 500                   | 33.3%               | 1,500                 | 1,680                 | 861                   |                       |                      |
| Surplus Adjustment - Capital                 | 30,000                | 0                     | 30,000                |                     | 0                     |                       |                       |                       |                      |
| Surplus Adjustment - Trf From Reserves       | (30,000)              | 0                     | (30,000)              |                     | 0                     |                       |                       |                       |                      |
| Recoveries - Municipal                       | (6,000)               | (4,000)               | (2,000)               | 50.0%               | (4,000)               | 0                     | 0                     |                       |                      |
| Recoveries - Other                           | (3,500)               | (3,500)               | 0                     | 0.0%                | (3,500)               | (6,124)               | (3,286)               | (1,679)               | 0                    |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u>       | <u>2018 Budget</u>       | <u>Variance \$</u>    | <u>Variance %</u>   | <u>2018 Forecast</u>     | <u>2017 Actual</u>       | <u>2016 Actual</u>       | <u>2015 Actual</u>       | <u>2014 Actual</u>       |
|--|--------------------------|--------------------------|-----------------------|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <b><u>PUBLIC WORKS</u></b>                       | <b><u>16,536,999</u></b> | <b><u>16,133,658</u></b> | <b><u>403,341</u></b> | <b><u>2.5%</u></b>  | <b><u>14,583,591</u></b> | <b><u>14,532,147</u></b> | <b><u>13,675,530</u></b> | <b><u>15,043,880</u></b> | <b><u>14,748,902</u></b> |
| Administration                                   | 1,084,127                | 1,104,843                | (20,716)              | -1.9%               | 1,023,500                | 1,048,633                | 979,212                  | 1,020,332                | 1,282,342                |
| Infrastructure Management                        | 566,443                  | 557,492                  | 8,951                 | 1.6%                | 507,492                  | 399,559                  | 506,581                  | 388,189                  | 361,027                  |
| Depreciation                                     | 9,000,000                | 8,500,000                | 500,000               | 5.9%                | 8,500,000                | 8,507,225                | 8,267,825                | 7,786,980                | 7,908,627                |
| Equipment  | 1,148,970                | 1,089,297                | 59,673                | 5.5%                | 1,189,297                | 1,079,395                | 1,033,860                | 984,190                  | 1,052,772                |
| Housing  | 182,000                  | 223,000                  | (41,000)              | -18.4%              | 180,000                  | 189,161                  | 153,698                  | 211,195                  | 171,259                  |
| Maintenance                                      | 5,433,012                | 5,244,146                | 188,866               | 3.6%                | 5,300,146                | 5,361,023                | 5,005,022                | 4,468,886                | 4,563,383                |
| Donations In Kind                                | 0                        | 0                        | 0                     |                     | 0                        | 185,250                  | 0                        |                          | (1,079,154)              |
| Recoveries - Federal                             | (25,000)                 | (120,000)                | 95,000                | -79.2%              | 0                        | 0                        | (3,153)                  |                          | 0                        |
| Recoveries - Other                               | (75,000)                 | (75,000)                 | 0                     | 0.0%                | (75,000)                 | (50,428)                 | (88,249)                 | (85,253)                 | (51,458)                 |
| Recoveries - Provincial                          | (1,317,960)              | (857,790)                | (460,170)             | 53.6%               | (857,790)                | (605,519)                | (317,806)                | (1,567,806)              | (450,000)                |
| Surplus Adjustment - Trf To Reserves             | 0                        | 0                        | 0                     |                     | 0                        | 0                        | 531,900                  | 1,898,647                | 1,377,687                |
| Surplus Adjustment - Capital                     | 14,969,898               | 16,894,724               | (1,924,826)           | -11.4%              | 13,903,000               | 13,261,934               | 10,456,151               | 11,583,318               | 11,308,207               |
| Surplus Adjustment - Donations in Kind (Capital) | 0                        | 0                        | 0                     |                     | 0                        | (185,250)                | 0                        |                          | 1,079,154                |
| Surplus Adjustment - Debt Financing              | (2,200,000)              | (1,500,000)              | (700,000)             | 46.7%               | (160,000)                | (2,186,650)              | (1,508,058)              |                          | (1,644,453)              |
| Surplus Adjustment - Depreciation                | (9,000,000)              | (8,500,000)              | (500,000)             | 5.9%                | (8,500,000)              | (8,507,225)              | (8,267,825)              | (7,786,980)              | (7,908,627)              |
| Surplus Adjustment - Trf From Reserves           | (3,229,491)              | (6,427,054)              | 3,197,563             | -49.8%              | (6,427,054)              | (3,964,961)              | (3,073,628)              | (3,857,818)              | (3,221,864)              |
| <b><u>EXPO 150</u></b>                           | <b><u>0</u></b>          | <b><u>0</u></b>          | <b><u>0</u></b>       |                     | <b><u>0</u></b>          | <b><u>0</u></b>          | <b><u>0</u></b>          | <b><u>0</u></b>          | <b><u>0</u></b>          |
| Special Projects                                 | 0                        | 0                        | 0                     |                     | 0                        | 0                        | 5,500                    | 5,500                    | 5,500                    |
| Surplus Adjustment - Trf From Reserves           | 0                        | 0                        | 0                     |                     | 0                        | 0                        | (5,500)                  | (5,500)                  | (5,500)                  |
| <b><u>BONNECHERE MANOR</u></b>                   | <b><u>1,418,419</u></b>  | <b><u>1,291,870</u></b>  | <b><u>126,549</u></b> | <b><u>9.8%</u></b>  | <b><u>1,291,870</u></b>  | <b><u>1,320,890</u></b>  | <b><u>1,284,899</u></b>  | <b><u>1,198,427</u></b>  | <b><u>1,083,143</u></b>  |
| Total Municipal Cost                             | 2,044,715                | 2,099,919                | (55,204)              | -2.6%               | 2,099,919                | 2,058,744                | 2,018,377                | 1,850,999                | 1,815,792                |
| Recoveries - City of Pembroke                    | (626,296)                | (808,049)                | 181,753               | -22.5%              | (808,049)                | (737,854)                | (733,478)                | (652,572)                | (732,649)                |
| <b><u>MIRAMICHI LODGE</u></b>                    | <b><u>1,153,502</u></b>  | <b><u>1,116,605</u></b>  | <b><u>36,897</u></b>  | <b><u>3.3%</u></b>  | <b><u>1,116,605</u></b>  | <b><u>1,130,176</u></b>  | <b><u>1,111,151</u></b>  | <b><u>1,251,290</u></b>  | <b><u>1,130,950</u></b>  |
| Total Municipal Cost                             | 1,662,826                | 1,815,027                | (152,201)             | -8.4%               | 1,815,027                | 1,761,548                | 1,745,446                | 1,932,515                | 1,895,804                |
| Recoveries - City of Pembroke                    | (509,324)                | (698,422)                | 189,098               | -27.1%              | (698,422)                | (631,372)                | (634,295)                | (681,225)                | (764,854)                |
| <b><u>OTHER LONG TERM CARE</u></b>               | <b><u>97,783</u></b>     | <b><u>86,718</u></b>     | <b><u>11,065</u></b>  | <b><u>12.8%</u></b> | <b><u>86,718</u></b>     | <b><u>90,439</u></b>     | <b><u>89,981</u></b>     | <b><u>91,412</u></b>     | <b><u>84,223</u></b>     |
| North Renfrew Long Term Care                     | 140,959                  | 140,959                  | 0                     | 0.0%                | 140,959                  | 140,959                  | 141,346                  | 140,959                  | 140,959                  |
| Recoveries - City of Pembroke                    | (43,176)                 | (54,241)                 | 11,065                | -20.4%              | (54,241)                 | (50,520)                 | (51,365)                 | (49,547)                 | (56,736)                 |
| <b><u>HEALTH SERVICES</u></b>                    | <b><u>1,452,730</u></b>  | <b><u>1,421,259</u></b>  | <b><u>31,471</u></b>  | <b><u>2.2%</u></b>  | <b><u>1,421,259</u></b>  | <b><u>1,421,259</u></b>  | <b><u>1,143,995</u></b>  | <b><u>1,171,594</u></b>  | <b><u>1,095,105</u></b>  |
| Renfrew County & District Health Unit            | 1,452,730                | 1,421,259                | 31,471                | 2.2%                | 1,421,259                | 1,421,259                | 1,421,259                | 1,459,535                | 1,425,267                |
| Renfrew County & District Health Unit - Rebate   | 0                        | 0                        | 0                     |                     | 0                        | 0                        | (277,264)                | (287,941)                | (330,162)                |
| <b><u>PUBLICITY/PUBLIC RELATIONS SERVICE</u></b> | <b><u>15,000</u></b>     | <b><u>15,000</u></b>     | <b><u>0</u></b>       | <b><u>0.0%</u></b>  | <b><u>10,000</u></b>     | <b><u>9,958</u></b>      | <b><u>11,794</u></b>     | <b><u>12,502</u></b>     | <b><u>9,799</u></b>      |
| Publicity/Public Relations Service               | 15,000                   | 15,000                   | 0                     | 0.0%                | 10,000                   | 9,958                    | 11,794                   | 12,622                   | 9,902                    |
| Recoveries                                       | 0                        | 0                        | 0                     |                     | 0                        | 0                        | 0                        | (120)                    | (103)                    |



**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|   | <u>2019 Budget</u>    | <u>2018 Budget</u>    | <u>Variance \$</u>  | <u>Variance %</u>  | <u>2018 Forecast</u>  | <u>2017 Actual</u>    | <u>2016 Actual</u>    | <u>2015 Actual</u>    | <u>2014 Actual</u>    |
|---|-----------------------|-----------------------|---------------------|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b><u>ECONOMIC DEVELOPMENT</u></b>          | <b><u>419,103</u></b> | <b><u>409,917</u></b> | <b><u>9,186</u></b> | <b><u>2.2%</u></b> | <b><u>409,917</u></b> | <b><u>404,709</u></b> | <b><u>400,499</u></b> | <b><u>384,786</u></b> | <b><u>357,345</u></b> |
| Benefits                                    | 64,597                | 64,802                | (205)               | -0.3%              | 64,802                | 58,728                | 57,402                | 53,657                | 51,785                |
| Computer Expense                            | 2,000                 | 1,000                 | 1,000               | 100.0%             | 1,000                 | 1,949                 | 504                   | 7,568                 | 634                   |
| Conventions                                 | 3,500                 | 3,100                 | 400                 | 12.9%              | 3,100                 | 4,412                 | 2,158                 | 1,710                 | 1,827                 |
| Hospitality                                 | 1,300                 | 1,300                 | 0                   | 0.0%               | 1,300                 | 401                   | 1,367                 | 893                   | 624                   |
| Legal                                       | 0                     | 0                     | 0                   |                    | 0                     | 0                     | 0                     |                       | 0                     |
| Marketing Program                           | 64,500                | 64,500                | 0                   | 0.0%               | 64,500                | 57,016                | 33,727                | 29,160                | 11,285                |
| Memberships/Subscriptions                   | 2,500                 | 4,500                 | (2,000)             | -44.4%             | 4,500                 | 11,355                | 7,148                 | 7,361                 | 7,269                 |
| Office Expense                              | 9,000                 | 9,000                 | 0                   | 0.0%               | 9,000                 | 10,039                | 7,744                 | 8,462                 | 11,548                |
| Professional Development/Staff Training     | 1,500                 | 1,500                 | 0                   | 0.0%               | 1,500                 | 2,086                 | 756                   | 660                   | 1,800                 |
| Recoveries - Federal                        | 0                     | (25,000)              | 25,000              | -100.0%            | (25,000)              | (4,376)               | 0                     | (2,122)               | (1,880)               |
| Recoveries-Other                            | (15,000)              | (2,750)               | (12,250)            | 445.5%             | (2,750)               | (6,543)               | (1,870)               | (6,662)               | (20,867)              |
| Recoveries-Provincial                       | 0                     | (9,500)               | 9,500               | -100.0%            | (9,500)               | 0                     | 0                     |                       | (1,497)               |
| Recruitment                                 | 0                     | 0                     | 0                   |                    | 0                     | 0                     | 2,367                 |                       | 4,067                 |
| Salaries                                    | 245,736               | 240,995               | 4,741               | 2.0%               | 240,995               | 232,215               | 225,393               | 216,271               | 196,445               |
| Special Projects - Heritage 150             | 0                     | 0                     | 0                   |                    | 0                     | 88                    | 0                     |                       |                       |
| Special Projects - Heritage River           | 0                     | 25,000                | (25,000)            | -100.0%            | 25,000                |                       |                       |                       |                       |
| Special Projects                            | 33,470                | 10,000                | 23,470              | 234.7%             | 10,000                | 2,000                 | 32,043                | 37,302                | 62,014                |
| Special Projects - Agriculture              | 0                     | 22,470                | (22,470)            | -100.0%            | 22,470                | 22,470                | 22,470                | 22,470                | 22,470                |
| Surplus Adjustment - Transfer From Reserves | 0                     | (10,000)              | 10,000              | -100.0%            | (10,000)              | 0                     | 0                     |                       | 0                     |
| Travel                                      | 6,000                 | 9,000                 | (3,000)             | -33.3%             | 9,000                 | 12,869                | 9,290                 | 8,056                 | 9,821                 |
| <b><u>ENTERPRISE CENTRE</u></b>             | <b><u>28,055</u></b>  | <b><u>28,055</u></b>  | <b><u>0</u></b>     | <b><u>0.0%</u></b> | <b><u>28,055</u></b>  | <b><u>28,055</u></b>  | <b><u>28,055</u></b>  | <b><u>28,055</u></b>  | <b><u>28,055</u></b>  |
| Benefits                                    | 33,513                | 33,806                | (293)               | -0.9%              | 33,806                | 19,184                | 26,164                | 26,577                | 27,213                |
| Marketing                                   | 8,500                 | 8,500                 | 0                   | 0.0%               | 8,500                 | 5,146                 | 250                   |                       | 1,094                 |
| Office Expenses                             | 5,000                 | 5,500                 | (500)               | -9.1%              | 5,500                 | 6,071                 | 3,039                 | 4,524                 | 6,651                 |
| Professional Development                    | 1,000                 | 1,000                 | 0                   | 0.0%               | 1,000                 | 0                     | 0                     | 417                   | 270                   |
| County Charges - IT                         | 6,022                 | 5,920                 | 102                 | 1.7%               | 5,920                 | 5,819                 | 5,674                 | 5,521                 | 5,420                 |
| Recoveries - Federal                        | 0                     | (10,000)              | 10,000              | -100.0%            | (10,000)              | (750)                 | (1,000)               | (2,000)               | (2,257)               |
| Recoveries - Municipalities                 | (6,000)               | (6,000)               | 0                   | 0.0%               | (6,000)               | (6,000)               | (6,000)               | (6,000)               | (6,000)               |
| Recoveries - Other                          | (8,000)               | (8,000)               | 0                   | 0.0%               | (8,000)               | (3,589)               | (4,670)               | (2,250)               | (8,016)               |
| Recoveries - Provincial - Starter Company   | (130,000)             | (130,000)             | 0                   | 0.0%               | (130,000)             | (85,918)              | (72,858)              | (54,187)              | (20,716)              |
| Recoveries - Provincial - Summer Company    | (18,000)              | 0                     | (18,000)            |                    | 0                     | (32,000)              |                       |                       |                       |
| Recoveries - Provincial                     | (152,543)             | (170,543)             | 18,000              | -10.6%             | (170,543)             | (85,357)              | (140,633)             | (129,671)             | (147,060)             |
| Salaries                                    | 134,657               | 131,372               | 3,285               | 2.5%               | 131,372               | 76,601                | 109,828               | 108,119               | 113,243               |
| Special Projects - Starter Company          | 119,406               | 130,000               | (10,594)            | -8.1%              | 130,000               | 85,918                | 72,858                | 54,187                | 22,959                |
| Special Projects                            | 8,000                 | 8,000                 | 0                   | 0.0%               | 8,000                 | 5,097                 | 27,175                | 14,725                | 24,202                |
| Special Projects - Summer Company           | 18,000                | 18,000                | 0                   | 0.0%               | 18,000                | 32,000                |                       |                       |                       |
| Telephone/Internet Access                   | 4,500                 | 5,500                 | (1,000)             | -18.2%             | 5,500                 | 2,756                 | 4,050                 | 3,151                 | 5,702                 |
| Travel                                      | 4,000                 | 5,000                 | (1,000)             | -20.0%             | 5,000                 | 3,077                 | 4,178                 | 4,942                 | 5,350                 |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|   | <u>2019 Budget</u>    | <u>2018 Budget</u>    | <u>Variance \$</u>  | <u>Variance %</u>  | <u>2018 Forecast</u>  | <u>2017 Actual</u>    | <u>2016 Actual</u>    | <u>2015 Actual</u>    | <u>2014 Actual</u>    |
|---|-----------------------|-----------------------|---------------------|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b><u>OTTAWA VALLEY TOURIST ASSOCIATION</u></b> | <b><u>262,975</u></b> | <b><u>256,561</u></b> | <b><u>6,414</u></b> | <b><u>2.5%</u></b> | <b><u>256,561</u></b> | <b><u>251,530</u></b> | <b><u>246,598</u></b> | <b><u>241,763</u></b> | <b><u>237,023</u></b> |
| Salaries  | 181,671               | 177,262               | 4,409               | 2.5%               | 177,262               | 167,543               | 166,500               | 165,066               | 155,218               |
| Benefits  | 54,835                | 54,848                | (13)                | 0.0%               | 54,848                | 50,011                | 46,704                | 47,565                | 42,627                |
| Transfer To / (From) OVTA                       | 26,469                | 24,451                | 2,018               | 8.3%               | 24,451                | 33,976                | 33,394                | 29,132                | 39,178                |
| <b><u>PLANNING DEPARTMENT</u></b>               | <b><u>639,885</u></b> | <b><u>630,938</u></b> | <b><u>8,947</u></b> | <b><u>1.4%</u></b> | <b><u>600,818</u></b> | <b><u>594,375</u></b> | <b><u>516,847</u></b> | <b><u>658,708</u></b> | <b><u>779,780</u></b> |
| Computer Supplies / Maintenance                 | 7,500                 | 7,500                 | 0                   | 0.0%               | 7,500                 | 6,390                 | 4,539                 | 4,901                 | 20,205                |
| Conventions                                     | 3,000                 | 3,000                 | 0                   | 0.0%               | 3,000                 | 2,463                 | 1,323                 | 1,606                 | 1,476                 |
| County Official Plan                            | 0                     | 8,000                 | (8,000)             | -100.0%            | 8,000                 | 200                   | 7,102                 |                       | 0                     |
| Depreciation                                    | 0                     | 0                     | 0                   |                    | 0                     | 0                     | 1,733                 | 2,592                 | 2,592                 |
| Employee Benefits                               | 170,071               | 166,457               | 3,614               | 2.2%               | 166,457               | 160,738               | 146,537               | 162,292               | 181,774               |
| Legal Fees                                      | 1,500                 | 4,000                 | (2,500)             | -62.5%             | 4,000                 | 0                     | 2,442                 |                       | 947                   |
| Memberships                                     | 3,500                 | 3,500                 | 0                   | 0.0%               | 3,500                 | 2,439                 | 2,897                 | 3,897                 | 2,917                 |
| Office Expense                                  | 16,500                | 16,500                | 0                   | 0.0%               | 20,000                | 19,100                | 20,213                | 20,240                | 21,920                |
| Professional Development                        | 3,000                 | 3,000                 | 0                   | 0.0%               | 3,000                 | 2,790                 | 2,841                 | 3,585                 | 8,499                 |
| Recruitment                                     | 2,500                 | 0                     | 2,500               |                    | 0                     | 0                     | 9,396                 | 1,135                 | 0                     |
| Revenue - Municipal Projects                    | (50,000)              | (2,000)               | (48,000)            | 2400.0%            | (2,000)               | (4,902)               | (461)                 | (2,650)               | (1,200)               |
| Revenue - Other                                 | (1,000)               | (1,000)               | 0                   | 0.0%               | (1,000)               | (2,599)               | (2,188)               | (3,098)               | (6,415)               |
| Revenue - Service Charges                       | (35,000)              | (32,500)              | (2,500)             | 7.7%               | (45,270)              | (35,910)              | (33,700)              | (25,105)              | (31,388)              |
| Revenue - Severance Applications                | (148,500)             | (160,000)             | 11,500              | -7.2%              | (144,000)             | (132,050)             | (147,950)             | (100,250)             | (116,290)             |
| Revenues - Subdivision Applications             | (25,000)              | (20,000)              | (5,000)             | 25.0%              | (56,850)              | (19,200)              | (33,100)              | (32,600)              | (46,400)              |
| Salaries  | 679,314               | 621,981               | 57,333              | 9.2%               | 621,981               | 582,792               | 523,522               | 609,839               | 728,386               |
| Special Projects                                | 0                     | 0                     | 0                   |                    | 0                     | 1,413                 | 723                   | 26,792                | 1,573                 |
| Surplus Adjustment - Depreciation               | 0                     | 0                     | 0                   |                    | 0                     | 0                     | (1,733)               | (2,592)               | (2,592)               |
| Surplus Adjustment - Trf From Reserves          | 0                     | 0                     | 0                   |                    | 0                     | 0                     | 0                     | (25,880)              | 0                     |
| Travel  | 12,500                | 12,500                | 0                   | 0.0%               | 12,500                | 10,711                | 12,711                | 14,004                | 13,776                |
| <b><u>AGRICULTURE &amp; REFORESTATION</u></b>   | <b><u>20,000</u></b>  | <b><u>20,000</u></b>  | <b><u>0</u></b>     | <b><u>0.0%</u></b> | <b><u>18,000</u></b>  | <b><u>12,674</u></b>  | <b><u>21,784</u></b>  | <b><u>12,487</u></b>  | <b><u>10,882</u></b>  |
| Reforestation - Grants in Lieu                  | 15,000                | 15,000                | 0                   | 0.0%               | 15,000                | 11,154                | 18,419                | 11,835                | 9,643                 |
| Forest Fire Protection                          | 5,000                 | 5,000                 | 0                   | 0.0%               | 3,000                 | 1,520                 | 3,365                 | 652                   | 1,239                 |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|   | <u>2019 Budget</u> | <u>2018 Budget</u> | <u>Variance \$</u> | <u>Variance %</u> | <u>2018 Forecast</u> | <u>2017 Actual</u> | <u>2016 Actual</u> | <u>2015 Actual</u> | <u>2014 Actual</u> |
|---|--------------------|--------------------|--------------------|-------------------|----------------------|--------------------|--------------------|--------------------|--------------------|
| <b>ONTARIO WORKS</b>                              | <b>1,202,868</b>   | <b>1,170,974</b>   | <b>31,894</b>      | <b>2.7%</b>       | <b>1,031,023</b>     | <b>1,287,601</b>   | <b>1,593,794</b>   | <b>1,683,518</b>   | <b>1,828,560</b>   |
| Social Assistance - Admin                         | 4,287,761          | 4,151,373          | 136,388            | 3.3%              | 3,761,159            | 3,777,641          | 3,895,661          | 3,553,116          | 3,561,506          |
| Social Assistance - Benefits                      | 12,843,000         | 12,158,000         | 685,000            | 5.6%              | 12,158,000           | 12,043,085         | 10,653,939         | 10,457,618         | 9,396,573          |
| Homelessness                                      | 5,000              | 5,000              | 0                  | 0.0%              | 5,000                | 5,000              | 5,000              | 5,000              | 5,000              |
| Emergency Energy Fund                             | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  | 3,600              | 26,996             |
| SDMT Replacement Project                          | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| Depreciation                                      | 24,500             | 27,000             | (2,500)            | -9.3%             | 27,000               | 25,787             | 30,715             | 31,608             | 37,060             |
| Provincial Subsidy - Social Assistance Admin      | (2,674,831)        | (2,606,619)        | (68,212)           | 2.6%              | (2,411,512)          | (2,390,250)        | (2,397,077)        | (2,252,861)        | (2,205,662)        |
| Provincial Subsidy - Social Assistance - Benefits | (12,811,000)       | (12,126,000)       | (685,000)          | 5.6%              | (12,126,000)         | (11,707,283)       | (10,034,914)       | (9,557,354)        | (8,335,959)        |
| Provincial Subsidy - Homelessness                 |                    | 0                  | 0                  |                   | 0                    | (5,000)            | (5,000)            |                    | 0                  |
| Prov Subsidy - SDMT Replacement Project           |                    | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| Revenue - Other                                   | (5,000)            | (5,000)            | 0                  | 0.0%              | (5,000)              | 0                  | 0                  | (8,600)            | (31,996)           |
| Surplus Adjustment - Capital                      | 0                  | 0                  | 0                  |                   | 0                    | 18,943             | 29,039             | 30,704             | 49,632             |
| Surplus Adjustment - Trf From Reserves            | 0                  | 0                  | 0                  |                   | 0                    |                    | 0                  | (6,602)            | (9,905)            |
| Surplus Adjustment - Trf To Reserves              | 0                  | 0                  | 0                  |                   | 0                    |                    | 0                  |                    | 0                  |
| Surplus Adjustment - Depreciation                 | (24,500)           | (27,000)           | 2,500              | -9.3%             | (27,000)             | (25,787)           | (30,715)           | (31,608)           | (37,060)           |
| Municipal Contribution - City of Pembroke         | (442,062)          | (405,780)          | (36,282)           | 8.9%              | (350,624)            | (454,535)          | (552,854)          | (541,103)          | (627,625)          |
| <b>CHILD CARE</b>                                 | <b>511,991</b>     | <b>510,706</b>     | <b>1,285</b>       | <b>0.3%</b>       | <b>510,706</b>       | <b>506,709</b>     | <b>492,711</b>     | <b>479,822</b>     | <b>470,411</b>     |
| Administration                                    | 574,113            | 576,843            | (2,730)            | -0.5%             | 576,843              | 721,760            | 578,178            | 422,662            | 362,441            |
| Fee Subsidy                                       | 3,250,000          | 3,060,000          | 190,000            | 6.2%              | 3,060,000            | 2,982,520          | 3,094,748          | 3,079,207          | 3,022,149          |
| General Operating                                 | 1,205,547          | 1,288,914          | (83,367)           | -6.5%             | 1,288,914            | 1,649,899          | 1,284,702          | 1,198,514          | 1,159,133          |
| OW Child Care                                     | 75,000             | 100,195            | (25,195)           | -25.1%            | 100,195              | 85,817             | 106,410            | 92,416             | 132,162            |
| Family Support                                    | 0                  | 0                  | 0                  |                   | 0                    | 18,241             | 26,983             | 26,512             | 31,490             |
| Healthy Kids                                      | 0                  | 206,250            | (206,250)          | -100.0%           | 206,250              | 275,941            | 384,110            | 10,523             | 0                  |
| Special Needs Resourcing                          | 1,023,157          | 1,027,731          | (4,574)            | -0.4%             | 1,027,731            | 792,845            | 1,045,453          | 1,214,092          | 1,118,842          |
| Depreciation                                      | 6,624              | 10,200             | (3,576)            | -35.1%            | 10,200               | 9,944              | 10,053             | 10,025             | 10,025             |
| Special Project                                   | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| Special Purpose                                   | 3,514,056          | 2,876,257          | 637,799            | 22.2%             | 2,876,257            | 1,122,837          | 856,097            | 493,780            | 149,977            |
| Pay Equity  | 122,957            | 124,326            | (1,369)            | -1.1%             | 124,326              | 124,325            | 124,325            | 124,325            | 124,325            |
| Licensed Family Home Day Care                     | 315,000            | 379,482            | (64,482)           | -17.0%            | 379,482              | 103,053            |                    |                    |                    |
| Rev-Licensed Family Home Day Care                 | (315,000)          | (379,482)          | 64,482             | -17.0%            | (379,482)            | (103,053)          |                    |                    |                    |
| Early Years Centres                               | 1,521,052          | 1,308,957          | 212,095            | 16.2%             | 1,308,957            | 0                  |                    |                    |                    |
| Expansion Plan                                    |                    |                    | 0                  |                   |                      | 337,724            |                    |                    |                    |
| Provincial Subsidy                                | (5,679,540)        | (5,813,025)        | 133,485            | -2.3%             | (5,813,025)          | (7,545,146)        | (6,948,383)        | (6,123,305)        | (5,551,022)        |
| Provincial Subsidy Special Purpose                | (3,514,056)        | (2,876,257)        | (637,799)          | 22.2%             | (2,876,257)          |                    | 0                  |                    | 0                  |
| Provincial Subsidy Early Years                    | (1,521,052)        | (1,308,957)        | (212,095)          |                   | (1,308,957)          |                    |                    |                    |                    |
| Provincial Subsidy - Family Support               | 0                  | 0                  | 0                  |                   | 0                    |                    | 0                  |                    | (31,490)           |
| Provincial Subsidy - Mitigation Grant             | 0                  | 0                  | 0                  |                   | 0                    |                    | 0                  |                    | 0                  |
| Recoveries  | 0                  | 0                  | 0                  |                   | 0                    |                    | 0                  |                    | (4,000)            |
| Surplus Adjustment - Capital                      | 0                  | 0                  | 0                  |                   | 0                    |                    | 0                  |                    | 0                  |
| Surplus Adjustment - Depreciation                 | (6,624)            | (10,200)           | 3,576              | -35.1%            | (10,200)             | (9,944)            | (10,053)           | (10,025)           | (10,025)           |
| Surplus Adjustment - Trf To Reserves              | 0                  | 0                  | 0                  |                   | 0                    |                    | 0                  |                    | 14,426             |
| Municipal Contribution - City of Pembroke         | (59,243)           | (60,528)           | 1,285              | -2.1%             | (60,528)             | (60,054)           | (59,912)           | (58,904)           | (58,022)           |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|   | <u>2019 Budget</u> | <u>2018 Budget</u> | <u>Variance \$</u> | <u>Variance %</u> | <u>2018 Forecast</u> | <u>2017 Actual</u> | <u>2016 Actual</u> | <u>2015 Actual</u> | <u>2014 Actual</u> |
|---|--------------------|--------------------|--------------------|-------------------|----------------------|--------------------|--------------------|--------------------|--------------------|
| <b>SOCIAL HOUSING</b>                             | <b>5,131,520</b>   | <b>5,103,089</b>   | <b>28,431</b>      | <b>0.6%</b>       | <b>4,951,102</b>     | <b>4,699,652</b>   | <b>4,617,607</b>   | <b>4,364,981</b>   | <b>4,258,666</b>   |
| Admin Charges                                     | 112,855            | 112,078            | 777                | 0.7%              | 112,078              | 113,191            | 113,579            | 111,070            | 109,052            |
| Tax Rebate (Eganville, Arnprior)                  | 12,000             | 12,000             | 0                  | 0.0%              | 12,000               | 10,259             | 9,546              | 12,313             | 5,878              |
| HR Charges  | 90,392             | 87,453             | 2,939              | 3.4%              | 87,453               | 86,030             | 84,373             | 82,317             | 80,676             |
| IT Charges  | 33,161             | 32,588             | 573                | 1.8%              | 32,588               | 32,042             | 31,249             | 30,516             | 29,953             |
| Purchased Service (HHP 5 Year Update)             | 50,000             | 0                  | 50,000             |                   | 0                    | 0                  | 0                  |                    | 0                  |
| Non Profit Housing                                | 1,650,000          | 1,770,000          | (120,000)          | -6.8%             | 1,600,000            | 1,651,245          | 1,655,407          | 1,625,648          | 1,641,010          |
| Office Supplies                                   | 1,000              | 1,000              | 0                  | 0.0%              | 1,000                | 1,033              | 1,254              | 976                | 1,408              |
| RCHC - Transfer - AHP Rent Supplement             | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| RCHC - Transfer - Asset Management                | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 6,548              |
| RCHC - Transfer - Base                            | 5,228,193          | 5,216,157          | 12,036             | 0.2%              | 5,216,157            | 4,952,707          | 5,169,882          | 4,621,696          | 4,412,588          |
| RCHC - Transfer - Capital                         | 1,338,961          | 654,683            | 684,278            | 104.5%            | 654,683              | 687,161            | 0                  |                    |                    |
| RCHC - Transfer - CHPI                            | 1,401,059          | 1,261,412          | 139,647            | 11.1%             | 1,500,000            | 1,037,999          | 644,760            | 1,079,522          | 1,005,317          |
| RCHC - Transfer - IAH                             | 505,100            | 1,059,800          | (554,700)          | -52.3%            | 1,059,800            | 670,941            | 204,718            | 296,184            | 186,462            |
| RCHC - Transfer - SDV - PHB                       | 0                  | 87,000             | (87,000)           | -100.0%           | 170,000              | 365,423            | 108,292            |                    |                    |
| RCHC - Transfer - SHIP                            | 0                  | 0                  | 0                  |                   | 0                    | 1,022,056          | 0                  |                    |                    |
| RCHC - Transfer - SIF (5%)                        | 0                  | 0                  | 0                  |                   | 0                    | 55,265             | 0                  |                    |                    |
| RCHC - Transfer - SHRRP                           | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| RCHC - Transfer - Strong Communities              | 140,086            | 140,086            | 0                  | 0.0%              | 140,086              | 140,086            | 140,086            | 134,041            | 140,086            |
| Special Projects - Petawawa IAH                   | 0                  | 0                  | 0                  |                   | 0                    | 800,006            | 1,000,008          |                    |                    |
| Revenue - Province - Petawawa IAH                 | 0                  | 0                  | 0                  |                   | 0                    | (800,006)          | (1,000,008)        |                    |                    |
| Special Projects - SIF (95%)                      | 0                  | 521,300            | (521,300)          | -100.0%           | 521,300              | 1,850,032          | 0                  |                    |                    |
| Revenue - Province - SIF                          | 0                  | (521,300)          | 521,300            | -100.0%           | (521,300)            | (1,905,297)        | 0                  |                    |                    |
| Revenue - Federal (Provincial) - Public Housing   | (1,234,311)        | (1,305,378)        | 71,067             | -5.4%             | (1,305,378)          | (1,368,884)        | (1,352,184)        | (1,321,544)        | (1,266,408)        |
| Revenue - Outside                                 | (220,000)          | (220,000)          | 0                  | 0.0%              | (220,000)            | (222,772)          | (222,083)          | (217,383)          | (214,198)          |
| Revenue - Province - AHP Rent Supplement          | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| Revenue - Province - Affordable Housing Projects  | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| Revenue - Province - Asset Management             | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | (6,548)            |
| Revenue - Province - CHPI                         | (1,401,059)        | (1,261,412)        | (139,647)          | 11.1%             | (1,500,000)          | (1,037,999)        | (644,760)          | (1,079,522)        | (590,479)          |
| Revenue - Province - IAH                          | (505,100)          | (1,059,800)        | 554,700            | -52.3%            | (1,059,800)          | (670,941)          | (204,718)          | (296,184)          | (86,462)           |
| Revenue - Province - SDV - PHB                    | 0                  | (87,000)           | 87,000             | -100.0%           | (170,000)            | (365,423)          | (108,292)          |                    |                    |
| Revenue - Province - SHIP                         | 0                  | 0                  | 0                  |                   | 0                    | (1,022,056)        | 0                  | 0                  | 0                  |
| Revenue - Province - SHRRP                        | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| Revenue - Province - Strong Communities           | (140,086)          | (140,086)          | 0                  | 0.0%              | (140,086)            | (140,086)          | (140,086)          | (134,041)          | (140,086)          |
| Special Projects                                  | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  | 0                  | 0                  |
| Surplus Adjustment - Trf From Reserves            | (1,200,097)        | (585,313)          | (614,784)          | 105.0%            | (585,313)            | (614,349)          | (314,765)          | (48,381)           | (534,868)          |
| Surplus Adjustment - Trf To Reserves              | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 0                  |                    | 0                  |
| Travel  | 2,000              | 2,000              | 0                  | 0.0%              | 2,000                | 1,795              | 2,986              | 3,611              | 4,014              |
| Municipal Contribution - City of Pembroke Capital | (138,864)          | (69,370)           | (69,494)           | 100.2%            | (69,370)             | (72,812)           | 0                  |                    |                    |
| Municipal Contribution - City of Pembroke         | (593,770)          | (604,809)          | 11,039             | -1.8%             | (586,796)            | (556,994)          | (561,637)          | (535,858)          | (525,277)          |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u> | <u>2018 Budget</u> | <u>Variance \$</u> | <u>Variance %</u> | <u>2018 Forecast</u> | <u>2017 Actual</u> | <u>2016 Actual</u> | <u>2015 Actual</u> | <u>2014 Actual</u> |
|--|--------------------|--------------------|--------------------|-------------------|----------------------|--------------------|--------------------|--------------------|--------------------|
| <b>PARAMEDIC SERVICE</b>                       | <b>7,639,753</b>   | <b>7,111,647</b>   | <b>528,106</b>     | <b>7.4%</b>       | <b>7,528,368</b>     | <b>7,244,161</b>   | <b>6,843,623</b>   | <b>6,629,969</b>   | <b>6,484,441</b>   |
| Admin - Admin Charge                           | 83,551             | 85,257             | (1,706)            | -2.0%             | 85,257               | 92,841             | 100,589            | 98,137             | 96,356             |
| Admin - Medications                            | 60,000             | 33,150             | 26,850             | 81.0%             | 60,000               | 56,525             | 41,153             | 33,001             | 26,226             |
| Admin - Communication & Computing              | 235,000            | 216,795            | 18,205             | 8.4%              | 225,000              | 191,315            | 197,044            | 189,465            | 168,632            |
| Admin - Conferences & Conventions              | 5,000              | 5,000              | 0                  | 0.0%              | 5,000                | 1,724              | 4,112              | 3,399              | 197                |
| Admin - Employee Benefits                      | 397,243            | 354,568            | 42,675             | 12.0%             | 400,000              | 365,531            | 305,225            | 274,732            | 279,846            |
| Admin - HR Charge                              | 175,954            | 170,230            | 5,724              | 3.4%              | 170,230              | 167,464            | 164,394            | 160,769            | 155,147            |
| Admin - IT Charge                              | 47,435             | 46,649             | 786                | 1.7%              | 46,649               | 45,835             | 44,702             | 43,926             | 43,120             |
| Admin - Legal                                  | 20,000             | 30,000             | (10,000)           | -33.3%            | 30,000               | 44,919             | 22,370             | 26,040             | 43,957             |
| Admin - Office Expenses                        | 39,000             | 39,000             | 0                  | 0.0%              | 39,000               | 46,837             | 48,101             | 52,457             | 36,610             |
| Admin - Professional Development               | 40,000             | 40,000             | 0                  | 0.0%              | 40,000               | 41,386             | 39,870             | 32,955             | 43,608             |
| Admin - Purchased Service                      | 30,000             |                    | 30,000             |                   |                      | 14,246             |                    |                    |                    |
| Admin - Salaries                               | 1,527,047          | 1,330,343          | 196,704            | 14.8%             | 1,450,000            | 1,459,669          | 1,275,462          | 1,147,500          | 1,212,700          |
| Admin - Special Projects                       | 65,000             | 55,000             | 10,000             | 18.2%             | 55,000               | 38,274             | 34,038             | 6,836              | 116,821            |
| Admin - Travel                                 | 40,000             | 36,414             | 3,586              | 9.8%              | 36,414               | 41,807             | 33,233             | 45,880             | 39,729             |
| Admin - PTSI Prevention                        | 400,000            | 0                  | 400,000            |                   |                      |                    |                    |                    |                    |
| Admin - Fatigue Risk Mgt Standard              | 159,000            | 0                  | 159,000            |                   |                      |                    |                    |                    |                    |
| Capital - Under Threshold                      | 0                  | 10,000             | (10,000)           | -100.0%           | 10,000               | 9,206              | 0                  | 23,372             | 0                  |
| Depreciation                                   | 800,000            | 750,000            | 50,000             | 6.7%              | 750,000              | 706,219            | 755,463            | 780,939            | 687,524            |
| Paramedic - Base Station Costs-Internal        | 410,243            | 383,526            | 26,717             | 7.0%              | 383,526              | 376,761            | 370,193            | 374,482            | 358,646            |
| Paramedic - Base Station Costs-External        | 47,000             | 47,000             | 0                  | 0.0%              | 47,000               | 48,290             | 41,557             | 40,121             | 42,059             |
| Paramedic - Base Station Costs - Expenses      | 86,000             | 51,000             | 35,000             | 68.6%             | 51,000               | 45,376             | 38,286             | 54,015             | 50,892             |
| Paramedic - Benefits                           | 3,048,587          | 2,204,166          | 844,421            | 38.3%             | 2,500,000            | 2,223,317          | 1,967,353          | 1,847,449          | 1,746,711          |
| Paramedic - Insurance                          | 125,000            | 125,000            | 0                  | 0.0%              | 125,000              | 121,103            | 138,529            | 135,022            | 323,476            |
| Paramedic - Insurance Claims Costs             | 10,000             | 10,000             | 0                  | 0.0%              | 10,000               | 1,519              | 6,359              | 641                | 15,903             |
| Paramedic - Leased Equipment                   | 145,000            | 128,092            | 16,908             | 13.2%             | 128,092              | 127,787            | 127,787            | 127,787            | 127,787            |
| Paramedic - Uniform/Laundry                    | 127,000            | 119,720            | 7,280              | 6.1%              | 119,720              | 125,527            | 155,793            | 103,487            | 108,219            |
| Paramedic - Salaries                           | 9,547,788          | 9,362,703          | 185,085            | 2.0%              | 9,800,000            | 9,672,103          | 9,181,088          | 9,212,692          | 8,900,891          |
| Paramedic - LHIN                               | 0                  | 0                  | 0                  |                   | 0                    | 8,848              | 28,083             | 39,380             | 0                  |
| Paramedic - CSS                                | 0                  | 0                  | 0                  |                   | 0                    | 0                  | 14,529             | 107,874            | 0                  |
| Paramedic - Community Paramed                  | 415,000            | 415,000            | 0                  | 0.0%              | 0                    | 48,531             | 259,664            | 247,914            | 0                  |
| Paramedic - Small Equipment & Supplies         | 361,540            | 329,941            | 31,599             | 9.6%              | 329,941              | 316,254            | 323,428            | 310,083            | 260,887            |
| Paramedic - Vehicle Operation & Maintenance    | 482,264            | 496,297            | (14,033)           | -2.8%             | 496,297              | 486,532            | 462,811            | 413,429            | 455,605            |
| Paramedic - PW Salary Allocations              | 86,985             | 86,300             | 685                | 0.8%              | 86,300               | 84,212             | 82,037             | 80,361             | 87,246             |
| Federal Rev - Can. Safety and Security Program | 0                  | 0                  | 0                  |                   | 0                    | 0                  | (14,529)           | (107,874)          | 0                  |
| Federal Revenue - DND                          | (153,239)          | (150,550)          | (2,689)            | 1.8%              | (150,550)            | (148,046)          | (93,626)           |                    |                    |
| Federal Revenue - Indigenous Services          | (119,742)          |                    | (119,742)          |                   |                      |                    |                    |                    |                    |
| Federal Revenue - PTSI Prevention              | (400,000)          |                    | (400,000)          |                   |                      |                    |                    |                    |                    |
| Fed Revenue - Fatigue Risk Mgt Standard        | (159,000)          |                    | (159,000)          |                   |                      |                    |                    |                    |                    |
| Provincial Revenue - Comm Paramed              | (415,000)          | (415,000)          | 0                  | 0.0%              | (415,000)            | (275,610)          | (259,664)          | (247,914)          | 0                  |
| Provincial Revenue - LHIN                      | 0                  | 0                  | 0                  |                   | 0                    | (8,848)            | (28,083)           | (39,380)           | (40,751)           |
| Provincial Subsidy - Operating                 | (8,671,139)        | (8,108,960)        | (562,179)          | 6.9%              | (8,108,960)          | (7,940,026)        | (7,738,198)        | (7,682,063)        | (7,428,450)        |
| Provincial Subsidy - Other                     | 0                  | 0                  | 0                  |                   | 0                    | (10,103)           |                    |                    | (114,396)          |
| Recovery - County                              | (27,193)           | (26,530)           | (663)              | 2.5%              | (26,530)             | (26,010)           | (25,500)           | (25,000)           | (55,450)           |
| Recovery - Cross Border                        | (30,000)           | (30,000)           | 0                  | 0.0%              | (30,000)             | 0                  | (651)              | (50,832)           | (121,061)          |
| Recovery - Donations                           | 0                  | 0                  | 0                  |                   | 0                    | (4,100)            | (15,000)           |                    | (300)              |
| Recovery - Interest                            | (70,000)           | (70,000)           | 0                  | 0.0%              | (70,000)             | (65,670)           | (56,362)           | (63,032)           | (72,453)           |
| Recovery - Other Agency                        | (89,187)           | 0                  | (89,187)           |                   | 0                    | (50,200)           | (30,641)           | (34,025)           | (15,680)           |
| Recovery - Insurance Proceeds                  | (210,000)          | 0                  | (210,000)          |                   |                      |                    |                    |                    |                    |
| Revenue - Other                                | (145,000)          | (140,000)          | (5,000)            | 3.6%              | (180,000)            | (177,250)          | (136,399)          | (154,741)          | (112,281)          |
| Surplus Adjustment - Trf To Reserves           | 800,000            | 750,000            | 50,000             | 6.7%              | 750,000              | 706,219            | 755,463            | 780,939            | 687,524            |
| Surplus Adjustment - Capital                   | 1,175,000          | 1,885,000          | (710,000)          | -37.7%            | 1,885,000            | 1,121,669          | 653,106            | 890,019            | 605,309            |
| Surplus Adjustment - Depreciation              | (800,000)          | (750,000)          | (50,000)           | 6.7%              | (750,000)            | (706,219)          | (755,463)          | (780,939)          | (687,524)          |
| Surplus Adjustment - Trf From Reserves         | (965,000)          | (1,743,000)        | 778,000            | -44.6%            | (1,743,000)          | (1,121,669)        | (653,106)          | (890,019)          | (605,309)          |
| Municipal Contribution - City of Pembroke      | (1,097,384)        | (1,050,464)        | (46,920)           | 4.5%              | (1,112,018)          | (1,070,037)        | (1,010,874)        | (979,315)          | (983,532)          |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u>      | <u>2018 Budget</u>      | <u>Variance \$</u>  | <u>Variance %</u>   | <u>2018 Forecast</u>    | <u>2017 Actual</u>      | <u>2016 Actual</u>      | <u>2015 Actual</u>      | <u>2014 Actual</u>      |
|--|-------------------------|-------------------------|---------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>EMERGENCY MANAGEMENT</u></b>               | <b><u>182,193</u></b>   | <b><u>179,530</u></b>   | <b><u>2,663</u></b> | <b><u>1.5%</u></b>  | <b><u>116,530</u></b>   | <b><u>113,515</u></b>   | <b><u>101,444</u></b>   | <b><u>94,592</u></b>    | <b><u>107,835</u></b>   |
| 911  | 60,000                  | 60,000                  | 0                   | 0.0%                | 60,000                  | 51,919                  | 51,919                  | 51,919                  | 51,919                  |
| Admin Charge (Paramedic Service)                 | 27,193                  | 26,530                  | 663                 | 2.5%                | 26,530                  | 26,010                  | 25,500                  | 25,000                  | 55,450                  |
| Emergency Management                             | 50,000                  | 48,000                  | 2,000               | 4.2%                | 30,000                  | 16,758                  | 4,398                   | 4,783                   | 7,917                   |
| Fire Services Charges                            | 110,000                 | 92,000                  | 18,000              | 19.6%               | 110,000                 | 107,679                 | 104,961                 | 104,629                 | 96,793                  |
| Purchased Service                                | 50,000                  | 50,000                  | 0                   | 0.0%                | 5,000                   | 26,278                  | 27,078                  | 20,340                  | 0                       |
| Recoveries - Other                               | (115,000)               | (97,000)                | (18,000)            | 18.6%               | (115,000)               | (115,129)               | (112,412)               | (112,079)               | (104,244)               |
| <b><u>PROVINCIAL OFFENCES ADMINISTRATION</u></b> | <b><u>(688,425)</u></b> | <b><u>(694,573)</u></b> | <b><u>6,149</u></b> | <b><u>-0.9%</u></b> | <b><u>(729,025)</u></b> | <b><u>(516,336)</u></b> | <b><u>(631,405)</u></b> | <b><u>(815,228)</u></b> | <b><u>(735,801)</u></b> |
| Adjudication                                     | 80,850                  | 80,850                  | 0                   | 0.0%                | 80,850                  | 80,544                  | 71,990                  | 63,116                  | 55,982                  |
| Admin Charges                                    | 38,810                  | 39,075                  | (265)               | -0.7%               | 39,075                  | 42,484                  | 47,738                  | 46,577                  | 45,739                  |
| Bank Charges (Visa/Mastercard)                   | 26,000                  | 26,000                  | 0                   | 0.0%                | 25,000                  | 22,749                  | 25,175                  | 23,494                  | 21,235                  |
| Benefits   | 85,477                  | 88,002                  | (2,525)             | -2.9%               | 83,000                  | 79,831                  | 78,496                  | 74,865                  | 62,371                  |
| Capital Under Threshold                          | 0                       | 0                       | 0                   |                     | 0                       | 0                       | 0                       |                         | 5,235                   |
| Certificates of Offence                          | 10,000                  | 10,000                  | 0                   | 0.0%                | 2,000                   | 5,545                   | 5,849                   | 3,048                   | 8,305                   |
| City of Pembroke - Share of Net Revenue          | 98,886                  | 102,596                 | (3,709)             | -3.6%               | 107,684                 | 76,268                  | 93,265                  | 120,418                 | 111,603                 |
| Collection Costs                                 | 25,000                  | 25,000                  | 0                   | 0.0%                | 20,000                  | 25,655                  | 23,121                  | 12,714                  | 5,327                   |
| Computer & Technology                            | 14,336                  | 9,000                   | 5,336               | 59.3%               | 9,000                   | 12,124                  | 13,267                  | 7,551                   | 16,938                  |
| Conventions                                      | 3,150                   | 3,100                   | 50                  | 1.6%                | 3,100                   | 2,798                   | 1,652                   | 1,462                   | 400                     |
| Court Transcripts                                | 3,000                   | 4,000                   | (1,000)             | -25.0%              | 2,000                   | 4,280                   | 922                     | 2,857                   | 515                     |
| Depreciation                                     | 9,540                   | 6,300                   | 3,240               | 51.4%               | 6,300                   | 6,865                   | 3,894                   | 6,045                   | 7,862                   |
| ICON Charges                                     | 25,350                  | 29,250                  | (3,900)             | -13.3%              | 29,250                  | 20,186                  | 22,041                  | 25,046                  | 26,715                  |
| Interpreter Fees                                 | 3,000                   | 3,000                   | 0                   | 0.0%                | 1,000                   | 2,456                   | 3,220                   | 2,149                   | 4,577                   |
| IT Charges                                       | 17,364                  | 17,066                  | 298                 | 1.7%                | 17,066                  | 16,777                  | 16,362                  | 15,916                  | 15,619                  |
| Lease Costs                                      | 100,000                 | 100,000                 | 0                   | 0.0%                | 100,000                 | 100,142                 | 97,018                  | 94,520                  | 93,433                  |
| Legal Costs                                      | 1,000                   | 1,000                   | 0                   | 0.0%                | 0                       | 830                     | 1,323                   | 1,697                   | 565                     |
| Miscellaneous                                    | 1,000                   | 1,000                   | 0                   | 0.0%                | 500                     | 364                     | 728                     | 449                     | 314                     |
| Monitoring / Enforcement Fees                    | 8,200                   | 8,200                   | 0                   | 0.0%                | 8,200                   | 7,780                   | 7,780                   | 4,056                   | 4,056                   |
| Office Equipment / Furniture                     | 4,050                   | 2,050                   | 2,000               | 97.6%               | 2,050                   | 6,396                   | 8,468                   | 1,729                   | 1,742                   |
| Office Supplies                                  | 6,500                   | 6,300                   | 200                 | 3.2%                | 6,300                   | 6,598                   | 7,239                   | 6,333                   | 5,829                   |
| Part III Prosecution                             | 16,500                  | 16,500                  | 0                   | 0.0%                | 16,500                  | 17,456                  | 12,147                  | 13,614                  | 15,566                  |
| Postage  | 6,800                   | 6,800                   | 0                   | 0.0%                | 6,800                   | 5,241                   | 4,665                   | 4,179                   | 5,325                   |
| Purchase of Service - Notice of Fines            | 4,000                   | 4,000                   | 0                   | 0.0%                | 4,000                   | 3,738                   | 4,117                   | 4,452                   | 4,583                   |
| Purchase of Service - Prosecution                | 2,000                   | 0                       | 2,000               |                     | 4,000                   | 5,034                   | 877                     |                         |                         |
| Recoveries - Other                               | 0                       | 0                       | 0                   |                     | 0                       | (910)                   | (8,536)                 | (1,050)                 | 0                       |
| Revenues - Fees and Charges                      | (1,630,000)             | (1,630,000)             | 0                   | 0.0%                | (1,630,000)             | (1,403,172)             | (1,518,892)             | (1,661,806)             | (1,555,653)             |
| Salaries   | 334,077                 | 327,538                 | 6,539               | 2.0%                | 315,000                 | 307,041                 | 311,903                 | 298,164                 | 288,224                 |
| Satellite Courtroom Costs                        | 4,925                   | 4,200                   | 725                 | 17.3%               | 4,200                   | 3,297                   | 3,472                   | 3,536                   | 3,536                   |
| Staff Training/Development                       | 4,350                   | 4,350                   | 0                   | 0.0%                | 2,000                   | 2,373                   | 1,836                   | 2,294                   | 2,622                   |
| Surplus Adjustment - Capital                     | 0                       | 0                       | 0                   |                     | 0                       | 16,094                  | 18,820                  |                         | 0                       |
| Surplus Adjustment - Depreciation                | (9,540)                 | (6,300)                 | (3,240)             | 51.4%               | (6,300)                 | (6,865)                 | (3,894)                 | (6,045)                 | (7,862)                 |
| Telephone  | 6,100                   | 5,700                   | 400                 | 7.0%                | 5,700                   | 5,163                   | 4,561                   | 5,130                   | 4,980                   |
| Travel   | 9,050                   | 9,050                   | 0                   | 0.0%                | 6,500                   | 6,520                   | 7,275                   | 7,440                   | 6,762                   |
| Witness Fees                                     | 1,800                   | 1,800                   | 0                   | 0.0%                | 200                     | 1,982                   | 696                     | 822                     | 1,754                   |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u>       | <u>2018 Budget</u>      | <u>Variance \$</u>      | <u>Variance %</u>   | <u>2018 Forecast</u>    | <u>2017 Actual</u>      | <u>2016 Actual</u>      | <u>2015 Actual</u>      | <u>2014 Actual</u>      |
|--|--------------------------|-------------------------|-------------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>MPAC</b>  | <u>1,549,942</u>         | <u>1,542,141</u>        | <u>7,801</u>            | <u>0.5%</u>         | <u>1,542,141</u>        | <u>1,527,720</u>        | <u>1,525,386</u>        | <u>1,514,289</u>        | <u>1,507,017</u>        |
| Property Assessment  | 1,549,942                | 1,542,141               | 7,801                   | 0.5%                | 1,542,141               | 1,527,720               | 1,525,386               | 1,514,289               | 1,507,017               |
| <b><u>FINANCIAL EXPENSE</u></b>                            | <b><u>10,429,752</u></b> | <b><u>9,102,181</u></b> | <b><u>1,327,571</u></b> | <b><u>14.6%</u></b> | <b><u>8,637,551</u></b> | <b><u>7,888,038</u></b> | <b><u>6,234,643</u></b> | <b><u>5,514,311</u></b> | <b><u>5,341,483</u></b> |
| Capping Costs (ends 2020)                                  | 2,000                    | 3,500                   | (1,500)                 | -42.9%              | 1,500                   | 815                     | (3,579)                 | 6,559                   | (19,289)                |
| County Share - Taxes Written Off                           | 300,000                  | 300,000                 | 0                       | 0.0%                | 300,000                 | 322,416                 | 278,781                 | 228,449                 | 380,027                 |
| Interest Expense   | 0                        | 0                       | 0                       |                     | 0                       |                         | 0                       |                         |                         |
| Provision for Unallocated Funds                            | 291,792                  | 300,000                 | (8,208)                 | -2.7%               | 50,000                  | 198,333                 | 26,681                  | 12,614                  | 25,581                  |
| OW Sick Leave Liability                                    |                          |                         | 0                       |                     |                         |                         | (229,482)               | 229,482                 | 0                       |
| Post Employment Expenses - Reg 284/09                      | 1,165,963                | 1,165,963               | 0                       | 0.0%                | 0                       |                         | 0                       |                         | 0                       |
| Post Employment Expenses (Contra)                          | (1,165,963)              | (1,165,963)             | 0                       | 0.0%                | 0                       |                         | 0                       |                         | 0                       |
| Special Project - Transfer to BM                           | 0                        | 0                       | 0                       |                     | 0                       |                         | 0                       |                         | 592,800                 |
| EOWC Broadband Contribution (ends 2013)                    | 0                        | 0                       | 0                       |                     | 0                       |                         | 0                       |                         | 0                       |
| EOWC Cell Project - Starts 2019                            | 1,000,000                | 0                       | 1,000,000               |                     | 0                       |                         |                         |                         |                         |
| Claybank Debt Interest (2028)                              | 107,998                  | 104,131                 | 3,867                   | 3.7%                | 57,750                  |                         |                         |                         |                         |
| Surplus Adj-Principal-Claybank Bridge (2028)               | 330,568                  | 302,783                 | 27,785                  | 9.2%                | 161,534                 |                         |                         |                         |                         |
| Surplus Adjustment - Trf to Gas Tax Reserve                | 2,671,773                | 2,756,191               | (84,418)                | -3.1%               | 2,756,191               | 2,677,485               | 2,630,909               | 2,505,628               | 2,573,820               |
| Surplus Adjustment - Trf to TCA Renewal Reserve            | 5,226,854                | 4,786,809               | 440,045                 | 9.2%                | 4,786,809               | 4,168,552               | 3,013,946               | 1,971,617               | 351,510                 |
| Surplus Adjustment - Trf to WSIB Sched 2 Reserve           | 0                        | 0                       | 0                       |                     | 0                       | 0                       | 0                       | 21,510                  | 0                       |
| Surplus Adjustment - Trf to Building Reserve (FIT)         | 123,767                  | 123,767                 | 0                       | 0.0%                | 123,767                 | 123,767                 | 123,767                 | 123,767                 | 0                       |
| Surplus Adj. Unfinanced Cap (Centennial Lake Bridge 2023 ) | 375,000                  | 375,000                 | 0                       | 0.0%                | 375,000                 | 375,000                 | 375,000                 | 375,000                 | 0                       |
| Surplus Adjustment - Principal - ML (2014)                 | 0                        | 0                       | 0                       |                     | 0                       | 0                       | 0                       |                         | 1,393,000               |
| Debenture Interest - Miramichi Lodge (2014)                | 0                        | 0                       | 0                       |                     | 0                       | 0                       | 0                       |                         | 8,070                   |
| Vacant Building Rebates (ends 2018)                        | 0                        | 50,000                  | (50,000)                | -100.0%             | 25,000                  | 21,670                  | 18,620                  | 39,685                  | 35,964                  |
| <b>TOTAL EXPENSES</b>                                      | <b>50,802,095</b>        | <b>47,915,101</b>       | <b>2,886,994</b>        | <b>6.0%</b>         | <b>45,899,762</b>       | <b>44,705,018</b>       | <b>41,499,369</b>       | <b>41,639,914</b>       | <b>40,800,534</b>       |

**COUNTY OF RENFREW  
2019 BUDGET  
GENERAL REVENUE FUND**

|  | <u>2019 Budget</u> | <u>2018 Budget</u> | <u>Variance \$</u> | <u>Variance %</u> | <u>2018 Forecast</u> | <u>2017 Actual</u> | <u>2016 Actual</u> | <u>2015 Actual</u> | <u>2014 Actual</u> |
|--|--------------------|--------------------|--------------------|-------------------|----------------------|--------------------|--------------------|--------------------|--------------------|
| <b>COUNTY LEVY</b> <i>(2.6% + 1.2% growth)</i> | <u>45,655,946</u>  | <u>43,984,534</u>  | <u>1,671,412</u>   | <u>3.80%</u>      | <u>43,984,534</u>    | <u>42,292,821</u>  | <u>40,728,834</u>  | <u>38,697,229</u>  | <u>37,406,801</u>  |
| <b>PIL ADJUSTMENTS</b>                         | <u>(150,000)</u>   | <u>(150,000)</u>   | <u>0</u>           | <u>0.0%</u>       | <u>(150,000)</u>     | <u>(136,460)</u>   | <u>(130,367)</u>   | <u>497,112</u>     | <u>(64,115)</u>    |
| <b>WATERPOWER GENERATING STATION</b>           | <u>394,109</u>     | <u>394,109</u>     | <u>0</u>           | <u>0.0%</u>       | <u>394,109</u>       | <u>394,109</u>     | <u>394,109</u>     | <u>394,109</u>     | <u>394,109</u>     |
| <b>RAILWAY/HYDRO RIGHTS-OF-WAY</b>             | <u>5,000</u>       | <u>5,000</u>       | <u>0</u>           | <u>0.0%</u>       | <u>5,000</u>         | <u>0</u>           | <u>4,067</u>       | <u>4,121</u>       | <u>63,494</u>      |
| <b>SUPPLEMENTARY REVENUE</b>                   | <u>500,000</u>     | <u>500,000</u>     | <u>0</u>           | <u>0.0%</u>       | <u>500,000</u>       | <u>421,676</u>     | <u>297,965</u>     | <u>454,412</u>     | <u>502,136</u>     |
| <b>OTHER REVENUE</b>                           | <u>4,397,040</u>   | <u>3,181,458</u>   | <u>1,215,582</u>   | <u>38.2%</u>      | <u>3,481,458</u>     | <u>3,158,723</u>   | <u>2,880,779</u>   | <u>2,608,883</u>   | <u>3,390,124</u>   |
| Interest Revenue                               | 600,000            | 300,000            | 300,000            | 100.0%            | 600,000              | 384,962            | 281,687            | 232,708            | 211,999            |
| Other Revenue                                  | 0                  | 0                  | 0                  |                   | 0                    | 10                 | 15                 | 45                 | 3,026              |
| Gain / (Loss) Sale of Assets                   | 0                  | 0                  | 0                  |                   | 0                    | (28,807)           | (156,470)          | (254,425)          | 7,174              |
| BM Repayment of Loan (ends 2019)               | 123,767            | 123,767            | 0                  | 0.0%              | 123,767              | 123,767            | 123,767            | 123,767            | 0                  |
| Gas Tax Funding                                | 2,671,773          | 2,756,191          | (84,418)           | -3.1%             | 2,756,191            | 2,677,485          | 2,630,909          | 2,505,628          | 2,573,820          |
| Surplus Adjustment - From Reserve              | 1,000,000          | 0                  | 1,000,000          |                   | 0                    |                    |                    |                    | 592,800            |
| Licenses                                       | 1,500              | 1,500              | 0                  | 0.0%              | 1,500                | 1,306              | 871                | 1,160              | 1,305              |
| <b>TOTAL REVENUES</b>                          | <u>50,802,095</u>  | <u>47,915,101</u>  | <u>2,886,994</u>   | <u>6.0%</u>       | <u>48,215,101</u>    | <u>46,130,869</u>  | <u>44,175,387</u>  | <u>42,655,866</u>  | <u>41,692,549</u>  |
| <b>Municipal Surplus / ( Deficit)</b>          | <u>0</u>           | <u>0</u>           | <u>(0)</u>         | <u>-100.0%</u>    | <u>2,315,340</u>     | <u>1,425,851</u>   | <u>2,676,018</u>   | <u>1,015,952</u>   | <u>892,015</u>     |



**COUNTY OF RENFREW  
2019 BUDGET  
Bonnechere Manor**

|  | <b>2019</b>           | <b>2018</b>           |                           |                          | <b>2018</b>            | <b>2017</b>           | <b>2016</b>           | <b>2015</b>           | <b>2014</b>           | <b>2013</b>           |
|--|-----------------------|-----------------------|---------------------------|--------------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
|  | <b><u>Budget</u></b>  | <b><u>Budget</u></b>  | <b><u>Variance \$</u></b> | <b><u>Variance %</u></b> | <b><u>Forecast</u></b> | <b><u>Actual</u></b>  | <b><u>Actual</u></b>  | <b><u>Actual</u></b>  | <b><u>Actual</u></b>  | <b><u>Actual</u></b>  |
| <b><u>CLIENT PROGRAMS &amp; SERVICES</u></b> | <b><u>802,662</u></b> | <b><u>796,803</u></b> | <b><u>5,859</u></b>       | <b><u>0.7%</u></b>       | <b><u>796,803</u></b>  | <b><u>789,444</u></b> | <b><u>772,051</u></b> | <b><u>754,438</u></b> | <b><u>736,229</u></b> | <b><u>626,914</u></b> |
| Salaries                                     | 627,235               | 610,981               | 16,254                    | 2.7%                     | 601,175                | 640,402               | 581,712               | 571,698               | 433,973               | 420,206               |
| Employee Benefits                            | 117,277               | 122,079               | (4,802)                   | -3.9%                    | 112,000                | 124,718               | 111,958               | 92,656                | 81,810                | 67,989                |
| Salary Allocations                           | 36,985                | 33,464                | 3,521                     | 10.5%                    | 54,509                 | 0                     | 0                     | 0                     | 0                     | 0                     |
| Computers - Operation/Maint                  | 900                   | 5,120                 | (4,220)                   | -82.4%                   | 5,120                  | 2,453                 | 5,135                 | 7,841                 | 2,834                 | 3,769                 |
| Depreciation                                 | 1,000                 | 1,000                 | 0                         | 0.0%                     | 1,000                  | 774                   | 776                   | 774                   | 774                   | 66                    |
| Equipment - Replacements                     | 1,000                 | 1,000                 | 0                         | 0.0%                     | 1,000                  | 1,252                 | 1,695                 | 5,206                 | 6,348                 | 1,573                 |
| Equipment Operation/Maint.                   | 900                   | 900                   | 0                         | 0.0%                     | 900                    | 152                   | 487                   | 495                   | 94                    | 436                   |
| Hobby Crafts                                 | 612                   | 612                   | 0                         | 0.0%                     | 612                    | 714                   | 503                   | 528                   | 858                   | 694                   |
| New Horizons                                 | 0                     | 0                     | 0                         |                          | 0                      | 3,280                 | 0                     | 0                     | 24,874                | 0                     |
| New Horizons - Federal Subsidy               | 0                     | 0                     | 0                         |                          | 0                      | (3,642)               | 0                     | 0                     | (24,874)              | 0                     |
| Office Supplies                              | 0                     | 0                     | 0                         |                          | 80                     | 141                   | 1,603                 | 322                   | 675                   | 1,418                 |
| Other - Cable TV                             | 3,443                 | 3,443                 | 0                         | 0.0%                     | 3,443                  | 2,198                 | 3,135                 | 3,930                 | 3,657                 | 2,445                 |
| Physio                                       | 0                     | 0                     | 0                         |                          | 0                      | 0                     | 0                     | 0                     | 154,647               | 45,771                |
| Purchased Services                           | 5,400                 | 4,774                 | 626                       | 13.1%                    | 4,919                  | 4,407                 | 46,333                | 45,918                | 28,835                | 74,502                |
| Recoveries - Other                           | (9,950)               | (9,324)               | (626)                     | 6.7%                     | (12,800)               | (11,411)              | (15,179)              | (19,191)              | (16,472)              | (14,464)              |
| Recreation & Entertainment                   | 9,112                 | 11,545                | (2,433)                   | -21.1%                   | 11,545                 | 11,578                | 14,608                | 18,911                | 22,248                | 5,895                 |
| Special Events                               | 9,748                 | 12,209                | (2,461)                   | -20.2%                   | 14,300                 | 13,202                | 19,537                | 25,949                | 16,460                | 16,510                |
| Staff Education                              | 0                     | 0                     | 0                         |                          | 0                      | 0                     | 524                   | 175                   | 262                   | 170                   |
| Surplus Adjustment - Depreciation            | (1,000)               | (1,000)               | 0                         | 0.0%                     | (1,000)                | (774)                 | (776)                 | (774)                 | (774)                 | (66)                  |

**COUNTY OF RENFREW  
2019 BUDGET  
Bonnechere Manor**

|                                       | <u>2019<br/>Budget</u>  | <u>2018<br/>Budget</u>  | <u>Variance \$</u>    | <u>Variance %</u>  | <u>2018<br/>Forecast</u> | <u>2017<br/>Actual</u>  | <u>2016<br/>Actual</u>  | <u>2015<br/>Actual</u>  | <u>2014<br/>Actual</u>  | <u>2013<br/>Actual</u>  |
|---------------------------------------|-------------------------|-------------------------|-----------------------|--------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>NURSING SERVICES</u></b>        | <b><u>8,329,167</u></b> | <b><u>8,079,937</u></b> | <b><u>249,230</u></b> | <b><u>3.1%</u></b> | <b><u>7,947,414</u></b>  | <b><u>7,715,369</u></b> | <b><u>7,576,818</u></b> | <b><u>7,344,954</u></b> | <b><u>7,255,481</u></b> | <b><u>6,931,682</u></b> |
| Salaries - Direct Care                | 6,333,522               | 6,114,392               | 219,130               | 3.6%               | 6,070,782                | 5,853,680               | 5,733,338               | 5,670,640               | 5,576,917               | 5,425,186               |
| Employee Benefits - Direct Care       | 1,123,925               | 1,092,779               | 31,146                | 2.9%               | 1,065,804                | 1,093,559               | 1,126,731               | 964,134                 | 993,375                 | 877,164                 |
| Salaries - Nursing Administration     | 476,379                 | 458,404                 | 17,975                | 3.9%               | 443,404                  | 434,382                 | 433,897                 | 380,655                 | 345,737                 | 358,187                 |
| Employee Benefits - Nursing Administ  | 126,505                 | 124,901                 | 1,604                 | 1.3%               | 118,867                  | 110,595                 | 115,057                 | 95,078                  | 86,882                  | 81,433                  |
| Salary Allocation                     | 0                       | (2,890)                 | 2,890                 | -100.0%            | (23,935)                 | 0                       | 0                       | 0                       | 0                       | 0                       |
| Computers - Operation/Maint           | 19,500                  | 19,500                  | 0                     | 0.0%               | 21,500                   | 14,548                  | 12,669                  | 45,532                  | 26,668                  | 11,476                  |
| Depreciation                          | 58,250                  | 57,000                  | 1,250                 | 2.2%               | 58,233                   | 57,989                  | 56,172                  | 53,656                  | 55,552                  | 56,061                  |
| Equipment Operation/Maint.            | 1,900                   | 2,400                   | (500)                 | -20.8%             | 2,400                    | 0                       | 61                      | 332                     | 574                     | 46                      |
| Equipment Replacement                 | 9,150                   | 10,650                  | (1,500)               | -14.1%             | 19,650                   | 17,963                  | 2,018                   | 4,104                   | 7,229                   | 23,139                  |
| Furniture Replacements                | 0                       | 0                       | 0                     |                    | 0                        | 0                       | 1,476                   | 0                       | 0                       | 140                     |
| High Intensity Needs - Claims Based   | 15,000                  | 15,000                  | 0                     | 0.0%               | 15,000                   | 24,473                  | 5,418                   | 3,047                   | 2,331                   | 4,162                   |
| High Intensity Needs -Non Claims Ba   | 42,705                  | 41,391                  | 1,314                 | 3.2%               | 37,000                   | 14,922                  | 11,766                  | 13,910                  | 30,032                  | 22,813                  |
| High Intensity Needs - Prov Subsidy   | (14,250)                | (14,250)                | 0                     | 0.0%               | (14,250)                 | (23,249)                | (5,148)                 | (2,895)                 | (2,214)                 | (3,954)                 |
| Incontinent Products (@\$1.20)        | 76,980                  | 76,980                  | 0                     | 0.0%               | 76,980                   | 79,973                  | 83,388                  | 97,422                  | 94,507                  | 91,801                  |
| Fall Prevention                       | 18,000                  |                         | 18,000                |                    | 14,784                   |                         |                         |                         |                         |                         |
| Fall Prevention - Subsidy             | (18,000)                |                         | (18,000)              |                    | (13,500)                 |                         |                         |                         |                         |                         |
| Lab Fees                              | 8,000                   | 8,000                   | 0                     | 0.0%               | 5,244                    | 7,180                   | 7,240                   | 8,255                   | 8,010                   | 0                       |
| Lab Fees - Prov Subsidy               | (8,000)                 | (8,000)                 | 0                     | 0.0%               | (4,982)                  | (7,180)                 | (7,240)                 | (8,255)                 | (8,010)                 | 0                       |
| Medical Director (@\$0.30)            | 19,710                  | 19,710                  | 0                     | 0.0%               | 19,710                   | 19,710                  | 19,764                  | 19,710                  | 19,710                  | 19,710                  |
| Medical Nursing Supplies              | 68,500                  | 78,000                  | (9,500)               | -12.2%             | 80,000                   | 72,806                  | 74,423                  | 85,417                  | 68,339                  | 75,306                  |
| Memberships                           | 0                       | 2,000                   | (2,000)               | -100.0%            | 2,000                    | 806                     | 396                     | 679                     | 1,239                   | 360                     |
| Misc                                  | 1,223                   | 0                       | 1,223                 |                    | 0                        | 1,181                   | 1,241                   | 1,801                   | 1,705                   | 675                     |
| Phys On Call - Expenses (@\$100/bed   | 17,100                  | 17,100                  | 0                     | 0.0%               | 18,000                   | 18,000                  | 18,000                  | 18,000                  | 18,000                  | 18,000                  |
| Phys On Call - Prov Subsidy           | (17,100)                | (17,100)                | 0                     | 0.0%               | (17,432)                 | (17,433)                | (17,432)                | (17,633)                | (17,910)                | (17,931)                |
| Professional Development              | 0                       | 0                       | 0                     |                    | 0                        | 0                       | 2,554                   | 6,650                   | 33,553                  | 26,327                  |
| Purchased Services                    | 0                       | 0                       | 0                     |                    | 0                        | 2,071                   | 362                     | 1,110                   | 1,578                   | 4,227                   |
| Purchased Services - Nurse Practition | 22,874                  | 25,424                  | (2,550)               | -10.0%             | 25,424                   | 18,415                  | 18,391                  | 10,236                  | 7,914                   | 0                       |
| RAI / MDS Expenses                    | 87,344                  | 97,346                  | (10,002)              | -10.3%             | 82,555                   | 94,851                  | 84,018                  | 82,316                  | 87,353                  | 81,862                  |
| RAI/MDS - Prov Subsidy                | (81,800)                | (81,800)                | 0                     | 0.0%               | (81,800)                 | (81,804)                | (81,804)                | (81,804)                | (81,804)                | (81,804)                |
| Recoveries                            | 0                       | 0                       | 0                     |                    | (17,024)                 | (34,080)                | (63,766)                | (53,487)                | (46,234)                | (86,643)                |
| Surplus Adjustment - Depreciation     | (58,250)                | (57,000)                | (1,250)               | 2.2%               | (57,000)                 | (57,989)                | (56,172)                | (53,656)                | (55,552)                | (56,061)                |

**COUNTY OF RENFREW  
2019 BUDGET  
Bonnechere Manor**

|                                      | <b>2019</b>             | <b>2018</b>             |                           |                          | <b>2018</b>             | <b>2017</b>             | <b>2016</b>             | <b>2015</b>             | <b>2014</b>             | <b>2013</b>             |
|--------------------------------------|-------------------------|-------------------------|---------------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                      | <b><u>Budget</u></b>    | <b><u>Budget</u></b>    | <b><u>Variance \$</u></b> | <b><u>Variance %</u></b> | <b><u>Forecast</u></b>  | <b><u>Actual</u></b>    | <b><u>Actual</u></b>    | <b><u>Actual</u></b>    | <b><u>Actual</u></b>    | <b><u>Actual</u></b>    |
| <b><u>FOOD SERVICES</u></b>          | <b><u>2,115,445</u></b> | <b><u>2,012,883</u></b> | <b><u>102,562</u></b>     | <b><u>5.1%</u></b>       | <b><u>2,038,884</u></b> | <b><u>1,915,385</u></b> | <b><u>1,968,860</u></b> | <b><u>1,877,548</u></b> | <b><u>1,817,597</u></b> | <b><u>1,781,388</u></b> |
| Salaries                             | 1,221,346               | 1,160,763               | 60,583                    | 5.2%                     | 1,181,091               | 1,094,463               | 1,093,563               | 1,065,915               | 1,042,258               | 1,036,838               |
| Employee Benefits                    | 250,480                 | 235,851                 | 14,629                    | 6.2%                     | 220,957                 | 214,865                 | 240,167                 | 197,218                 | 202,249                 | 182,117                 |
| Salary Allocations                   | (68,107)                | (60,929)                | (7,178)                   | 11.8%                    | (60,929)                | 0                       | 0                       | 0                       | 0                       | 0                       |
| Depreciation                         | 12,000                  | 11,000                  | 1,000                     | 9.1%                     | 11,000                  | 11,038                  | 10,704                  | 10,287                  | 10,287                  | 6,833                   |
| Dietary Supplies                     | 71,957                  | 72,335                  | (378)                     | -0.5%                    | 76,574                  | 80,430                  | 74,485                  | 66,527                  | 65,812                  | 67,490                  |
| Equipment - Operation/Maint.         | 8,860                   | 8,860                   | 0                         | 0.0%                     | 8,000                   | 4,048                   | 3,916                   | 4,001                   | 4,014                   | 4,753                   |
| Computers - Operation/Maint          | 3,000                   | 3,000                   | 0                         | 0.0%                     | 2,500                   | 1,725                   | 1,649                   | 4,577                   | 916                     | 916                     |
| Equipment - Replacements             | 19,500                  | 23,500                  | (4,000)                   | -17.0%                   | 22,500                  | 12,761                  | 2,253                   | 13,758                  | 14,442                  | 13,552                  |
| Other Expenses                       | 1,750                   | 1,750                   | 0                         | 0.0%                     | 1,900                   | 2,064                   | 915                     | 1,807                   | 1,079                   | 1,227                   |
| Professional Development             | 0                       | 0                       | 0                         |                          | 0                       | 0                       | 172                     | 0                       | 0                       | 0                       |
| Purchased Services                   | 600                     | 600                     | 0                         | 0.0%                     | 600                     | 366                     | 336                     | 425                     | 506                     | 367                     |
| Surplus Adjustment - Depreciation    | (12,000)                | (11,000)                | (1,000)                   | 9.1%                     | (11,000)                | (11,038)                | (10,704)                | (10,287)                | (10,287)                | (6,833)                 |
| Raw Food Costs                       | 647,574                 | 612,096                 | 35,478                    | 5.8%                     | 634,185                 | 574,366                 | 623,559                 | 585,233                 | 538,540                 | 497,836                 |
| Raw Food Recoveries                  | (20,796)                | (20,796)                | 0                         | 0.0%                     | (25,000)                | (27,614)                | (39,768)                | (34,397)                | (24,891)                | 0                       |
| Recoveries - Charge to ML - Supervis | (17,828)                | (15,795)                | (2,033)                   | 12.9%                    | (21,509)                | (14,720)                | (14,700)                | 0                       | 0                       | 0                       |
| Recoveries                           | (11,624)                | (11,485)                | (139)                     | 1.2%                     | (11,485)                | (26,732)                | (18,653)                | (30,168)                | (30,342)                | (25,973)                |
| Replacement - Dishes / Cutlery       | 9,633                   | 9,633                   | 0                         | 0.0%                     | 9,500                   | 3,791                   | 6,192                   | 7,859                   | 7,458                   | 4,416                   |
| Vending - Net                        | (900)                   | (6,500)                 | 5,600                     | -86.2%                   | 0                       | (4,428)                 | (5,226)                 | (5,207)                 | (4,444)                 | (2,151)                 |
| <b><u>HOUSEKEEPING SERVICES</u></b>  | <b><u>914,943</u></b>   | <b><u>903,670</u></b>   | <b><u>11,273</u></b>      | <b><u>1.2%</u></b>       | <b><u>877,019</u></b>   | <b><u>880,949</u></b>   | <b><u>922,068</u></b>   | <b><u>838,155</u></b>   | <b><u>827,386</u></b>   | <b><u>803,518</u></b>   |
| Salaries                             | 692,456                 | 679,077                 | 13,379                    | 2.0%                     | 679,077                 | 666,148                 | 662,750                 | 643,095                 | 631,757                 | 623,290                 |
| Employee Benefits                    | 155,028                 | 160,703                 | (5,675)                   | -3.5%                    | 140,641                 | 151,714                 | 159,872                 | 131,678                 | 137,394                 | 125,679                 |
| Salary Allocations                   | (8,814)                 | (8,772)                 | (42)                      | 0.5%                     | (8,772)                 | 0                       | 0                       | 0                       | 0                       | 0                       |
| Depreciation                         | 2,223                   | 2,223                   | 0                         | 0.0%                     | 2,223                   | 2,217                   | 2,223                   | 2,217                   | 2,217                   | 2,217                   |
| Equipment - Operation/Maint.         | 2,500                   | 2,500                   | 0                         | 0.0%                     | 1,845                   | 0                       | 0                       | 235                     | 0                       | 1,094                   |
| Equipment - Replacements             | 2,100                   | 2,100                   | 0                         | 0.0%                     | 691                     | 1,965                   | 35,946                  | 1,650                   | 1,343                   | 357                     |
| Housekeeping Supplies                | 71,673                  | 70,562                  | 1,111                     | 1.6%                     | 72,500                  | 70,387                  | 73,313                  | 69,655                  | 68,027                  | 66,523                  |
| Professional Development             | 0                       | 0                       | 0                         |                          | 0                       | 0                       | 0                       | 0                       | 50                      | 0                       |
| Purchased Services                   | 0                       | 0                       | 0                         |                          | 0                       | 0                       | 0                       | 0                       | 0                       | 2,824                   |
| Surplus Adjustment - Depreciation    | (2,223)                 | (2,223)                 | 0                         | 0.0%                     | (2,223)                 | (2,217)                 | (2,223)                 | (2,217)                 | (2,217)                 | (2,217)                 |
| Recoveries                           | 0                       | 0                       | 0                         |                          | (8,963)                 | (9,265)                 | (9,813)                 | (8,158)                 | (11,185)                | (16,249)                |

**COUNTY OF RENFREW  
2019 BUDGET  
Bonnechere Manor**

|   | <b>2019</b>             | <b>2018</b>             |                           |                          | <b>2018</b>             | <b>2017</b>             | <b>2016</b>             | <b>2015</b>             | <b>2014</b>             | <b>2013</b>           |
|---|-------------------------|-------------------------|---------------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
|   | <b><u>Budget</u></b>    | <b><u>Budget</u></b>    | <b><u>Variance \$</u></b> | <b><u>Variance %</u></b> | <b><u>Forecast</u></b>  | <b><u>Actual</u></b>    | <b><u>Actual</u></b>    | <b><u>Actual</u></b>    | <b><u>Actual</u></b>    | <b><u>Actual</u></b>  |
| <b><u>LAUNDRY AND LINEN SERVICES</u></b>  | <b><u>458,634</u></b>   | <b><u>449,491</u></b>   | <b><u>9,143</u></b>       | <b><u>2.0%</u></b>       | <b><u>487,879</u></b>   | <b><u>499,166</u></b>   | <b><u>453,950</u></b>   | <b><u>408,083</u></b>   | <b><u>420,962</u></b>   | <b><u>391,584</u></b> |
| Salaries                                  | 329,713                 | 323,268                 | 6,445                     | 2.0%                     | 356,737                 | 331,309                 | 334,121                 | 313,467                 | 321,601                 | 301,940               |
| Employee Benefits                         | 77,705                  | 75,994                  | 1,711                     | 2.3%                     | 78,043                  | 76,701                  | 82,593                  | 66,323                  | 67,924                  | 55,272                |
| Salary Allocations                        | (3,327)                 | (3,261)                 | (66)                      | 2.0%                     | (3,261)                 | 0                       | 0                       |                         |                         |                       |
| Bedding Etc Replacements                  | 18,760                  | 18,760                  | 0                         | 0.0%                     | 19,560                  | 60,965                  | 23,841                  | 14,201                  | 14,674                  | 27,364                |
| Depreciation                              | 7,000                   | 6,000                   | 1,000                     | 16.7%                    | 6,000                   | 6,281                   | 5,885                   | 5,287                   | 5,287                   | 4,921                 |
| Equipment Operation/Maint.                | 10,800                  | 10,800                  | 0                         | 0.0%                     | 9,100                   | 11,500                  | 4,769                   | 1,675                   | 1,869                   | 382                   |
| Equipment Replacements                    | 0                       | 0                       | 0                         |                          | 800                     | 1,200                   | 2,616                   | 935                     | 456                     | 0                     |
| Laundry Supplies                          | 24,983                  | 23,930                  | 1,053                     | 4.4%                     | 32,600                  | 25,930                  | 22,101                  | 21,052                  | 24,208                  | 18,221                |
| Professional Development                  | 0                       | 0                       | 0                         |                          | 0                       | 0                       | 65                      | 0                       | 50                      | 0                     |
| Recoveries                                | 0                       | 0                       | 0                         |                          | (5,700)                 | (8,439)                 | (16,156)                | (9,570)                 | (9,820)                 | (11,595)              |
| Surplus Adjustment - Depreciation         | (7,000)                 | (6,000)                 | (1,000)                   | 16.7%                    | (6,000)                 | (6,281)                 | (5,885)                 | (5,287)                 | (5,287)                 | (4,921)               |
| <b><u>BUILDINGS AND PROPERTY MAIN</u></b> | <b><u>1,193,177</u></b> | <b><u>1,242,731</u></b> | <b><u>(49,555)</u></b>    | <b><u>-4.0%</u></b>      | <b><u>1,102,672</u></b> | <b><u>1,135,737</u></b> | <b><u>1,140,189</u></b> | <b><u>1,169,899</u></b> | <b><u>1,068,258</u></b> | <b><u>960,855</u></b> |
| Salaries                                  | 327,782                 | 310,226                 | 17,556                    | 5.7%                     | 307,951                 | 300,535                 | 297,325                 | 298,842                 | 271,278                 | 261,293               |
| Employee Benefits                         | 87,185                  | 82,824                  | 4,361                     | 5.3%                     | 76,859                  | 75,554                  | 78,579                  | 68,037                  | 60,512                  | 51,523                |
| Salary Allocations                        | (3,327)                 | (3,503)                 |                           |                          | (3,503)                 | 0                       | 0                       |                         |                         |                       |
| Depreciation                              | 555,800                 | 540,000                 | 15,800                    | 2.9%                     | 540,000                 | 508,361                 | 498,491                 | 470,065                 | 451,175                 | 442,628               |
| Equipment - Operation/Maint.              | 0                       | 0                       | 0                         |                          | 0                       | 55,202                  | 63,316                  | 90,595                  | 84,874                  | 81,974                |
| Computers - Operation/Maint               | 2,900                   | 2,650                   | 250                       | 9.4%                     | 0                       | 0                       | 0                       |                         |                         | 2,842                 |
| Equipment - Replacements                  | 53,500                  | 53,500                  | 0                         | 0.0%                     | 41,500                  | 5,241                   | 3,489                   | 5,157                   | 8,475                   |                       |
| Furniture - Replacements                  | 44,064                  | 44,064                  | 0                         | 0.0%                     | 44,000                  | 41,308                  | 0                       | 27,764                  | 40,033                  | 21,523                |
| Hydro                                     | 210,000                 | 280,000                 | (70,000)                  | -25.0%                   | 200,000                 | 235,237                 | 281,330                 | 229,984                 | 226,057                 | 220,423               |
| Natural Gas                               | 105,000                 | 110,000                 | (5,000)                   | -4.5%                    | 95,200                  | 92,572                  | 93,090                  | 97,955                  | 96,831                  | 107,304               |
| Insurance                                 | 55,873                  | 56,145                  | (273)                     | -0.5%                    | 53,347                  | 54,510                  | 58,414                  | 56,313                  | 54,767                  | 52,150                |
| Office Expenses                           | 0                       | 0                       | 0                         |                          |                         | 1,052                   |                         |                         |                         |                       |
| Purchased Services                        | 167,350                 | 167,350                 | 0                         | 0.0%                     | 162,000                 | 137,995                 | 139,201                 | 135,668                 | 129,442                 | 89,152                |
| Special Project - Phone / Cable Syster    | 32,000                  | 32,000                  | 0                         | 0.0%                     | 31,261                  | 31,384                  | 31,442                  | 30,796                  | 28,697                  | 44,004                |
| Recoveries - Residents (cable/phone)      | (63,000)                | (63,000)                | 0                         | 0.0%                     | (63,144)                | (60,218)                | (61,803)                | (61,188)                | (60,123)                | (53,995)              |
| Recoveries                                | (20,610)                | (23,985)                | 3,375                     | -14.1%                   | (29,259)                | (32,333)                | (29,397)                | (40,749)                | (47,936)                | (28,653)              |
| Repairs & Maint -Bldgs & Grounds          | 74,460                  | 74,460                  | 0                         | 0.0%                     | 66,460                  | 83,076                  | 64,003                  | 127,935                 | 80,000                  | 19,161                |
| Surplus Adjustment - Depreciation         | (555,800)               | (540,000)               | (15,800)                  | 2.9%                     | (540,000)               | (508,361)               | (498,491)               | (470,065)               | (451,175)               | (442,628)             |
| Water / Wastewater                        | 120,000                 | 120,000                 | 0                         | 0.0%                     | 120,000                 | 114,622                 | 121,200                 | 102,790                 | 95,351                  | 92,154                |
|   |                         |                         |                           |                          |                         | <u>0</u>                |                         |                         |                         |                       |

**COUNTY OF RENFREW  
2019 BUDGET  
Bonnechere Manor**

|                                     | <b>2019</b>       | <b>2018</b>       |                    |                   | <b>2018</b>       | <b>2017</b>       | <b>2016</b>       | <b>2015</b>       | <b>2014</b>       | <b>2013</b>       |
|-------------------------------------|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                                     | <u>Budget</u>     | <u>Budget</u>     | <u>Variance \$</u> | <u>Variance %</u> | <u>Forecast</u>   | <u>Actual</u>     | <u>Actual</u>     | <u>Actual</u>     | <u>Actual</u>     | <u>Actual</u>     |
| <b>GENERAL AND ADMINISTRATIVE</b>   | <b>1,141,778</b>  | <b>1,151,227</b>  | <b>(9,449)</b>     | <b>-0.8%</b>      | <b>1,048,468</b>  | <b>1,045,418</b>  | <b>1,237,767</b>  | <b>1,158,804</b>  | <b>1,126,374</b>  | <b>1,041,697</b>  |
| Salaries                            | 500,460           | 484,788           | 15,672             | 3.2%              | 439,526           | 438,081           | 597,931           | 468,561           | 486,691           | 470,474           |
| Employee Benefits                   | 134,514           | 127,887           | 6,627              | 5.2%              | 115,456           | 119,062           | 142,013           | 107,790           | 105,958           | 97,739            |
| Salary Allocation                   | (25,154)          | (25,214)          | 60                 | -0.2%             | (25,214)          | 0                 | 0                 | 0                 | 0                 | 0                 |
| Accreditation Fees                  | 5,825             | 5,200             | 625                | 12.0%             | 5,333             | 5,156             | 5,127             | 7,646             | 5,157             | 5,078             |
| Admin Charges                       | 94,673            | 94,872            | (199)              | -0.2%             | 94,872            | 96,005            | 96,745            | 94,515            | 92,803            | 92,000            |
| Advertising/Awards Dinner           | 23,000            | 31,000            | (8,000)            | -25.8%            | 20,000            | 22,658            | 19,656            | 26,211            | 23,362            | 29,549            |
| Audit                               | 8,500             | 8,200             | 300                | 3.7%              | 8,385             | 8,141             | 7,996             | 7,903             | 7,717             | 7,641             |
| Computer / Internet                 | 77,106            | 72,945            | 4,161              | 5.7%              | 78,945            | 54,375            | 35,495            | 47,292            | 49,466            | 78,635            |
| Conventions                         | 3,000             | 3,000             | 0                  | 0.0%              | 3,000             | 2,679             | 0                 | 0                 | 1,193             | 1,177             |
| Depreciation                        | 19,500            | 22,000            | (2,500)            | -11.4%            | 22,000            | 21,142            | 20,554            | 21,286            | 21,856            | 18,578            |
| Equipment - Operation/Maint.        | 8,340             | 8,224             | 116                | 1.4%              | 7,100             | 9,019             | 7,545             | 7,400             | 7,326             | 7,053             |
| Equipment - Replacements            | 400               | 400               | 0                  | 0.0%              | 400               | 0                 | 553               | 4,672             | 997               | 2,645             |
| Gain / Loss from Disposal of Assets | 0                 | 0                 | 0                  |                   | 0                 | 3,965             | 0                 | 87,217            | 0                 | 0                 |
| Health & Safety Program             | 2,000             | 1,100             | 900                | 81.8%             | 1,100             | 1,155             | 763               | 302               | 2,182             | 8,696             |
| HR Charges                          | 122,824           | 118,827           | 3,997              | 3.4%              | 118,827           | 116,896           | 114,572           | 112,557           | 111,704           | 107,353           |
| Insurance                           | 42,000            | 42,000            | 0                  | 0.0%              | 41,386            | 41,386            | 42,910            | 42,425            | 146,660           | 40,706            |
| IT Charges                          | 66,257            | 65,114            | 1,143              | 1.8%              | 65,114            | 64,018            | 62,422            | 60,450            | 59,324            | 41,962            |
| Legal & Labour Contract Costs       | 25,000            | 35,000            | (10,000)           | -28.6%            | 15,000            | 28,204            | 28,782            | 33,192            | 35,782            | 14,771            |
| Memberships                         | 15,760            | 12,760            | 3,000              | 23.5%             | 12,760            | 12,847            | 12,567            | 13,629            | 12,302            | 13,155            |
| Postage / Courier                   | 7,065             | 7,700             | (635)              | -8.2%             | 5,000             | 4,719             | 6,271             | 5,516             | 6,351             | 6,117             |
| Office Supplies                     | 19,300            | 16,500            | 2,800              | 17.0%             | 18,000            | 15,715            | 17,272            | 15,048            | 15,378            | 14,404            |
| Purchased Services                  | 1,520             | 1,220             | 300                | 24.6%             | 2,000             | 928               | 1,832             | 1,551             | 48,772            | 1,620             |
| Recoveries - Other                  | (69,912)          | (39,296)          | (30,616)           | 77.9%             | (55,000)          | (57,541)          | (23,549)          | (49,155)          | (161,970)         | (68,194)          |
| Resident Transportation             | 0                 | 0                 | 0                  |                   | 0                 | 0                 | 4,986             | 8,531             | 9,961             | 8,768             |
| Staff Training                      | 27,000            | 27,000            | 0                  | 0.0%              | 24,000            | 10,345            | 5,813             | 7,173             | 11,892            | 14,671            |
| Surplus Adjustment - Depreciation   | (19,500)          | (22,000)          | 2,500              | -11.4%            | (22,000)          | (21,142)          | (20,554)          | (21,286)          | (21,856)          | (18,578)          |
| Telephone                           | 15,300            | 15,000            | 300                | 2.0%              | 15,478            | 14,680            | 13,229            | 13,786            | 12,940            | 11,899            |
| Travel                              | 17,000            | 17,000            | 0                  | 0.0%              | 17,000            | 15,956            | 18,145            | 14,053            | 15,996            | 15,413            |
| Uniform Allowance                   | 20,000            | 20,000            | 0                  | 0.0%              | 20,000            | 16,969            | 18,691            | 20,539            | 18,430            | 18,365            |
| <b>BONNECHERE MANOR TOTALS</b>      | <b>14,955,806</b> | <b>14,636,742</b> | <b>319,063</b>     | <b>2.2%</b>       | <b>14,299,139</b> | <b>13,981,468</b> | <b>14,071,703</b> | <b>13,551,881</b> | <b>13,252,287</b> | <b>12,537,638</b> |

**COUNTY OF RENFREW  
2019 BUDGET  
Bonnechere Manor**

|  | <b>2019<br/><u>Budget</u></b> | <b>2018<br/><u>Budget</u></b> | <b><u>Variance \$</u></b> | <b><u>Variance %</u></b> | <b>2018<br/><u>Forecast</u></b> | <b>2017<br/><u>Actual</u></b> | <b>2016<br/><u>Actual</u></b> | <b>2015<br/><u>Actual</u></b> | <b>2014<br/><u>Actual</u></b> | <b>2013<br/><u>Actual</u></b> |
|--|-------------------------------|-------------------------------|---------------------------|--------------------------|---------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| <b><u>NON-SUBSIDIZABLE EXPENSE</u></b> | <b><u>172,791</u></b>         | <b><u>254,689</u></b>         | <b><u>(81,898)</u></b>    | <b><u>-32.2%</u></b>     | <b><u>254,689</u></b>           | <b><u>339,135</u></b>         | <b><u>172,791</u></b>         | <b><u>193,453</u></b>         | <b><u>17,327</u></b>          | <b><u>79,016</u></b>          |
| Homes for Aged Committee               |                               | 0                             | 0                         |                          | 0                               | 0                             | 0                             | 0                             | 1,536                         | 1,416                         |
| Loan Repayment - to General Fund       | 123,767                       | 123,767                       |                           |                          | 123,767                         | 123,767                       | 123,767                       | 123,767                       |                               |                               |
| Surplus Adjustment - To Reserves       | 49,024                        | 130,922                       | (81,898)                  | -62.6%                   | 130,922                         | 215,368                       | 49,024                        | 69,686                        | 15,791                        | 77,600                        |
| <b><u>CAPITAL</u></b>                  | <b><u>486,225</u></b>         | <b><u>337,000</u></b>         | <b><u>149,225</u></b>     | <b><u>44.3%</u></b>      | <b><u>337,000</u></b>           | <b><u>569,650</u></b>         | <b><u>351,384</u></b>         | <b><u>352,659</u></b>         | <b><u>1,121,894</u></b>       | <b><u>426,528</u></b>         |
| Surplus Adjustment - Capital           | 486,225                       | 337,000                       | 149,225                   | 44.3%                    | 337,000                         | 569,650                       | 351,384                       | 352,659                       | 1,121,894                     | 426,528                       |
| <b>TOTAL EXPENDITURE</b>               | <b>15,614,822</b>             | <b>15,228,431</b>             | <b>386,390</b>            | <b>2.5%</b>              | <b>14,890,828</b>               | <b>14,890,253</b>             | <b>14,595,878</b>             | <b>14,097,993</b>             | <b>14,391,508</b>             | <b>13,043,182</b>             |

**COUNTY OF RENFREW  
2019 BUDGET  
Bonnechere Manor**

|                                      | <b>2019<br/>Budget</b>  | <b>2018<br/>Budget</b>  | <b>Variance \$</b>     | <b>Variance %</b>   | <b>2018<br/>Forecast</b> | <b>2017<br/>Actual</b>  | <b>2016<br/>Actual</b>  | <b>2015<br/>Actual</b>  | <b>2014<br/>Actual</b>  | <b>2013<br/>Actual</b>  |
|--------------------------------------|-------------------------|-------------------------|------------------------|---------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>MUNICIPAL SUBSIDY</u></b>      | <b><u>2,044,715</u></b> | <b><u>2,099,919</u></b> | <b><u>(55,204)</u></b> | <b><u>-2.6%</u></b> | <b><u>2,099,919</u></b>  | <b><u>2,058,744</u></b> | <b><u>2,018,377</u></b> | <b><u>1,847,999</u></b> | <b><u>1,814,328</u></b> | <b><u>1,786,710</u></b> |
| City of Pembroke - 30.63%            | 626,296                 | 808,049                 | (181,753)              | -22.5%              | 808,049                  | 737,854                 | 733,478                 | 649,572                 | 731,185                 | 782,483                 |
| County of Renfrew - 69.37%           | 1,418,419               | 1,291,870               | 126,549                | 9.8%                | 1,291,870                | 1,320,890               | 1,284,899               | 1,198,427               | 1,083,143               | 1,004,227               |
| <b><u>RESIDENTS REVENUE</u></b>      | <b><u>3,944,538</u></b> | <b><u>3,863,275</u></b> | <b><u>81,263</u></b>   | <b><u>2.1%</u></b>  | <b><u>3,932,275</u></b>  | <b><u>3,922,614</u></b> | <b><u>3,821,678</u></b> | <b><u>3,636,966</u></b> | <b><u>3,479,294</u></b> | <b><u>3,365,659</u></b> |
| Basic Accommodation                  | 3,470,638               | 3,436,275               | 34,363                 | 1.0%                | 3,436,275                | 3,422,138               | 3,371,257               | 3,280,130               | 3,161,524               | 3,067,676               |
| Bad Debts Expense                    | 0                       | 0                       | 0                      |                     | 0                        | 23,950                  | 2,484                   | 95                      | 1,270                   | (1,745)                 |
| Preferred Accommodation              | 458,500                 | 416,000                 | 42,500                 | 10.2%               | 480,000                  | 464,537                 | 411,486                 | 344,304                 | 293,378                 | 272,334                 |
| Respite Care                         | 15,400                  | 11,000                  | 4,400                  | 40.0%               | 16,000                   | 11,989                  | 12,434                  | 12,437                  | 23,122                  | 27,394                  |
| Estate Recoveries - Provincial       |                         | 0                       | 0                      |                     | 0                        | 0                       | 16,813                  | 0                       | 0                       | 0                       |
| Estate Recoveries - Municipal        |                         | 0                       | 0                      |                     | 0                        | 0                       | 7,204                   | 0                       | 0                       | 0                       |
| <b><u>OTHER REVENUE</u></b>          | <b><u>153,767</u></b>   | <b><u>143,767</u></b>   | <b><u>10,000</u></b>   | <b><u>7.0%</u></b>  | <b><u>158,767</u></b>    | <b><u>237,436</u></b>   | <b><u>149,584</u></b>   | <b><u>151,646</u></b>   | <b><u>619,240</u></b>   | <b><u>15,484</u></b>    |
| Donations                            | 0                       | 0                       | 0                      |                     | 0                        | 0                       |                         | 0                       |                         | 0                       |
| Donations In Kind                    | 0                       | 0                       | 0                      |                     | 0                        | 0                       |                         | 0                       |                         | 7,742                   |
| Interest Income                      | 30,000                  | 20,000                  | 10,000                 | 50.0%               | 35,000                   | 22,034                  | 19,302                  | 22,907                  |                         |                         |
| Solar Panel FIT Revenue              | 123,767                 | 123,767                 | 0                      | 0.0%                | 123,767                  | 115,402                 | 130,282                 | 128,739                 | 26,440                  | 7,742                   |
| Transfer from Other Funds            | 0                       | 0                       | 0                      |                     | 0                        | 100,000                 | 0                       | 0                       | 592,800                 | 0                       |
| Other                                | 0                       | 0                       | 0                      |                     | 0                        | 0                       |                         | 0                       |                         | 0                       |
| <b><u>PROVINCIAL SUBSIDY</u></b>     | <b><u>8,985,577</u></b> | <b><u>8,781,995</u></b> | <b><u>203,582</u></b>  | <b><u>2.3%</u></b>  | <b><u>8,781,995</u></b>  | <b><u>8,545,975</u></b> | <b><u>8,375,091</u></b> | <b><u>8,218,821</u></b> | <b><u>8,191,438</u></b> | <b><u>8,108,137</u></b> |
| Operating Subsidy                    | 8,985,577               | 8,647,031               | 338,546                | 3.9%                | 8,647,031                | 8,411,728               | 8,242,656               | 8,086,551               | 8,034,751               | 7,938,507               |
| Recovery - RPN Funding- MOH          | 0                       | 134,964                 | (134,964)              | -100.0%             | 134,964                  | 134,247                 | 132,435                 | 132,270                 | 133,287                 | 133,821                 |
| One Time Funding                     |                         |                         | 0                      |                     |                          |                         |                         | 0                       | 23,400                  | 35,809                  |
| <b><u>SURPLUS ADJUSTMENT</u></b>     | <b><u>486,225</u></b>   | <b><u>339,475</u></b>   | <b><u>146,750</u></b>  | <b><u>43.2%</u></b> | <b><u>339,475</u></b>    | <b><u>569,650</u></b>   | <b><u>351,384</u></b>   | <b><u>352,659</u></b>   | <b><u>497,074</u></b>   | <b><u>437,367</u></b>   |
| Surplus Adjustment - Debt            |                         |                         | 0                      |                     |                          |                         |                         |                         |                         |                         |
| Surplus Adjustment - From Reserves   | 486,225                 | 339,475                 | 146,750                | 43.2%               | 339,475                  | 569,650                 | 351,384                 | 352,659                 | 497,074                 | 437,367                 |
| <b>GRAND TOTAL REVENUES</b>          | <b>15,614,822</b>       | <b>15,228,431</b>       | <b>386,391</b>         | <b>2.5%</b>         | <b>15,312,431</b>        | <b>15,334,419</b>       | <b>14,716,114</b>       | <b>14,208,091</b>       | <b>14,601,374</b>       | <b>13,713,357</b>       |
| <b>Municipal Surplus / (Deficit)</b> | <b>0</b>                | <b>0</b>                | <b>0</b>               |                     | <b>421,603</b>           | <b>444,166</b>          | <b>120,236</b>          | <b>110,098</b>          | <b>209,866</b>          | <b>670,175</b>          |

**COUNTY OF RENFREW  
2019 BUDGET  
Miramichi Lodge**

|  | <u>2019 Budget</u>    | <u>2018 Budget</u>    | <u>Variance \$</u>  | <u>Variance %</u>  | <u>2018 Forecast</u>  | <u>2017 Actual</u>    | <u>2016 Actual</u>    | <u>2015 Actual</u>    | <u>2014 Actual</u>    | <u>2013 Actual</u>    |
|--|-----------------------|-----------------------|---------------------|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b><u>CLIENT PROGRAMS &amp; SERVICES</u></b> | <b><u>741,846</u></b> | <b><u>736,443</u></b> | <b><u>5,403</u></b> | <b><u>0.7%</u></b> | <b><u>736,443</u></b> | <b><u>676,665</u></b> | <b><u>690,436</u></b> | <b><u>665,548</u></b> | <b><u>657,850</u></b> | <b><u>574,026</u></b> |
| Salaries                                     | 485,428               | 475,548               | 9,880               | 2.1%               | 475,548               | 514,554               | 529,564               | 529,428               | 403,391               | 386,273               |
| Employee Benefits                            | 110,776               | 109,064               | 1,712               | 1.6%               | 109,064               | 105,656               | 105,311               | 53,618                | 83,771                | 74,069                |
| Salary Allocations                           | 69,892                | 76,471                | (6,579)             | -8.6%              | 76,471                | 0                     | 0                     |                       |                       |                       |
| Computers Operation/Maint.                   | 3,000                 | 3,110                 | (110)               | -3.5%              | 3,110                 | 955                   | 381                   | 858                   | 1,384                 | 5,535                 |
| Depreciation                                 | 1,200                 | 1,200                 | 0                   | 0.0%               | 1,200                 | 1,139                 | 1,143                 | 1,139                 | 5,856                 | 5,856                 |
| Equipment - Replacements                     | 3,000                 | 0                     | 3,000               |                    | 0                     | 636                   | 0                     |                       | 542                   | 387                   |
| Equipment Operation/Maint.                   | 2,400                 | 2,400                 | 0                   | 0.0%               | 2,400                 | 1,007                 | 1,156                 | 2,228                 | 1,606                 | 1,372                 |
| Hobby Crafts                                 | 5,000                 | 5,000                 | 0                   | 0.0%               | 5,000                 | 2,875                 | 2,564                 | 4,165                 | 3,438                 | 4,388                 |
| Purchased Service - Physio                   | 47,850                | 47,850                | 0                   | 0.0%               | 47,850                | 34,700                | 36,504                | 17,535                | 103,308               | 37,150                |
| Purchased Service                            | 0                     | 0                     | 0                   |                    | 0                     | 2,024                 | 0                     | 44,347                | 52,577                | 53,985                |
| Recoveries                                   | 0                     | 0                     | 0                   |                    | 0                     | (405)                 | 0                     | (1,003)               | (5,066)               | (4,434)               |
| Recreation & Entertainment                   | 11,000                | 13,500                | (2,500)             | -18.5%             | 13,500                | 13,271                | 12,174                | 12,209                | 11,175                | 12,653                |
| Special Events                               | 3,500                 | 3,500                 | 0                   | 0.0%               | 3,500                 | 1,392                 | 2,782                 | 2,163                 | 1,724                 | 2,648                 |
| Surplus Adjustment - Depreciation            | (1,200)               | (1,200)               | 0                   | 0.0%               | (1,200)               | (1,139)               | (1,143)               | (1,139)               | (5,856)               | (5,856)               |



**COUNTY OF RENFREW  
2019 BUDGET  
Miramichi Lodge**

|   | <u>2019 Budget</u>      | <u>2018 Budget</u>      | <u>Variance \$</u>    | <u>Variance %</u>  | <u>2018 Forecast</u>    | <u>2017 Actual</u>      | <u>2016 Actual</u>      | <u>2015 Actual</u>      | <u>2014 Actual</u>      | <u>2013 Actual</u>      |
|---|-------------------------|-------------------------|-----------------------|--------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>NURSING SERVICES</u></b>                | <b><u>8,122,966</u></b> | <b><u>7,909,690</u></b> | <b><u>213,276</u></b> | <b><u>2.7%</u></b> | <b><u>7,909,690</u></b> | <b><u>7,676,308</u></b> | <b><u>7,538,719</u></b> | <b><u>6,772,004</u></b> | <b><u>7,247,798</u></b> | <b><u>6,955,335</u></b> |
| Salaries - Direct Care                        | 6,236,903               | 6,017,102               | 219,801               | 3.7%               | 6,017,102               | 5,891,142               | 5,735,860               | 5,629,935               | 5,523,965               | 5,368,527               |
| Employee Benefits - Direct Care               | 1,079,666               | 1,080,283               | (617)                 | -0.1%              | 1,080,283               | 1,029,973               | 1,024,540               | 443,101                 | 999,505                 | 900,207                 |
| Salary Allocations                            | (14,368)                | (21,954)                | 7,586                 | -34.6%             | (21,954)                | 0                       | 0                       | 0                       | 0                       | 0                       |
| Salaries - Administration                     | 401,478                 | 400,390                 | 1,088                 | 0.3%               | 400,390                 | 390,029                 | 364,331                 | 382,582                 | 372,589                 | 364,551                 |
| Employee Benefits - Administration            | 112,404                 | 112,552                 | (148)                 | -0.1%              | 112,552                 | 105,433                 | 108,364                 | 68,456                  | 102,707                 | 91,582                  |
| Computers-Operation/Maint.                    | 17,724                  | 17,724                  | 0                     | 0.0%               | 17,724                  | 19,277                  | 17,707                  | 15,926                  | 26,133                  | 17,912                  |
| Depreciation                                  | 30,000                  | 28,000                  | 2,000                 | 7.1%               | 28,000                  | 29,208                  | 23,291                  | 21,873                  | 65,972                  | 70,974                  |
| Equipment - Replacements                      | 0                       | 13,000                  | (13,000)              | -100.0%            | 13,000                  | 3,864                   | 23,733                  | 1,246                   | 1,865                   | 2,148                   |
| Equipment-Operation/Maint.                    | 3,940                   | 4,510                   | (570)                 | -12.6%             | 4,510                   | 2,802                   | 6,847                   | 7,359                   | 6,422                   | 6,634                   |
| High Intensity Needs Claims Based             | 7,000                   | 7,000                   | 0                     | 0.0%               | 7,000                   | 59,605                  | 54,419                  | 47,204                  | 19,680                  | 11,938                  |
| High Intensity Needs -Non Claims Based (0.64' | 38,778                  | 38,778                  | 0                     | 0.0%               | 38,778                  | 36,040                  | 41,015                  | 43,519                  | 40,612                  | 35,809                  |
| High Intensity Needs - Prov Subsidy (95%)     | (6,650)                 | (6,650)                 | 0                     | 0.0%               | (6,650)                 | (56,625)                | (51,698)                | (44,843)                | (18,696)                | (11,341)                |
| Incontinent Products (@\$1.20)                | 72,700                  | 72,000                  | 700                   | 1.0%               | 72,000                  | 95,328                  | 93,251                  | 87,224                  | 84,261                  | 86,913                  |
| Fall Prevention Equip                         | 16,600                  | 0                       | 16,600                |                    | 0                       |                         |                         |                         |                         |                         |
| Fall Prevention Prov Subsidy                  | (16,600)                | 0                       | (16,600)              |                    | 0                       |                         |                         |                         |                         |                         |
| Lab Fees                                      | 10,000                  | 10,000                  | 0                     | 0.0%               | 10,000                  | 7,135                   | 7,525                   | 8,740                   | 7,870                   | 7,880                   |
| Lab Fees - Prov Subsidy                       | (10,000)                | (10,000)                | 0                     | 0.0%               | (10,000)                | (7,135)                 | (7,525)                 | (8,740)                 | (7,870)                 | (7,880)                 |
| Medical Director (@\$0.30)                    | 18,177                  | 18,177                  | 0                     | 0.0%               | 18,177                  | 18,177                  | 18,177                  | 18,177                  | 18,177                  | 18,177                  |
| Medical Nursing Supplies                      | 100,000                 | 100,000                 | 0                     | 0.0%               | 100,000                 | 95,126                  | 117,562                 | 156,268                 | 113,943                 | 102,802                 |
| Nurse Practitioner                            | 168,600                 | 173,701                 | (5,101)               | -2.9%              | 173,701                 | 152,449                 | 153,447                 | 131,039                 | 130,757                 | 113,578                 |
| Nurse Practitioner - Prov Subsidy             | (122,853)               | (122,853)               | 0                     | 0.0%               | (122,853)               | (115,618)               | (116,666)               | (120,803)               | (118,656)               | (116,548)               |
| Phys On Call - Expense (@\$100 per bed)       | 16,515                  | 16,515                  | 0                     | 0.0%               | 16,515                  | 16,517                  | 16,517                  | 16,517                  | 16,517                  | 16,600                  |
| Phys On Call - Prov Subsidy                   | (16,515)                | (16,515)                | 0                     | 0.0%               | (16,515)                | (16,077)                | (16,075)                | (16,263)                | (16,517)                | (16,535)                |
| Professional Development                      | 0                       | 0                       | 0                     |                    | 0                       | 0                       | 0                       |                         | 23,300                  | 23,378                  |
| RAI-MDS - Expenses                            | 111,040                 | 110,054                 | 986                   | 0.9%               | 110,054                 | 95,023                  | 82,210                  | 79,826                  | 102,367                 | 102,009                 |
| RAI-MDS - Prov Subsidy                        | (79,700)                | (79,700)                | 0                     | 0.0%               | (79,700)                | (79,704)                | (79,704)                | (79,704)                | (79,704)                | (79,704)                |
| Recoveries - BM                               | (22,874)                | (25,424)                | 2,551                 | -10.0%             | (25,424)                | (18,415)                | (18,391)                | (57,399)                | (64,446)                | (56,075)                |
| Recovery                                      | 0                       | 0                       | 0                     |                    | 0                       | (48,230)                | (37,585)                | (37,880)                | (37,816)                | (27,542)                |
| Subscriptions and Memberships                 | 1,000                   | 1,000                   | 0                     | 0.0%               | 1,000                   | 192                     | 858                     | 517                     | 833                     | 315                     |
| Surplus Adjustment - Depreciation             | (30,000)                | (28,000)                | (2,000)               | 7.1%               | (28,000)                | (29,208)                | (23,291)                | (21,873)                | (65,972)                | (70,974)                |

**COUNTY OF RENFREW  
2019 BUDGET  
Miramichi Lodge**

|  | <u>2019 Budget</u>      | <u>2018 Budget</u>      | <u>Variance \$</u>   | <u>Variance %</u>  | <u>2018 Forecast</u>    | <u>2017 Actual</u>      | <u>2016 Actual</u>      | <u>2015 Actual</u>      | <u>2014 Actual</u>      | <u>2013 Actual</u>      |
|--|-------------------------|-------------------------|----------------------|--------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>FOOD SERVICES</u></b>            | <b><u>1,947,064</u></b> | <b><u>1,905,269</u></b> | <b><u>41,795</u></b> | <b><u>2.2%</u></b> | <b><u>1,905,269</u></b> | <b><u>1,819,298</u></b> | <b><u>1,762,791</u></b> | <b><u>1,622,671</u></b> | <b><u>1,777,471</u></b> | <b><u>1,686,559</u></b> |
| Salaries                               | 1,156,900               | 1,133,191               | 23,709               | 2.1%               | 1,133,191               | 1,071,753               | 1,026,961               | 1,013,761               | 1,049,255               | 999,839                 |
| Employee Benefits                      | 261,337                 | 252,275                 | 9,062                | 3.6%               | 252,275                 | 216,202                 | 214,382                 | 103,257                 | 221,567                 | 199,663                 |
| Salary Allocations                     | (67,025)                | (43,297)                | (23,728)             | 54.8%              | (43,297)                | 0                       | 0                       | 0                       | 0                       | 0                       |
| Dietary Supplies                       | 17,695                  | 17,500                  | 195                  | 1.1%               | 17,500                  | 17,571                  | 15,350                  | 17,577                  | 17,767                  | 14,815                  |
| Computer - Operation/Maintenance       | 500                     | 500                     | 0                    | 0.0%               | 500                     | 0                       | 153                     | 916                     | 2,628                   | 916                     |
| Depreciation                           | 20,250                  | 16,000                  | 4,250                | 26.6%              | 16,000                  | 16,786                  | 15,812                  | 15,448                  | 14,660                  | 14,606                  |
| Equipment - Operation/Repalcement      | 6,500                   | 6,000                   | 500                  | 8.3%               | 6,000                   | 5,879                   | 10,260                  | 3,439                   | 5,434                   | 2,885                   |
| Food Wrap & Disposable Items           | 7,800                   | 7,550                   | 250                  | 3.3%               | 7,550                   | 7,747                   | 6,669                   | 7,345                   | 7,087                   | 7,178                   |
| Meals on Wheels                        | 3,000                   | 3,000                   | 0                    | 0.0%               | 3,000                   | 2,769                   | 1,936                   | 2,849                   | 2,003                   | 2,741                   |
| Memberships & Subscriptions            | 0                       | 1,525                   | (1,525)              | -100.0%            | 1,525                   | 1,379                   | 852                     | 1,337                   | 1,368                   | 1,368                   |
| Purchased Service - Supervisor from BM | 17,828                  | 15,795                  | 2,033                | 12.9%              | 15,795                  | 14,720                  | 17,331                  | 15,905                  | 14,058                  | 11,615                  |
| Raw Food Costs                         | 578,029                 | 545,310                 | 32,719               | 6.0%               | 545,310                 | 519,206                 | 508,883                 | 494,928                 | 481,664                 | 472,665                 |
| Recoveries                             | (27,000)                | (27,000)                | 0                    | 0.0%               | (27,000)                | (29,144)                | (35,187)                | (34,154)                | (29,318)                | (27,996)                |
| Replacement - Dishes/Cutlery           | 9,500                   | 8,920                   | 580                  | 6.5%               | 8,920                   | 8,750                   | 8,481                   | 9,596                   | 10,262                  | 7,928                   |
| Surplus Adjustment - Depreciation      | (20,250)                | (16,000)                | (4,250)              | 26.6%              | (16,000)                | (16,786)                | (15,812)                | (15,448)                | (14,660)                | (14,606)                |
| Café M                                 | (14,000)                | (12,000)                | (2,000)              | 16.7%              | (12,000)                | (13,155)                | (10,824)                | (11,086)                | 0                       | 0                       |
| Vending Machine Operation (Net)        | (4,000)                 | (4,000)                 | 0                    | 0.0%               | (4,000)                 | (4,379)                 | (2,456)                 | (2,999)                 | (6,304)                 | (7,058)                 |
| <b><u>HOUSEKEEPING SERVICES</u></b>    | <b><u>883,777</u></b>   | <b><u>859,877</u></b>   | <b><u>23,900</u></b> | <b><u>2.8%</u></b> | <b><u>859,877</u></b>   | <b><u>854,622</u></b>   | <b><u>837,378</u></b>   | <b><u>759,828</u></b>   | <b><u>799,734</u></b>   | <b><u>797,342</u></b>   |
| Salaries                               | 682,332                 | 669,118                 | 13,214               | 2.0%               | 669,118                 | 669,046                 | 663,137                 | 646,277                 | 629,677                 | 616,111                 |
| Employee Benefits                      | 147,995                 | 138,184                 | 9,811                | 7.1%               | 138,184                 | 135,399                 | 134,720                 | 58,882                  | 121,842                 | 122,167                 |
| Depreciation                           | 3,000                   | 3,000                   | 0                    | 0.0%               | 3,000                   | 3,104                   | 2,875                   | 2,867                   | 2,867                   | 2,867                   |
| Equipment - Operation/Maint.           | 750                     | 575                     | 175                  | 30.4%              | 575                     | 2,899                   | 1,018                   | 1,800                   | 2,088                   | 572                     |
| Equipment - Replacements               | 2,700                   | 2,000                   | 700                  | 35.0%              | 2,000                   | 2,809                   | 279                     | 0                       | 45                      | 2,804                   |
| Furniture - Replacements               |                         |                         | 0                    |                    |                         | 0                       | 0                       |                         | 0                       | 0                       |
| Housekeeping Supplies                  | 50,000                  | 50,000                  | 0                    | 0.0%               | 50,000                  | 47,824                  | 44,296                  | 56,104                  | 46,835                  | 56,487                  |
| Other                                  |                         | 0                       | 0                    |                    | 0                       | 0                       |                         |                         | 0                       | 952                     |
| Recoveries                             |                         |                         | 0                    |                    |                         | (3,355)                 | (6,072)                 | (3,235)                 | (753)                   | (1,751)                 |
| Surplus Adjustment - Depreciation      | (3,000)                 | (3,000)                 | 0                    | 0.0%               | (3,000)                 | (3,104)                 | (2,875)                 | (2,867)                 | (2,867)                 | (2,867)                 |

**COUNTY OF RENFREW  
2019 BUDGET  
Miramichi Lodge**

|  | <u>2019 Budget</u>      | <u>2018 Budget</u>      | <u>Variance \$</u>     | <u>Variance %</u>   | <u>2018 Forecast</u>    | <u>2017 Actual</u>      | <u>2016 Actual</u>      | <u>2015 Actual</u>      | <u>2014 Actual</u>      | <u>2013 Actual</u>      |
|--|-------------------------|-------------------------|------------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>LAUNDRY AND LINEN SERVICES</u></b>                             | <b><u>274,303</u></b>   | <b><u>268,977</u></b>   | <b><u>5,326</u></b>    | <b><u>2.0%</u></b>  | <b><u>268,977</u></b>   | <b><u>262,044</u></b>   | <b><u>271,142</u></b>   | <b><u>260,295</u></b>   | <b><u>246,150</u></b>   | <b><u>247,839</u></b>   |
| Salaries   | 197,380                 | 193,513                 | 3,867                  | 2.0%                | 193,513                 | 191,019                 | 198,020                 | 207,129                 | 181,576                 | 183,586                 |
| Employee Benefits  | 46,268                  | 45,307                  | 961                    | 2.1%                | 45,307                  | 42,358                  | 40,777                  | 24,155                  | 39,836                  | 38,975                  |
| Depreciation   | 4,600                   | 4,600                   | 0                      | 0.0%                | 4,600                   | 4,561                   | 4,574                   | 4,561                   | 4,561                   | 4,561                   |
| Equipment - Operation/Maint.   | 2,105                   | 2,300                   | (195)                  | -8.5%               | 2,300                   | 3,690                   | 643                     | 3,888                   | 1,669                   | 1,574                   |
| Equipment Replacement  | 0                       | 0                       | 0                      |                     | 0                       | 0                       | 0                       | 0                       | 0                       | 0                       |
| Laundry Supplies   | 15,000                  | 14,605                  | 395                    | 2.7%                | 14,605                  | 13,203                  | 14,745                  | 13,819                  | 10,848                  | 12,133                  |
| Purchased Services - Other   | 0                       | 0                       | 0                      |                     | 0                       | 0                       | 0                       | 0                       | 0                       | 0                       |
| Recoveries   | 0                       | 0                       | 0                      |                     | 0                       | (1,256)                 | (1,010)                 | (1,785)                 | (108)                   | (150)                   |
| Replacement - Bedding  | 13,550                  | 13,252                  | 298                    | 2.2%                | 13,252                  | 13,030                  | 17,967                  | 13,089                  | 12,329                  | 11,721                  |
| Surplus Adjustment - Depreciation                                    | (4,600)                 | (4,600)                 | 0                      | 0.0%                | (4,600)                 | (4,561)                 | (4,574)                 | (4,561)                 | (4,561)                 | (4,561)                 |
| <b><u>BUILDINGS AND PROPERTY<br/>OPERATION &amp; MAINTENANCE</u></b> | <b><u>1,059,567</u></b> | <b><u>1,104,834</u></b> | <b><u>(45,267)</u></b> | <b><u>-4.1%</u></b> | <b><u>1,104,834</u></b> | <b><u>1,045,489</u></b> | <b><u>1,160,781</u></b> | <b><u>1,028,812</u></b> | <b><u>1,021,481</u></b> | <b><u>1,063,078</u></b> |
| Salaries   | 247,271                 | 242,310                 | 4,961                  | 2.0%                | 242,310                 | 245,104                 | 236,867                 | 234,396                 | 233,079                 | 227,933                 |
| Employee Benefits  | 68,299                  | 69,608                  | (1,309)                | -1.9%               | 69,608                  | 64,330                  | 62,957                  | 32,379                  | 62,154                  | 57,887                  |
| Depreciation   | 755,000                 | 750,000                 | 5,000                  | 0.7%                | 750,000                 | 695,388                 | 666,167                 | 661,703                 | 670,379                 | 666,185                 |
| Computers - Operation/Maint.   | 800                     | 800                     | 0                      | 0.0%                | 800                     | 591                     | 563                     | 899                     | 1,410                   | 1,239                   |
| Equipment - Replacements   | 80,000                  | 110,000                 | (30,000)               | -27.3%              | 110,000                 | 62,650                  | 91,262                  | 113,581                 | 99,549                  | 129,955                 |
| Furniture - Replacements   | 40,380                  | 20,380                  | 20,000                 | 98.1%               | 20,380                  | 6,169                   | 35,330                  | 5,647                   | 5,647                   | 17,246                  |
| Insurance  | 68,300                  | 68,300                  | 0                      | 0.0%                | 68,300                  | 66,383                  | 71,138                  | 68,588                  | 67,162                  | 64,587                  |
| Hydro  | 210,000                 | 255,000                 | (45,000)               | -17.6%              | 255,000                 | 238,956                 | 288,675                 | 231,362                 | 217,385                 | 213,894                 |
| Natural Gas  | 70,000                  | 78,000                  | (8,000)                | -10.3%              | 78,000                  | 72,595                  | 68,287                  | 90,761                  | 75,749                  | 75,602                  |
| Purchased Services   | 198,368                 | 197,023                 | 1,345                  | 0.7%                | 197,023                 | 195,988                 | 206,128                 | 223,138                 | 162,292                 | 151,902                 |
| Recoveries - Cable/Phone (Net)                                       | (30,000)                | (30,000)                | 0                      | 0.0%                | (30,000)                | 0                       |                         |                         |                         |                         |
| Recoveries   | (20,264)                | (20,000)                | (264)                  | 1.3%                | (20,000)                | (18,111)                | (12,784)                | (108,473)               | (20,198)                | (16,483)                |
| Repairs & Maint-Bldgs & Grounds                                      | 86,413                  | 73,413                  | 13,000                 | 17.7%               | 73,413                  | 86,397                  | 67,358                  | 92,707                  | 69,258                  | 97,296                  |
| Surplus Adjustment - Depreciation                                    | (755,000)               | (750,000)               | (5,000)                | 0.7%                | (750,000)               | (695,388)               | (666,167)               | (661,703)               | (670,379)               | (666,185)               |
| Water / Wastewater   | 40,000                  | 40,000                  | 0                      | 0.0%                | 40,000                  | 24,437                  | 45,000                  | 49,474                  | 47,994                  | 42,020                  |

**COUNTY OF RENFREW  
2019 BUDGET  
Miramichi Lodge**

|  | <u>2019 Budget</u>       | <u>2018 Budget</u>       | <u>Variance \$</u>     | <u>Variance %</u>   | <u>2018 Forecast</u>     | <u>2017 Actual</u>       | <u>2016 Actual</u>       | <u>2015 Actual</u>       | <u>2014 Actual</u>       | <u>2013 Actual</u>       |
|--|--------------------------|--------------------------|------------------------|---------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <b><u>GENERAL AND ADMINISTRATIVE</u></b> | <b><u>1,076,615</u></b>  | <b><u>1,162,738</u></b>  | <b><u>(86,123)</u></b> | <b><u>-7.4%</u></b> | <b><u>1,162,738</u></b>  | <b><u>1,174,852</u></b>  | <b><u>1,089,474</u></b>  | <b><u>1,062,324</u></b>  | <b><u>1,097,472</u></b>  | <b><u>947,970</u></b>    |
| Salaries                                 | 368,163                  | 461,393                  | (93,230)               | -20.2%              | 461,393                  | 438,843                  | 431,832                  | 429,366                  | 399,499                  | 396,568                  |
| Employee Benefits                        | 106,598                  | 131,109                  | (24,511)               | -18.7%              | 131,109                  | 124,093                  | 120,561                  | 78,269                   | 107,700                  | 99,876                   |
| Salary Allocations                       | (11,501)                 | (11,220)                 | (281)                  | 2.5%                | (11,220)                 | 0                        | 0                        |                          |                          |                          |
| Accreditation                            | 5,825                    | 5,300                    | 525                    | 9.9%                | 5,300                    | 5,207                    | 5,030                    | 4,863                    | 0                        | 4,406                    |
| Admin Charges                            | 94,673                   | 94,872                   | (199)                  | -0.2%               | 94,872                   | 96,005                   | 96,745                   | 94,515                   | 92,803                   | 90,100                   |
| Advertising & Awards                     | 15,000                   | 17,000                   | (2,000)                | -11.8%              | 17,000                   | 12,557                   | 16,470                   | 16,370                   | 13,722                   | 13,540                   |
| Audit                                    | 8,500                    | 8,229                    | 271                    | 3.3%                | 8,229                    | 8,141                    | 7,995                    | 7,903                    | 7,717                    | 7,640                    |
| Computer - Internet                      | 46,640                   | 46,233                   | 407                    | 0.9%                | 46,233                   | 48,284                   | 21,062                   | 21,664                   | 20,501                   | 23,547                   |
| Conventions                              | 3,000                    | 3,000                    | 0                      | 0.0%                | 3,000                    | 737                      | 2,202                    | 2,335                    | 3,316                    | 1,621                    |
| Depreciation                             | 19,000                   | 15,000                   | 4,000                  | 26.7%               | 15,000                   | 15,118                   | 13,623                   | 14,103                   | 25,196                   | 25,703                   |
| Equipment - Replacements                 | 0                        | 0                        | 0                      |                     | 0                        | 0                        | 499                      |                          | 0                        | 0                        |
| Equipment-Operation/Maint.               | 7,000                    | 7,000                    | 0                      | 0.0%                | 7,000                    | 6,964                    | 6,777                    | 7,153                    | 7,283                    | 8,395                    |
| Gain / Loss from Disposal of Asset       | 0                        | 0                        | 0                      |                     | 0                        | 5,643                    | 978                      |                          | 0                        | 0                        |
| Health & Safety Program                  | 1,000                    | 1,000                    | 0                      | 0.0%                | 1,000                    | 819                      | 2,504                    | 1,567                    | 1,854                    | 3,184                    |
| HR Charges                               | 121,443                  | 117,492                  | 3,951                  | 3.4%                | 117,492                  | 115,582                  | 113,752                  | 111,737                  | 111,704                  | 106,553                  |
| Insurance                                | 39,000                   | 39,000                   | 0                      | 0.0%                | 39,000                   | 38,370                   | 39,783                   | 39,308                   | 138,955                  | 37,715                   |
| IT Charges                               | 66,257                   | 65,114                   | 1,143                  | 1.8%                | 65,114                   | 64,018                   | 62,422                   | 60,450                   | 59,324                   | 41,962                   |
| Legal & Labour Contract Costs            | 40,000                   | 40,800                   | (800)                  | -2.0%               | 40,800                   | 87,239                   | 72,200                   | 76,716                   | 41,193                   | 29,561                   |
| Memberships                              | 15,285                   | 11,100                   | 4,185                  | 37.7%               | 11,100                   | 12,921                   | 12,546                   | 13,212                   | 14,506                   | 12,611                   |
| Postage                                  | 6,500                    | 6,500                    | 0                      | 0.0%                | 6,500                    | 6,864                    | 5,879                    | 6,773                    | 5,850                    | 6,521                    |
| Office Supplies                          | 16,520                   | 16,520                   | 0                      | 0.0%                | 16,520                   | 17,883                   | 16,496                   | 19,358                   | 15,025                   | 20,464                   |
| Staff Training                           | 20,000                   | 20,000                   | 0                      | 0.0%                | 20,000                   | 11,276                   | 14,495                   | 22,510                   | 19,448                   | 13,967                   |
| Purchased Services                       | 69,912                   | 40,496                   | 29,416                 | 72.6%               | 40,496                   | 41,086                   | 1,647                    | 1,537                    | 6,024                    | 8,402                    |
| Recoveries                               | (5,000)                  | (5,000)                  | 0                      | 0.0%                | (5,000)                  | (15,676)                 | (10,377)                 | (6,341)                  | (25,915)                 | (33,487)                 |
| Surplus Adjustment - Depreciation        | (19,000)                 | (15,000)                 | (4,000)                | 26.7%               | (15,000)                 | (15,118)                 | (13,623)                 | (14,103)                 | (25,196)                 | (25,703)                 |
| Telephone                                | 23,300                   | 28,300                   | (5,000)                | -17.7%              | 28,300                   | 29,500                   | 28,312                   | 28,848                   | 36,469                   | 34,179                   |
| Travel                                   | 2,000                    | 2,000                    | 0                      | 0.0%                | 2,000                    | 1,841                    | 3,276                    | 7,016                    | 4,484                    | 4,075                    |
| Uniform Allowance                        | 16,500                   | 16,500                   | 0                      | 0.0%                | 16,500                   | 16,655                   | 16,388                   | 17,195                   | 16,010                   | 16,570                   |
| <b><u>MIRAMICHI LODGE TOTALS</u></b>     | <b><u>14,106,138</u></b> | <b><u>13,947,828</u></b> | <b><u>158,310</u></b>  | <b><u>1.1%</u></b>  | <b><u>13,947,828</u></b> | <b><u>13,509,278</u></b> | <b><u>13,350,721</u></b> | <b><u>12,171,482</u></b> | <b><u>12,847,956</u></b> | <b><u>12,272,149</u></b> |

**COUNTY OF RENFREW  
2019 BUDGET  
Miramichi Lodge**

|  | <u>2019 Budget</u>    | <u>2018 Budget</u>    | <u>Variance \$</u>   | <u>Variance %</u>  | <u>2018 Forecast</u>  | <u>2017 Actual</u>    | <u>2016 Actual</u>    | <u>2015 Actual</u>    | <u>2014 Actual</u>    | <u>2013 Actual</u>    |
|--|-----------------------|-----------------------|----------------------|--------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b><u>NON-SUBSIDIZABLE EXPENSE</u></b> | <b><u>675,833</u></b> | <b><u>675,833</u></b> | <b><u>0</u></b>      | <b><u>0.0%</u></b> | <b><u>675,833</u></b> | <b><u>823,615</u></b> | <b><u>701,170</u></b> | <b><u>702,407</u></b> | <b><u>654,153</u></b> | <b><u>735,660</u></b> |
| Homes for Aged Committee               | 0                     | 0                     | 0                    |                    | 0                     | 0                     | 0                     | 0                     | 1,536                 | 1,417                 |
| Transfer to BM                         | 0                     |                       | 0                    |                    |                       | 100,000               |                       |                       |                       |                       |
| Valley Manor Capital                   | 0                     | 0                     | 0                    |                    | 0                     | 12,624                | 30,598                | 30,514                | 30,514                | 30,514                |
| Surplus Adjustment - Trf To Reserves   | 49,024                | 49,024                | 0                    | 0.0%               | 49,024                | 89,745                | 49,024                | 50,059                | 0                     | 81,370                |
| Surplus Adjustment - Principal         | 454,880               | 430,204               | 24,676               | 5.7%               | 430,204               | 406,866               | 384,794               | 363,920               | 344,178               | 325,507               |
| Debenture Payment Interest Only (2024) | 171,929               | 196,605               | (24,676)             | -12.6%             | 196,605               | 214,380               | 236,754               | 257,914               | 277,925               | 296,852               |
| <b><u>EQUIPMENT ACQUISITIONS</u></b>   | <b><u>418,360</u></b> | <b><u>406,710</u></b> | <b><u>11,650</u></b> | <b><u>2.9%</u></b> | <b><u>406,710</u></b> | <b><u>299,011</u></b> | <b><u>375,696</u></b> | <b><u>205,608</u></b> | <b><u>139,322</u></b> | <b><u>77,130</u></b>  |
| Surplus Adjustment - Capital           | 418,360               | 406,710               | 11,650               | 2.9%               | 406,710               | 299,011               | 375,696               | 205,608               | 139,322               | 77,130                |
| <b>GRAND TOTAL EXPENDITURE</b>         | <b>15,200,331</b>     | <b>15,030,371</b>     | <b>169,960</b>       | <b>1.1%</b>        | <b>15,030,371</b>     | <b>14,631,904</b>     | <b>14,427,587</b>     | <b>13,079,497</b>     | <b>13,641,431</b>     | <b>13,084,939</b>     |

**COUNTY OF RENFREW  
2019 BUDGET  
Miramichi Lodge**

|  | <u>2019 Budget</u>      | <u>2018 Budget</u>      | <u>Variance \$</u>      | <u>Variance %</u>    | <u>2018 Forecast</u>    | <u>2017 Actual</u>      | <u>2016 Actual</u>      | <u>2015 Actual</u>      | <u>2014 Actual</u>      | <u>2013 Actual</u>      |
|--|-------------------------|-------------------------|-------------------------|----------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>MUNICIPAL SUBSIDY</u></b>                  | <b><u>1,662,826</u></b> | <b><u>1,815,027</u></b> | <b><u>(152,201)</u></b> | <b><u>-8.4%</u></b>  | <b><u>1,815,027</u></b> | <b><u>1,761,548</u></b> | <b><u>1,745,446</u></b> | <b><u>1,929,515</u></b> | <b><u>1,894,340</u></b> | <b><u>1,866,208</u></b> |
| City of Pembroke - 30.63%                        | 509,324                 | 698,422                 | (189,098)               | -27.1%               | 698,422                 | 631,372                 | 634,295                 | 678,225                 | 763,390                 | 817,263                 |
| County of Renfrew - 69.37%                       | 1,153,502               | 1,116,605               | 36,897                  | 3.3%                 | 1,116,605               | 1,130,176               | 1,111,151               | 1,251,290               | 1,130,950               | 1,048,945               |
| <b><u>REVENUE - MIRAMICHI LODGE</u></b>          | <b><u>4,081,815</u></b> | <b><u>3,966,698</u></b> | <b><u>115,117</u></b>   | <b><u>2.9%</u></b>   | <b><u>3,966,698</u></b> | <b><u>4,030,253</u></b> | <b><u>3,973,392</u></b> | <b><u>3,875,719</u></b> | <b><u>3,769,915</u></b> | <b><u>3,672,389</u></b> |
| Basic Accommodation                              | 3,250,486               | 3,196,000               | 54,486                  | 1.7%                 | 3,196,000               | 3,201,917               | 3,191,343               | 3,157,295               | 3,100,242               | 3,046,202               |
| Bad Debt (Expense) / Recovery                    | 0                       | 0                       | 0                       |                      | 0                       | 5,217                   | (4,183)                 | 0                       | (6,635)                 | 0                       |
| Estate Recoveries - Municipal                    | 0                       | 0                       | 0                       |                      | 0                       | 0                       | 0                       | 65                      | 0                       | 0                       |
| Estate Recoveries - Provincial                   | 0                       | 0                       | 0                       |                      | 0                       | 0                       | 0                       | 152                     | 0                       | 0                       |
| Preferred Accommodation                          | 815,175                 | 755,698                 | 59,477                  | 7.9%                 | 755,698                 | 804,612                 | 769,849                 | 704,893                 | 664,995                 | 614,837                 |
| Respite Care                                     | 16,154                  | 15,000                  | 1,154                   | 7.7%                 | 15,000                  | 18,507                  | 16,383                  | 13,314                  | 11,313                  | 11,350                  |
| <b><u>OTHER REVENUE</u></b>                      | <b><u>35,000</u></b>    | <b><u>29,000</u></b>    | <b><u>6,000</u></b>     | <b><u>20.7%</u></b>  | <b><u>29,000</u></b>    | <b><u>113,984</u></b>   | <b><u>23,830</u></b>    | <b><u>30,715</u></b>    | <b><u>3,314</u></b>     | <b><u>0</u></b>         |
| Donations  |                         | 0                       | 0                       |                      | 0                       | 46,532                  | 0                       | 11,344                  |                         | 0                       |
| Other  |                         | 0                       | 0                       |                      | 0                       | 40,721                  | 0                       |                         | 3,314                   | 0                       |
| Interest Income                                  | 35,000                  | 29,000                  | 6,000                   | 20.7%                | 29,000                  | 26,731                  | 23,830                  | 19,371                  |                         |                         |
| Federal - Revenue                                |                         | 0                       | 0                       |                      | 0                       | 0                       | 0                       |                         |                         | 0                       |
| <b><u>PROVINCIAL SUBSIDY</u></b>                 | <b><u>9,002,330</u></b> | <b><u>8,661,580</u></b> | <b><u>340,750</u></b>   | <b><u>3.9%</u></b>   | <b><u>8,661,580</u></b> | <b><u>8,585,303</u></b> | <b><u>8,688,417</u></b> | <b><u>8,258,800</u></b> | <b><u>7,848,257</u></b> | <b><u>7,584,301</u></b> |
| Operating Subsidy                                | 8,375,223               | 7,911,473               | 463,750                 | 5.9%                 | 7,911,473               | 7,826,309               | 7,923,009               | 7,493,943               | 7,096,544               | 6,797,687               |
| One Time Funding                                 | 0                       | 0                       | 0                       |                      | 0                       | 0                       | 0                       | 5,989                   | 0                       | 38,327                  |
| RPN Subsidy                                      | 0                       | 123,000                 | (123,000)               | -100.0%              | 123,000                 | 131,898                 | 136,594                 | 131,772                 | 124,617                 | 121,191                 |
| Capital Facility Subsidy (2024)                  | 627,107                 | 627,107                 | 0                       | 0.0%                 | 627,107                 | 627,096                 | 628,814                 | 627,096                 | 627,096                 | 627,096                 |
| <b><u>SURPLUS ADJUSTMENT - From Reserves</u></b> | <b><u>418,360</u></b>   | <b><u>558,066</u></b>   | <b><u>(139,706)</u></b> | <b><u>-25.0%</u></b> | <b><u>558,066</u></b>   | <b><u>399,011</u></b>   | <b><u>180,921</u></b>   | <b><u>159,558</u></b>   | <b><u>202,767</u></b>   | <b><u>151,266</u></b>   |
| Surplus Adjustment - Trf From Reserves           | 418,360                 | 558,066                 | (139,706)               | -25.0%               | 558,066                 | 399,011                 | 180,921                 | 159,558                 | 202,767                 | 151,266                 |
| <b>GRAND TOTAL REVENUES</b>                      | <b>15,200,331</b>       | <b>15,030,371</b>       | <b>169,960</b>          | <b>1.1%</b>          | <b>15,030,371</b>       | <b>14,890,099</b>       | <b>14,612,006</b>       | <b>14,254,307</b>       | <b>13,718,593</b>       | <b>13,274,164</b>       |
| <b>Municipal Surplus / (Deficit)</b>             | <b>0</b>                | <b>0</b>                | <b>0</b>                |                      | <b>0</b>                | <b>258,195</b>          | <b>184,419</b>          | <b>1,174,810</b>        | <b>77,162</b>           | <b>189,225</b>          |

**COUNTY OF RENFREW  
2019 BUDGET  
Public Works**

|  | <u>2019 Budget</u>      | <u>2018 Budget</u>      | <u>Variance \$</u>     | <u>Variance %</u>   | <u>2018 Forecast</u>    | <u>2017 Actual</u>      | <u>2016 Actual</u>    | <u>2015 Actual</u>      | <u>2014 Actual</u>      | <u>2013 Actual</u>      |
|--|-------------------------|-------------------------|------------------------|---------------------|-------------------------|-------------------------|-----------------------|-------------------------|-------------------------|-------------------------|
| <b><u>INFRASTRUCTURE MANAGEMEN</u></b> | <b><u>566,443</u></b>   | <b><u>557,492</u></b>   | <b><u>8,951</u></b>    | <b><u>1.6%</u></b>  | <b><u>507,492</u></b>   | <b><u>399,559</u></b>   | <b><u>506,581</u></b> | <b><u>388,189</u></b>   | <b><u>361,028</u></b>   | <b><u>499,153</u></b>   |
| Salaries                               | 278,073                 | 269,124                 | 8,949                  | 3.3%                | 269,124                 | 263,360                 | 244,067               | 221,603                 | 241,805                 | 233,601                 |
| Benefits                               | 67,120                  | 67,368                  | (248)                  | -0.4%               | 67,368                  | 65,128                  | 61,350                | 51,563                  | 60,363                  | 45,494                  |
| Capital Projects - Under Threshold     | 0                       | 0                       | 0                      |                     | 0                       | 21,544                  | 41,275                | 16,549                  | (7,837)                 | 78,884                  |
| Legal - Right of Way                   | 0                       | 0                       | 0                      |                     | 0                       | 0                       | 0                     |                         | 583                     | 2,787                   |
| Misc                                   | 10,000                  | 21,000                  | (11,000)               | -52.4%              | 21,000                  | 14,326                  | 18,368                | 12,579                  | 9,445                   | 9,736                   |
| Recoveries                             | 0                       | 0                       | 0                      |                     | 0                       | 0                       | 0                     | (840)                   | (1,890)                 | (4,854)                 |
| Infrastructure Management              | 191,250                 | 180,000                 | 11,250                 | 6.3%                | 130,000                 | 32,353                  | 119,497               | 56,082                  | 50,869                  | 125,419                 |
| Supplies                               | 20,000                  | 20,000                  | 0                      | 0.0%                | 20,000                  | 2,848                   | 22,024                | 30,653                  | 7,690                   | 8,086                   |
| <b><u>ADMINISTRATION</u></b>           | <b><u>1,084,127</u></b> | <b><u>1,104,843</u></b> | <b><u>(20,716)</u></b> | <b><u>-1.9%</u></b> | <b><u>1,023,500</u></b> | <b><u>1,064,727</u></b> | <b><u>979,066</u></b> | <b><u>1,020,332</u></b> | <b><u>1,295,867</u></b> | <b><u>1,037,039</u></b> |
| Salaries                               | 503,769                 | 532,564                 | (28,795)               | -5.4%               | 460,000                 | 510,832                 | 487,731               | 488,981                 | 474,068                 | 510,616                 |
| Benefits                               | 138,758                 | 148,779                 | (10,021)               | -6.7%               | 140,000                 | 152,909                 | 146,300               | 151,770                 | 138,827                 | 123,960                 |
| Advertising                            | 10,000                  | 10,000                  | 0                      | 0.0%                | 10,000                  | 9,709                   | 12,629                | 8,811                   | 9,304                   | 13,739                  |
| Bad Debts                              | 0                       | 0                       | 0                      |                     | 0                       | 0                       | 0                     |                         | 0                       | 4,588                   |
| Answering Service                      | 4,500                   | 4,500                   | 0                      | 0.0%                | 4,500                   | 4,419                   | 4,141                 | 3,932                   | 3,595                   | 2,681                   |
| Cell Telephone/Pager                   | 10,000                  | 12,000                  | (2,000)                | -16.7%              | 12,000                  | 11,771                  | 10,210                | 11,428                  | 11,815                  | 10,488                  |
| Communications (Radio System)          | 70,000                  | 70,000                  | 0                      | 0.0%                | 70,000                  | 62,915                  | 45,306                | 43,300                  | 48,590                  | 51,516                  |
| Computer Supplies                      | 53,200                  | 45,000                  | 8,200                  | 18.2%               | 45,000                  | 39,147                  | 31,716                | 35,231                  | 43,479                  | 31,036                  |
| Conferences & Conventions              | 6,200                   | 6,000                   | 200                    | 3.3%                | 6,000                   | 6,432                   | 2,717                 | 4,041                   | 3,619                   | 5,262                   |
| Courier                                | 750                     | 750                     | 0                      | 0.0%                | 750                     | 332                     | 533                   | 534                     | 496                     | 226                     |
| Health & Safety (Protection)           | 34,500                  | 34,500                  | 0                      | 0.0%                | 34,500                  | 33,661                  | 33,297                | 31,887                  | 32,445                  | 28,223                  |
| Insurance                              | 104,000                 | 103,000                 | 1,000                  | 1.0%                | 103,000                 | 101,490                 | 105,226               | 100,435                 | 343,348                 | 96,365                  |
| Insurance Claims                       | 30,000                  | 30,000                  | 0                      | 0.0%                | 30,000                  | 30,027                  | 17,742                | 46,676                  | 10,755                  | 5,590                   |
| Internet                               | 3,500                   | 3,500                   | 0                      | 0.0%                | 3,500                   | 3,350                   | 3,347                 | 2,912                   | 3,223                   | 3,359                   |
| Legal Fees                             | 20,000                  | 20,000                  | 0                      | 0.0%                | 20,000                  | 6,918                   | 5,322                 | 21,084                  | 76,486                  | 60,001                  |
| Membership Fees                        | 8,000                   | 8,000                   | 0                      | 0.0%                | 8,000                   | 7,949                   | 7,683                 | 8,062                   | 7,193                   | 4,825                   |
| Office Equipment Replacement           | 4,000                   | 4,000                   | 0                      | 0.0%                | 4,000                   | 3,965                   | 3,973                 | 3,161                   | 2,980                   | 0                       |
| Office Supplies/Publications/Awarar    | 13,500                  | 13,500                  | 0                      | 0.0%                | 13,500                  | 13,287                  | 12,531                | 9,419                   | 14,895                  | 14,033                  |
| Photocopier Supplies/Maint             | 4,200                   | 3,500                   | 700                    | 20.0%               | 3,500                   | 2,878                   | 3,452                 | 2,975                   | 2,368                   | 1,684                   |
| Postage                                | 750                     | 750                     | 0                      | 0.0%                | 750                     | 817                     | 559                   | 646                     | 576                     | 281                     |
| Recoveries                             | 0                       | 0                       | 0                      |                     | 0                       | 0                       | (3,000)               | (11,598)                | (95)                    | (325)                   |
| Recoveries - County                    | 0                       | 0                       | 0                      |                     | 0                       | (8,257)                 | 0                     |                         |                         |                         |
| Recruitment                            | 25,000                  | 15,000                  | 10,000                 | 66.7%               | 15,000                  | 13,994                  | 12,180                | 22,939                  | 13,112                  | 29,764                  |
| Surplus Adjustment - Capital Equip     | 0                       | 0                       | 0                      |                     | 0                       | 16,094                  | 0                     |                         | 13,524                  | 0                       |
| Staff Training                         | 20,000                  | 20,000                  | 0                      | 0.0%                | 20,000                  | 19,888                  | 16,266                | 15,727                  | 18,854                  | 15,492                  |
| Telephone                              | 11,000                  | 11,000                  | 0                      | 0.0%                | 11,000                  | 11,054                  | 12,032                | 11,969                  | 13,155                  | 11,263                  |
| Travel                                 | 8,500                   | 8,500                   | 0                      | 0.0%                | 8,500                   | 9,146                   | 7,173                 | 6,010                   | 9,255                   | 12,372                  |

**COUNTY OF RENFREW  
2019 BUDGET  
Public Works**

|                                      | <u>2019 Budget</u>      | <u>2018 Budget</u>      | <u>Variance \$</u>    | <u>Variance %</u>   | <u>2018 Forecast</u>    | <u>2017 Actual</u>      | <u>2016 Actual</u>      | <u>2015 Actual</u>      | <u>2014 Actual</u>      | <u>2013 Actual</u>      |
|--------------------------------------|-------------------------|-------------------------|-----------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b><u>MAINTENANCE</u></b>            | <b><u>5,433,012</u></b> | <b><u>5,244,146</u></b> | <b><u>188,866</u></b> | <b><u>3.6%</u></b>  | <b><u>5,300,146</u></b> | <b><u>5,361,023</u></b> | <b><u>5,005,022</u></b> | <b><u>4,468,886</u></b> | <b><u>4,686,226</u></b> | <b><u>5,147,701</u></b> |
| Salaries                             | 1,826,659               | 1,801,305               | 25,354                | 1.4%                | 1,801,305               | 1,782,044               | 1,743,150               | 1,723,563               | 1,623,345               | 1,643,720               |
| Benefits                             | 498,353                 | 478,841                 | 19,512                | 4.1%                | 478,841                 | 457,378                 | 454,040                 | 424,981                 | 412,790                 | 367,318                 |
| Bridges and Culverts                 | 20,000                  | 20,000                  | 0                     | 0.0%                | 20,000                  | 38,954                  | 22,664                  | 1,899                   | 3,114                   | 33,891                  |
| Roadside Maintenance                 | 200,000                 | 200,000                 | 0                     | 0.0%                | 100,000                 | 144,959                 | 92,677                  | 162,139                 | 168,844                 | 207,746                 |
| Hard Top Maintenance                 | 360,000                 | 360,000                 | 0                     | 0.0%                | 260,000                 | 176,354                 | 94,709                  | 231,694                 | 302,972                 | 319,778                 |
| Loose Top Maintenance                | 0                       | 0                       | 0                     |                     | 0                       | 0                       | 0                       |                         | 1,606                   | 2,024                   |
| Winter Control                       | 2,058,000               | 1,944,000               | 114,000               | 5.9%                | 2,200,000               | 2,383,152               | 2,213,120               | 1,480,951               | 1,728,285               | 2,132,957               |
| Safety Devices                       | 570,000                 | 535,000                 | 35,000                | 6.5%                | 535,000                 | 502,571                 | 476,194                 | 536,543                 | 413,737                 | 553,082                 |
| Misc                                 |                         | 0                       | 0                     |                     | 0                       | 0                       | 0                       | 6,981                   | 7,075                   | 5,151                   |
| Surplus Adjustment - Trf To Reserves |                         | 0                       | 0                     |                     | 0                       | 0                       | 0                       | 0                       | 122,843                 | 0                       |
| Recoveries                           | (100,000)               | (95,000)                | (5,000)               | 5.3%                | (95,000)                | (124,389)               | (91,532)                | (99,865)                | (98,385)                | (117,966)               |
| <b><u>EQUIPMENT</u></b>              | <b><u>2,016,970</u></b> | <b><u>1,089,297</u></b> | <b><u>927,673</u></b> | <b><u>85.2%</u></b> | <b><u>1,189,297</u></b> | <b><u>1,079,395</u></b> | <b><u>1,931,807</u></b> | <b><u>1,704,634</u></b> | <b><u>1,827,772</u></b> | <b><u>1,772,644</u></b> |
| Salaries                             | 204,291                 | 199,323                 | 4,968                 | 2.5%                | 199,323                 | 204,519                 | 193,455                 | 194,066                 | 196,216                 | 222,299                 |
| Benefits                             | 56,664                  | 59,574                  | (2,910)               | -4.9%               | 59,574                  | 54,240                  | 52,642                  | 50,126                  | 48,762                  | 36,465                  |
| Salary Allocations                   | (86,985)                | (86,300)                | (685)                 | 0.8%                | (86,300)                | (84,212)                | (82,037)                | (80,361)                | (87,246)                | (73,327)                |
| Small Equipment, Misc                | 64,000                  | 53,700                  | 10,300                | 19.2%               | 53,700                  | 7,177                   | 12,806                  | 8,854                   | 15,035                  | 8,943                   |
| Vehicle Operating Costs - Fuel       | 400,000                 | 350,000                 | 50,000                | 14.3%               | 450,000                 | 383,637                 | 349,814                 | 347,394                 | 434,666                 | 502,931                 |
| Vehicle Operating Costs-Insurance    | 42,000                  | 40,000                  | 2,000                 | 5.0%                | 40,000                  | 37,322                  | 50,957                  | 49,451                  | 51,347                  | 49,390                  |
| Vehicle Operating Costs-Repairs      | 444,000                 | 444,000                 | 0                     | 0.0%                | 444,000                 | 451,744                 | 445,812                 | 390,198                 | 378,739                 | 462,310                 |
| Vehicle Operating Costs-Licence      | 55,000                  | 55,000                  | 0                     | 0.0%                | 55,000                  | 53,404                  | 50,665                  | 50,508                  | 46,090                  | 37,767                  |
| Vehicle Operating Revenue            | (20,000)                | (20,000)                | 0                     | 0.0%                | (20,000)                | (16,580)                | (28,915)                | (14,465)                | (17,080)                | (37,250)                |
| Surplus Adjustment - Capital Equip   | 868,000                 | 800,000                 | 68,000                | 8.5%                | 800,000                 | 745,378                 | 808,767                 | 932,285                 | 498,044                 | 564,507                 |
| Surplus Adjustment - Trf To Reser    | 0                       | 0                       | 0                     |                     | 0                       | 0                       | 531,900                 | 575,000                 | 775,000                 | 580,772                 |
| Surplus Adjustment - Trf From Res    | 0                       | (800,000)               | 800,000               | -100.0%             | (800,000)               | (745,378)               | (442,719)               | (786,841)               | (498,044)               | (564,507)               |
| Recoveries                           | (10,000)                | (6,000)                 | (4,000)               | 66.7%               | (6,000)                 | (11,856)                | (11,340)                | (11,581)                | (13,757)                | (17,656)                |
| <b><u>HOUSING</u></b>                | <b><u>295,000</u></b>   | <b><u>223,000</u></b>   | <b><u>72,000</u></b>  | <b><u>32.3%</u></b> | <b><u>180,000</u></b>   | <b><u>189,161</u></b>   | <b><u>229,466</u></b>   | <b><u>276,951</u></b>   | <b><u>171,257</u></b>   | <b><u>199,017</u></b>   |
| Salaries                             |                         | 0                       | 0                     |                     | 0                       | 0                       | 0                       | 0                       | 0                       | 15,445                  |
| Benefits                             |                         | 0                       | 0                     |                     | 0                       | 0                       | 0                       | 0                       | 0                       | 4,166                   |
| Operating Expenses                   | 160,000                 | 160,000                 | 0                     | 0.0%                | 160,000                 | 142,765                 | 134,157                 | 181,552                 | 150,813                 | 136,336                 |
| Surplus Adjustment - Capital         | 113,000                 | 103,000                 | 10,000                | 9.7%                | 103,000                 | 82,020                  | 75,767                  | 65,756                  | 0                       | 0                       |
| Surplus Adjustment - Trf From Res    | 0                       | (103,000)               | 103,000               | -100.0%             | (103,000)               | (82,020)                | 0                       |                         |                         |                         |
| Major Repairs - Under Threshold      | 22,000                  | 63,000                  | (41,000)              | -65.1%              | 20,000                  | 47,191                  | 19,798                  | 29,923                  | 22,756                  | 43,070                  |
| Recoveries                           |                         | 0                       | 0                     |                     | 0                       | (795)                   | (256)                   | (280)                   | (2,312)                 | 0                       |



**COUNTY OF RENFREW  
2019 BUDGET  
Public Works**

|  | <u>2019 Budget</u> | <u>2018 Budget</u> | <u>Variance \$</u> | <u>Variance %</u> | <u>2018 Forecast</u> | <u>2017 Actual</u> | <u>2016 Actual</u> | <u>2015 Actual</u> | <u>2014 Actual</u> | <u>2013 Actual</u> |
|--|--------------------|--------------------|--------------------|-------------------|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>OTHER</b>                               | <b>13,988,898</b>  | <b>15,991,724</b>  | <b>(2,002,826)</b> | <b>-12.5%</b>     | <b>13,000,000</b>    | <b>12,603,692</b>  | <b>9,571,617</b>   | <b>11,908,924</b>  | <b>12,355,637</b>  | <b>12,093,948</b>  |
| Depreciation                               | 9,000,000          | 8,500,000          | 500,000            | 5.9%              | 8,500,000            | 8,507,225          | 8,267,825          | 7,786,980          | 7,908,627          | 7,713,796          |
| Surplus Adjustment - Depreciation          | (9,000,000)        | (8,500,000)        | (500,000)          | 5.9%              | (8,500,000)          | (8,507,225)        | (8,267,825)        | (7,786,980)        | (7,908,627)        | (7,713,796)        |
| Surplus Adjustment - Capital Cons          | 13,988,898         | 15,991,724         | (2,002,826)        | -12.5%            | 13,000,000           | 12,603,692         | 9,571,617          | 10,585,277         | 11,875,793         | 12,093,948         |
| Surplus Adjustment - TRF to Reserves-Const |                    |                    | 0                  |                   |                      | 0                  | 0                  | 1,323,647          | 479,844            | 0                  |
| <b>CONSTRUCTION - LABOUR CLERICAL</b>      | <b>0</b>           | <b>0</b>           | <b>0</b>           |                   | <b>0</b>             | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>           |
| Salaries                                   | 420,706            | 412,446            | 8,260              | 2.0%              | 412,446              | 405,521            | 374,521            | 395,450            | 497,690            | 362,334            |
| Benefits                                   | 104,935            | 96,880             | 8,055              | 8.3%              | 96,880               | 79,731             | 75,119             | 71,699             | 99,202             | 64,960             |
| Charge to Capital Construction ab          | (525,641)          | (509,326)          | (16,315)           | 3.2%              | (509,326)            | (485,252)          | (449,640)          | (467,149)          | (596,892)          | (427,294)          |
| <b>TOTAL EXPENDITURES</b>                  | <b>23,384,450</b>  | <b>24,210,502</b>  | <b>(826,052)</b>   | <b>-3.4%</b>      | <b>21,200,435</b>    | <b>20,697,557</b>  | <b>18,223,559</b>  | <b>19,767,916</b>  | <b>20,697,787</b>  | <b>20,749,502</b>  |
|  | 8,314,552          | 8,023,778          |                    |                   |                      |                    |                    |                    |                    |                    |
| <b>ROADS REVENUES</b>                      |                    |                    |                    |                   |                      |                    |                    |                    |                    |                    |
| Municipal Contribution                     | 16,536,999         | 16,133,658         | 403,341            | 2.5%              | 14,583,591           | 14,532,147         | 13,675,384         | 15,043,880         | 14,748,902         | 14,455,318         |
| Provincial Grants & Subsidies              | 1,317,960          | 857,790            | 460,170            | 53.6%             | 857,790              | 605,519            | 317,806            | 1,567,806          | 450,000            | 0                  |
| Surplus Adjustment - TRF from Re           | 3,229,491          | 5,524,054          | (2,294,563)        | -41.5%            | 5,524,054            | 3,137,563          | 2,630,909          | 3,070,977          | 2,723,820          | 4,994,549          |
| Surplus Adjustment - Debt Procee           | 2,200,000          | 1,500,000          | 700,000            | 46.7%             | 160,000              | 2,186,650          | 1,508,058          |                    | 1,644,453          | 1,198,615          |
| Federal Grants & Subsidies                 | 25,000             | 120,000            | (95,000)           | -79.2%            | 0                    |                    | 3,153              |                    | 0                  | 0                  |
| Donations in Kind                          |                    | 0                  | 0                  |                   | 0                    | 185,250            | 0                  |                    | 1,079,154          | 0                  |
| Other Revenue - Capital Asset              |                    | 0                  | 0                  |                   | 0                    |                    | 0                  |                    | 0                  | 37,670             |
| Misc                                       | 75,000             | 75,000             | 0                  | 0.0%              | 75,000               | 50,428             | 88,249             | 85,253             | 51,458             | 63,350             |
| <b>TOTAL REVENUES</b>                      | <b>23,384,450</b>  | <b>24,210,502</b>  | <b>(826,052)</b>   | <b>-3.4%</b>      | <b>21,200,435</b>    | <b>20,697,557</b>  | <b>18,223,559</b>  | <b>19,767,916</b>  | <b>20,697,787</b>  | <b>20,749,502</b>  |
| <b>Municipal Surplus / (Deficit)</b>       | <b>0</b>           | <b>0</b>           | <b>0</b>           |                   | <b>0</b>             | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>           |

**Renfrew County Housing Corporation  
2019 BUDGET**

|   | 2019              | 2018              |                    |                   | 2018              | 2017              | 2016              | 2015              | 2014              | 2013              |
|---|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|   | <u>BUDGET</u>     | <u>BUDGET</u>     | <u>Variance \$</u> | <u>Variance %</u> | <u>Forecast</u>   | <u>Actual</u>     | <u>Actual</u>     | <u>Actual</u>     | <u>Actual</u>     | <u>Actual</u>     |
| Gain / (Loss) on Disposal of Assets       |                   |                   | 0                  |                   |                   | 6,586             | (34,658)          | (5,180)           | (5,366)           | (18,303)          |
| Interest on Investments                   | 25,000            | 22,000            | 3,000              | 13.6%             | 22,000            | 22,793            | 24,694            | 46,230            | 69,526            | 50,355            |
| Miscellaneous Revenue                     | 80,100            | 79,000            | 1,100              | 1.4%              | 79,000            | 85,081            | 85,544            | 87,610            | 55,187            | 38,741            |
| Federal Subsidy                           | 0                 | 0                 | 0                  |                   | 0                 | 0                 | 0                 | 31,450            |                   |                   |
| Insurance Proceeds - 41 Vimy              | 0                 | 0                 | 0                  |                   | 0                 | 0                 | 0                 | 1,550,775         |                   |                   |
| Insurance Proceeds - Rental Loss          | 0                 | 0                 | 0                  |                   | 0                 | 0                 | 0                 | 104,567           |                   |                   |
| Provincial Subsidy - Debentures           | 1,010,047         | 1,009,834         | 213                | 0.0%              | 1,009,834         | 1,114,413         | 1,114,413         | 1,132,144         | 1,153,199         | 1,153,199         |
| <b>Surplus Adjustment - From Reserves</b> | 118,368           | 54,536            | 63,832             | 117.0%            | 54,536            | 116,593           | 540,446           | 1,845,145         | 556,182           | 571,917           |
| Tenant Revenue                            | 4,135,846         | 4,036,842         | 99,004             | 2.5%              | 4,036,842         | 4,026,506         | 4,015,478         | 3,778,274         | 3,808,327         | 3,743,854         |
| County Transfer - Base                    | 5,228,193         | 5,216,157         | 12,036             | 0.2%              | 5,216,157         | 4,952,707         | 5,169,882         | 4,621,696         | 4,412,588         | 4,417,470         |
| County Transfer - Capital                 | 1,338,961         | 654,683           | 684,278            | 104.5%            | 654,683           | 687,161           | 0                 |                   |                   |                   |
| County Transfer - Affordable Housing      | 0                 | 0                 | 0                  |                   | 0                 |                   |                   |                   |                   | 8,425             |
| County Transfer - CHPI                    | 1,260,953         | 1,135,271         | 125,682            | 11.1%             | 1,135,271         | 935,205           | 556,010           | 969,414           | 899,138           | 563,174           |
| County Transfer - CHPI Admin              | 140,106           | 126,141           | 13,965             | 11.1%             | 126,141           | 102,794           | 88,750            | 110,108           | 106,179           | 56,413            |
| County Transfer - Asset Mgt               | 0                 | 0                 | 0                  |                   | 0                 | 0                 | 0                 | 6,331             | 6,657             | 6,657             |
| County Transfer - IAH                     | 479,845           | 1,059,800         | (579,955)          | -54.7%            | 1,059,800         | 672,571           | 232,257           | 296,184           | 186,465           | 441,220           |
| County Transfer - IAH Admin               | 25,255            | 0                 | 25,255             |                   | 0                 |                   |                   |                   |                   |                   |
| County Transfer - SHIP                    | 0                 | 0                 | 0                  |                   | 0                 | 1,022,056         |                   |                   |                   |                   |
| County Transfer - SIF Admin               | 0                 | 0                 | 0                  |                   | 0                 | 55,265            |                   |                   |                   |                   |
| County Transfer - SDV - PHB               | 0                 | 87,000            | (87,000)           | -100.0%           | 87,000            | 365,422           | 108,291           |                   |                   |                   |
| County Transfer - SHRRP                   | 0                 | 0                 | 0                  |                   | 0                 | 0                 |                   |                   |                   | 5,804             |
| County Transfer - Strong Communities      | 140,086           | 140,086           | 0                  | 0.0%              | 140,086           | 140,086           | 140,086           | 174,474           | 158,709           | 129,946           |
| <b>Total Revenues</b>                     | <b>13,982,760</b> | <b>13,621,350</b> | <b>361,410</b>     | <b>2.7%</b>       | <b>13,621,350</b> | <b>14,305,239</b> | <b>12,041,193</b> | <b>14,749,222</b> | <b>11,406,791</b> | <b>11,168,872</b> |

**Renfrew County Housing Corporation  
2019 BUDGET**

|  | 2019              | 2018              |                    |                   | 2018              | 2017              | 2016              | 2015              | 2014              | 2013              |
|--|-------------------|-------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|  | <u>BUDGET</u>     | <u>BUDGET</u>     | <u>Variance \$</u> | <u>Variance %</u> | <u>Forecast</u>   | <u>Actual</u>     | <u>Actual</u>     | <u>Actual</u>     | <u>Actual</u>     | <u>Actual</u>     |
| Salaries   | 1,876,943         | 1,835,760         | 41,183             | 2.2%              | 1,835,760         | 1,778,554         | 1,769,964         | 1,708,889         | 1,643,262         | 1,548,072         |
| Benefits   | 460,511           | 454,857           | 5,654              | 1.2%              | 454,857           | 404,520           | 404,456           | 304,810           | 366,479           | 312,933           |
| Administration                                   | 1,170,971         | 1,149,804         | 21,167             | 1.8%              | 1,149,804         | 1,123,556         | 1,117,413         | 965,563           | 956,320           | 962,830           |
| Building - Heat, Light & Power                   | 1,000,000         | 1,114,965         | (114,965)          | -10.3%            | 1,114,965         | 992,932           | 1,173,086         | 1,070,233         | 1,031,555         | 887,420           |
| Building - Repairs & Maintenance                 | 378,250           | 341,453           | 36,797             | 10.8%             | 341,453           | 364,026           | 331,354           | 355,484           | 299,093           | 303,654           |
| Building - Natural Gas                           | 206,000           | 197,762           | 8,238              | 4.2%              | 197,762           | 189,604           | 170,154           | 179,721           | 177,805           | 168,103           |
| Building - Heating & Plumbing                    | 92,200            | 86,700            | 5,500              | 6.3%              | 86,700            | 102,953           | 103,014           | 99,681            | 72,208            | 75,776            |
| Building - Taxes                                 | 1,575,252         | 1,544,721         | 30,531             | 2.0%              | 1,544,721         | 1,487,267         | 1,465,061         | 1,387,902         | 1,291,196         | 1,228,518         |
| Building - Water                                 | 654,149           | 647,283           | 6,866              | 1.1%              | 647,283           | 669,998           | 653,065           | 616,986           | 618,192           | 594,565           |
| Building - Elevator                              | 65,000            | 65,000            | 0                  | 0.0%              | 65,000            | 46,049            | 41,648            | 47,099            | 40,112            | 31,056            |
| Building - Painting                              | 234,000           | 200,000           | 34,000             | 17.0%             | 200,000           | 184,480           | 177,568           | 209,555           | 142,418           | 165,382           |
| Building - Garbage Removal                       | 62,124            | 65,000            | (2,876)            | -4.4%             | 65,000            | 53,667            | 51,706            | 52,421            | 46,700            | 46,943            |
| Building - Snow Removal                          | 193,620           | 181,200           | 12,420             | 6.9%              | 181,200           | 171,833           | 130,430           | 109,400           |                   |                   |
| Building - Grounds Keeping                       | 60,000            | 60,000            | 0                  | 0.0%              | 60,000            | 52,170            | 55,507            | 94,868            | 149,973           | 137,362           |
| Building - Repairs - non TCA                     | 818,670           | 808,504           | 10,166             | 1.3%              | 808,504           | 497,016           | 604,383           | 1,136,810         | 638,940           | 972,692           |
| Financial - Depreciation                         | 994,000           | 940,000           | 54,000             | 5.7%              | 940,000           | 938,197           | 806,155           | 773,605           | 750,014           | 739,090           |
| Financial - Rent Waiver                          | 223,324           | 233,595           | (10,271)           | -4.4%             | 233,595           | 210,054           | 270,162           | 303,467           | 229,986           | 220,099           |
| Financial - Mortgage Interest                    | 1,055,811         | 1,072,209         | (16,398)           | -1.5%             | 1,072,209         | 1,182,856         | 1,190,056         | 1,214,727         | 1,242,781         | 1,250,346         |
| Financial - Rent Supplement                      | 284,502           | 284,502           | 0                  | 0.0%              | 284,502           | 248,611           | 285,543           | 284,381           | 281,134           | 281,428           |
| Financial - Rent Supplement - Strong Communities | 140,086           | 140,086           | 0                  | 0.0%              | 140,086           | 151,064           | 167,182           | 174,474           | 158,709           | 129,946           |
| Financial - Rent Supplement - Affordable Housing | 0                 | 0                 | 0                  |                   | 0                 | 0                 | 0                 | 0                 | 0                 | 4,550             |
| Financial - CHPI                                 | 1,260,953         | 1,135,271         | 125,682            | 11.1%             | 1,135,271         | 935,205           | 556,010           | 969,414           | 899,138           | 563,174           |
| Financial - Asset Management                     | 0                 | 0                 | 0                  |                   | 0                 | 0                 | 0                 | 6,657             | 6,657             | 6,657             |
| Financial - SDV - PHB (90%)                      | 0                 | 72,000            | (72,000)           | -100.0%           | 72,000            | 347,143           | 92,176            |                   |                   |                   |
| Financial - SHIP                                 | 0                 | 0                 | 0                  |                   | 0                 | 442,401           | 0                 |                   |                   |                   |
| Financial - IAH Home Ownership                   | 0                 | 386,810           | (386,810)          | -100.0%           | 386,810           | 250,910           | 0                 |                   |                   |                   |
| Financial - IAH Ontario Renovates                | 359,845           | 500,000           | (140,155)          | -28.0%            | 500,000           | 344,533           | 167,098           | 229,115           | 170,660           | 405,458           |
| Financial - IAH HADD                             | 120,000           | 120,000           | 0                  | 0.0%              | 120,000           | 23,750            | 12,000            | 750               |                   |                   |
| Financial - IAH Project Costs                    | 0                 | 0                 | 0                  |                   | 0                 | 0                 | 0                 | 0                 | 10,328            | 5,816             |
| Surplus Adjustment - To Reserves                 | 0                 | 45,186            | (45,186)           | -100.0%           | 45,186            | 44,571            | 43,749            | 47,482            | 47,610            | 164,863           |
| Surplus Adjustment - TCA Capital                 | 1,457,329         | 654,683           | 802,646            | 122.6%            | 654,683           | 1,275,902         | 830,547           | 2,957,135         | 295,949           | 345,849           |
| Surplus Adjustment - Depreciation                | (994,000)         | (940,000)         | (54,000)           | 5.7%              | (940,000)         | (938,197)         | (806,155)         | (773,605)         | (750,014)         | (739,090)         |
| Surplus Adjustment - Principal                   | 233,220           | 223,999           | 9,221              | 4.1%              | 223,999           | 217,327           | 210,117           | 203,213           | 196,331           | 189,361           |
| <b>Total Expenditures</b>                        | <b>13,982,760</b> | <b>13,621,350</b> | <b>361,410</b>     | <b>2.7%</b>       | <b>13,621,350</b> | <b>13,792,952</b> | <b>12,073,449</b> | <b>14,730,237</b> | <b>11,013,536</b> | <b>11,002,853</b> |
| <b>Municipal Surplus / (Deficit)</b>             | <b>0</b>          | <b>0</b>          | <b>0</b>           |                   | <b>0</b>          | <b>512,287</b>    | <b>(32,256)</b>   | <b>18,985</b>     | <b>393,255</b>    | <b>166,019</b>    |

County of Renfrew  
 Schedule of Reserves  
 2019 BUDGET

|                                    |                         | Budget            |                  |                  |                    |                |                    |                 |                 |                  | Transfers       | Transfers        | Transfers          | Net       | Balance          |                   |
|------------------------------------|-------------------------|-------------------|------------------|------------------|--------------------|----------------|--------------------|-----------------|-----------------|------------------|-----------------|------------------|--------------------|-----------|------------------|-------------------|
|                                    |                         | Balance           | Prop-Pembroke    | Property-RCP     | Property - Base    | Prop- Arnprior | Housing            | GIS             | Trails          | PW               | Forestry        | To               | From               | Between   | Change           | 31-Dec-19         |
|                                    |                         | 31-Dec-18         |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           |                  |                   |
| Child Care                         | Child Care              | 200,994           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    | (200,994) | (200,994)        | 0                 |
| Child Care                         | Mitigation              | 1,376,972         |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 1,376,972         |
| Ec Dev                             | Contingency             | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| Ec Dev                             | RED                     | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| Expo 150                           | 150th Anniversary       | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| Forestry                           | Algonquin Trail         | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| General                            | Building Reserve        | 2,362,683         | (395,000)        | (255,000)        | (1,241,875)        | 68,375         |                    |                 |                 |                  |                 | 123,767          |                    | 200,994   | (1,498,739)      | 863,944           |
| General                            | Development Reserve     | 8,163             |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 8,163             |
| General                            | Federal Gas Tax Reserve | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 | 2,671,773        | (2,671,773)        |           | 0                | 0                 |
| General                            | Insurance               | 150,000           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 150,000           |
| General                            | Reforestation Reserve   | 155,160           |                  |                  |                    |                |                    |                 |                 |                  | (42,400)        | 17,500           |                    |           | (24,900)         | 130,260           |
| General                            | OPP Bldg                | 278,940           |                  |                  |                    |                |                    |                 |                 |                  |                 | 65,305           | (8,000)            |           | 57,305           | 336,245           |
| General                            | Sick leave              | 69,458            |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 69,458            |
| General                            | TCA Renewal Reserve     | 10,033,731        |                  |                  |                    |                | (1,200,097)        | (30,000)        |                 | (557,718)        |                 | 5,226,854        | (60,000)           |           | 3,379,039        | 13,412,770        |
| General                            | Working Capital         | 9,600,659         |                  |                  |                    |                |                    |                 | (68,422)        |                  |                 |                  | (1,000,000)        |           | (1,068,422)      | 8,532,237         |
| General                            | WSIB Sched 2            | 643,057           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 643,057           |
| Housing                            | DOOR                    | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| Housing                            | Non Profit Capital      | 116,222           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 116,222           |
| Housing                            | Severance               | 208,635           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 208,635           |
| Paramedic                          | Infrastructure          | 1,398,373         |                  |                  |                    |                |                    |                 |                 |                  |                 | 800,000          | (965,000)          |           | (165,000)        | 1,233,373         |
| Paramedic                          | Severance               | 1,378,862         |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 1,378,862         |
| Paramedic                          | WSIB (County/City)      | 23,391            |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 23,391            |
| Paramedic                          | WSIB Sched 2            | 790,355           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 790,355           |
| Public Works                       | Equip                   | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| Public Works                       | Inventory               | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| Public Works                       | Capital                 | 292,643           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 292,643           |
| Public Works                       | Winter Control          | 342,535           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 342,535           |
| Social Services                    | Sick leave              | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| Social Services                    | Fiscal Pressure         | 316,047           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 316,047           |
| <b>County Of Renfrew</b>           |                         | <b>29,746,880</b> | <b>(395,000)</b> | <b>(255,000)</b> | <b>(1,241,875)</b> | <b>68,375</b>  | <b>(1,200,097)</b> | <b>(30,000)</b> | <b>(68,422)</b> | <b>(557,718)</b> | <b>(42,400)</b> | <b>8,905,199</b> | <b>(4,704,773)</b> | <b>0</b>  | <b>478,289</b>   | <b>30,225,169</b> |
| BM                                 | WSIB Sched 2            | 273,696           |                  |                  |                    |                |                    |                 |                 |                  |                 | 49,024           |                    |           | 49,024           | 322,720           |
| BM                                 | Unallocated             | 1,337,027         |                  |                  |                    |                |                    |                 |                 |                  |                 |                  | (486,225)          |           | (486,225)        | 850,802           |
| BM                                 | LTC CMI Stabilization   | 94,411            |                  |                  |                    |                |                    |                 |                 |                  |                 | 0                |                    |           | 0                | 94,411            |
| BM                                 | Equip                   | 100,000           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 100,000           |
| BM                                 | Inventory               | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| <b>Bonnechere Manor</b>            |                         | <b>1,805,134</b>  | <b>0</b>         | <b>0</b>         | <b>0</b>           | <b>0</b>       | <b>0</b>           | <b>0</b>        | <b>0</b>        | <b>0</b>         | <b>0</b>        | <b>49,024</b>    | <b>(486,225)</b>   | <b>0</b>  | <b>(437,201)</b> | <b>1,367,933</b>  |
| ML                                 | Contingency             | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| ML                                 | WSIB Sched 2            | 277,466           |                  |                  |                    |                |                    |                 |                 |                  |                 | 49,024           |                    |           | 49,024           | 326,490           |
| ML                                 | Unallocated             | 1,180,548         |                  |                  |                    |                |                    |                 |                 |                  |                 |                  | (418,360)          |           | (418,360)        | 762,188           |
| ML                                 | Equip                   | 38,782            |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 38,782            |
| ML                                 | Sick leave              | 186,402           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 186,402           |
| ML                                 | Inventory               | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| <b>Miramichi Lodge</b>             |                         | <b>1,683,198</b>  | <b>0</b>         | <b>0</b>         | <b>0</b>           | <b>0</b>       | <b>0</b>           | <b>0</b>        | <b>0</b>        | <b>0</b>         | <b>0</b>        | <b>49,024</b>    | <b>(418,360)</b>   | <b>0</b>  | <b>(369,336)</b> | <b>1,313,862</b>  |
| Ottawaska                          | Ottawaska - Capital     | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| RCHC                               | Capital                 | 273,627           |                  |                  |                    |                | (118,368)          |                 |                 |                  |                 |                  |                    |           | (118,368)        | 155,259           |
| RCHC                               | AHP Reserve             | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| RCHC                               | AHP Admin Reserve       | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| RCHC                               | Home Ownership          | 0                 |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 0                 |
| RCHC                               | Working Capital         | 50,000            |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 50,000            |
| RCHC                               | WSIB Sched 2            | 152,628           |                  |                  |                    |                |                    |                 |                 |                  |                 |                  |                    |           | 0                | 152,628           |
| <b>Renfrew County Housing Corp</b> |                         | <b>476,255</b>    | <b>0</b>         | <b>0</b>         | <b>0</b>           | <b>0</b>       | <b>(118,368)</b>   | <b>0</b>        | <b>0</b>        | <b>0</b>         | <b>0</b>        | <b>0</b>         | <b>0</b>           | <b>0</b>  | <b>(118,368)</b> | <b>357,887</b>    |
| <b>Total Surplus Adjustment</b>    |                         | <b>33,711,467</b> | <b>(395,000)</b> | <b>(255,000)</b> | <b>(1,241,875)</b> | <b>68,375</b>  | <b>(1,318,465)</b> | <b>(30,000)</b> | <b>(68,422)</b> | <b>(557,718)</b> | <b>(42,400)</b> | <b>9,003,247</b> | <b>(5,609,358)</b> | <b>0</b>  | <b>(446,616)</b> | <b>33,264,851</b> |

**County of Renfrew  
Debt Schedule  
2019 BUDGET**

| Department      | Details                   | Maturity Date | Budget Balance<br>31-Dec-18 | 2019 Issued | 2019 Interest Paid | 2019 Principal Paid | Balance<br>31-Dec-19 |
|-----------------|---------------------------|---------------|-----------------------------|-------------|--------------------|---------------------|----------------------|
| Miramichi Lodge | Provincial Share (5.656%) | 4-Oct-2024    | 3,151,908                   |             | 171,930            | (454,880)           | 2,697,028            |
| PW              | Centennial Lake Bridge    | 2022          | 1,400,000                   |             |                    | (375,000)           | 1,025,000            |
| PW              | Claybank Bridge (3.08%)   | 16-Apr-2028   | 2,588,466                   |             | 107,998            | (330,568)           | 2,257,898            |
| Property        | OPP Base (3.01%)          | 1-Feb-2032    | 4,501,093                   |             | 129,394            | (266,458)           | 4,234,635            |
| RCHC            | 63 Russell St (2.435%)    | 1-Apr-2019    | 168,624                     |             | 3,141              | (52,853)            | 115,771              |
| RCHC            | 200 Caruso St (2.61%)     | 1-Nov-2023    | 450,562                     |             | 11,760             | (85,530)            | 365,032              |
| RCHC            | 26 Spruce St (2.60%)      | 1-Jun-2028    | 1,036,996                   |             | 26,962             | (92,137)            | 944,859              |
|                 |                           |               | <b>13,297,649</b>           | <b>0</b>    | <b>451,185</b>     | <b>(1,657,426)</b>  | <b>11,640,223</b>    |

County of Renfrew  
2019 BUDGET

| Department                           | Primary Category | Detail                            | Asset Purchase Descri                        | Unit #  | Risk | Revised<br>10 Year Plan | Budget \$        | Sources of Financing |       |            |         |                  | Total            |
|--------------------------------------|------------------|-----------------------------------|--|---------|------|-------------------------|------------------|----------------------|-------|------------|---------|------------------|------------------|
|                                      |                  |                                   |  |         |      |                         |                  | Pembroke             |       | Provincial |         |                  |                  |
|                                      |                  |                                   |  |         |      |                         |                  | Taxation/Other       | Share | Grant      | Gas Tax | Reserves         |                  |
| BM                                   | Building         | D2030 - Sanitary Waste            | Municipal sanitary Lift station              |         | L    | 10,000                  | 10,000           |                      |       |            |         | 10,000           | 10,000           |
| BM                                   | Building         | C3020 - Floor Finishes            | Resident rooms                               |         | H    | 30,000                  | 30,000           |                      |       |            |         | 30,000           | 30,000           |
| BM                                   | Building         | C3020 - Floor Finishes            | rolled vinyl                                 |         | H    | 30,000                  | 30,000           |                      |       |            |         | 30,000           | 30,000           |
| BM                                   | Building         | D4010 - Sprinklers                | Sprinklers                                   |         | M    | 30,000                  | 30,000           |                      |       |            |         | 30,000           | 30,000           |
| BM                                   | Building         | C3010 - Wall Finishes             | stairwell walls                              |         | H    | 36,425                  | 36,425           |                      |       |            |         | 36,425           | 36,425           |
| BM                                   | Building         | B10 - Superstructure              | Interior Handrails                           |         | M    | 40,000                  | 40,000           |                      |       |            |         | 40,000           | 40,000           |
| BM                                   | Building         | D1010 - Elevators & Lifts         | 17 ceiling motors & power tilt spreader bars |         | M    | 40,000                  | 40,000           |                      |       |            |         | 40,000           | 40,000           |
| BM                                   | Equip            | D3034 - Packaged Air Conditioning | movencool ac units                           |         | H    | 10,000                  | 10,000           |                      |       |            |         | 10,000           | 10,000           |
| BM                                   | Equip            | D3034 - Packaged Air Conditioning | HVAC replacement engineering report          |         | H    | 10,000                  | 10,000           |                      |       |            |         | 10,000           | 10,000           |
| BM                                   | Equip            | D5038 - Security Systems          | Security Cameras                             |         | M    | 10,000                  | 10,000           |                      |       |            |         | 10,000           | 10,000           |
| BM                                   | Equip            |                                   | Vending Machine                              |         | L    |                         | 8,000            |                      |       |            |         | 8,000            | 8,000            |
| BM                                   | Equip            |                                   | Information Technology                       |         | L    |                         | 15,000           |                      |       |            |         | 15,000           | 15,000           |
| BM                                   | Equip            |                                   | Server                                       |         | L    |                         | 16,800           |                      |       |            |         | 16,800           | 16,800           |
| BM                                   | Roof             | B30 - Roofing                     | washed river stone over single EPDM roof mem |         | H    | 200,000                 | 200,000          |                      |       |            |         | 200,000          | 200,000          |
| <b>BM Total</b>                      |                  |                                   |  |         |      | <b>446,425</b>          | <b>486,225</b>   | -                    | -     | -          | -       | <b>486,225</b>   | <b>486,225</b>   |
| Forestry                             | Vehicle          | LDTR-12-S287312                   | DODGE RAM 1500 4X4                           | 197-12  | H    | 30,000                  | 30,000           |                      |       |            |         | 30,000           | 30,000           |
| <b>Forestry Total</b>                |                  |                                   |  |         |      | <b>30,000</b>           | <b>30,000</b>    | -                    | -     | -          | -       | <b>30,000</b>    | <b>30,000</b>    |
| GIS                                  | Equip            | Software - DRAPE III              | Digital Imagery                              |         | H    |                         | 30,000           |                      |       |            |         | 30,000           | 30,000           |
| <b>GIS Total</b>                     |                  |                                   |  |         |      | <b>0</b>                | <b>30,000</b>    | -                    | -     | -          | -       | <b>30,000</b>    | <b>30,000</b>    |
| IT                                   | Equip            | Software                          | Website Redevelopment and Licence            |         | H    |                         | 60,000           |                      |       |            |         | 60,000           | 60,000           |
| <b>IT Total</b>                      |                  |                                   |  |         |      | <b>0</b>                | <b>60,000</b>    | -                    | -     | -          | -       | <b>60,000</b>    | <b>60,000</b>    |
| ML                                   | Building         | D5022 - Lighting Equipment        | Changing to LED lights                       |         | H    | 30,000                  | 30,000           |                      |       |            |         | 30,000           | 30,000           |
| ML                                   | Building         | D3024 - Boiler Room Piping And S  |  |         | M    | 36,960                  | 36,960           |                      |       |            |         | 36,960           | 36,960           |
| ML                                   | Building         | C3020 - Floor Finishes            | Carpet Removal / replacement to Vinyl        |         | H    | 40,000                  | 40,000           |                      |       |            |         | 40,000           | 40,000           |
| ML                                   | Building         | D1010 - Elevators & Lifts         | elevator door component repairs              |         | H    | 48,000                  | 48,000           |                      |       |            |         | 48,000           | 48,000           |
| ML                                   | Building         | D1010 - Elevators & Lifts         | New Tracks (resident rooms)                  |         | M    | 50,000                  | 50,000           |                      |       |            |         | 50,000           | 50,000           |
| ML                                   | Building         | D2010 - Plumbing Fixtures         | 3 x New Tubs                                 |         | H    | 90,000                  | 90,000           |                      |       |            |         | 90,000           | 90,000           |
| ML                                   | Building         | D5022 - Lighting Equipment        | Mainly T-8 1 A & B (LED) (trf from 2021)     |         | M    | 100,000                 | 100,000          |                      |       |            |         | 100,000          | 100,000          |
| ML                                   | Equip            | Server                            | VM Ware Server (replacement)(50% child care) |         | L    |                         | 8,400            |                      |       |            |         | 8,400            | 8,400            |
| ML                                   | Land Imp         | G2010 - Roadways                  | Repair Curbs in Parking Lots                 |         | H    | 15,000                  | 15,000           |                      |       |            |         | 15,000           | 15,000           |
| <b>ML Total</b>                      |                  |                                   |  |         |      | <b>409,960</b>          | <b>418,360</b>   | -                    | -     | -          | -       | <b>418,360</b>   | <b>418,360</b>   |
| Paramedic                            | Vehicle          | AMBU-12-5683996                   | AMBULANCE DEMERS TYPE II                     | 4572-12 |      | 235,000                 | 235,000          | 210,000              |       |            |         | 25,000           | 235,000          |
| Paramedic                            | Vehicle          | AMBU-12833606                     | AMBULANCE DEMERS TYPE II                     | 4595-14 |      | 235,000                 | 235,000          |                      |       |            |         | 235,000          | 235,000          |
| Paramedic                            | Vehicle          | AMBU-14-5921494                   | AMBULANCE DEMERS TYPE II                     | 4902-14 |      | 235,000                 | 235,000          |                      |       |            |         | 235,000          | 235,000          |
| Paramedic                            | Vehicle          | AMBU-15-1189020                   | AMBULANCE DEMERS TYPE III                    | 4914-15 |      | 235,000                 | 235,000          |                      |       |            |         | 235,000          | 235,000          |
| Paramedic                            | Vehicle          | AMBU-15-1189150                   | AMBULANCE DEMERS TYPE III                    | 4912-15 |      | 235,000                 | 235,000          |                      |       |            |         | 235,000          | 235,000          |
| Paramedic                            | Vehicle          | AMBU-16-1117421                   | AMBULANCE DEMERS TYPE III                    | 4570-16 |      | 235,000                 | 235,000          |                      |       |            |         | 0                | 0                |
| Paramedic                            | Vehicle          | AMBU-16-1184324                   | AMBULANCE DEMERS TYPE III                    | 4568-16 |      | 235,000                 | 235,000          |                      |       |            |         | 0                | 0                |
| Paramedic                            | Vehicle          | AMBU-16-1184897                   | AMBULANCE DEMERS TYPE III                    | 4569-16 |      | 235,000                 | 235,000          |                      |       |            |         | 0                | 0                |
| Paramedic                            | Vehicle          | ERV-16-                           | Ford Expedition                              | 4398-16 |      | 90,000                  | 90,000           |                      |       |            |         | 0                | 0                |
| <b>Paramedic Total</b>               |                  |                                   |  |         |      | <b>1,970,000</b>        | <b>1,175,000</b> | <b>210,000</b>       | -     | -          | -       | <b>965,000</b>   | <b>1,175,000</b> |
| Property - 80 McGonegal              | Equip            | D3060 - Controls And Instrumentat | Local control, a number of thermal stats.    |         | M    | 15,000                  | 15,000           |                      |       |            |         | 15,000           | 15,000           |
| <b>Property - 80 McGonegal Total</b> |                  |                                   |  |         |      | <b>15,000</b>           | <b>15,000</b>    | -                    | -     | -          | -       | <b>15,000</b>    | <b>15,000</b>    |
| Property - Paramedic                 | Building         | New Pembroke Base                 | Adjacent to CAB                              |         |      |                         | 1400000          |                      |       |            |         | 1,400,000        | 1,400,000        |
| <b>Property - Paramedic Total</b>    |                  |                                   |  |         |      | <b>0</b>                | <b>1,400,000</b> | -                    | -     | -          | -       | <b>1,400,000</b> | <b>1,400,000</b> |
| Property - CAB                       | Building         | B2010 - Exterior Walls            | Caulking/ repointing                         |         | M    | 60,000                  | 85,000           |                      |       |            |         | 85,000           | 85,000           |
| Property - CAB                       | Building         | C3050 - Wall Finishes - Common A  | Painted drywall.                             |         | L    | 25,000                  | 0                |                      |       |            |         | -                | 0                |
| Property - CAB                       | Building         | Architectual Study                | Service Consolidation at CAB                 |         |      |                         | 240000           |                      |       |            |         | 240,000          | 240,000          |
| Property - CAB                       | HVAC             | D3051 - Terminal Self-Contained U | Humidifiers (4 of 11 units)                  |         | L    | 50,000                  | 50,000           |                      |       |            |         | 50,000           | 50,000           |
| Property - CAB                       | Land Imp         | G2020 - Parking Lots              | Crack filling - sealing                      |         | L    | 20,000                  | 20,000           |                      |       |            |         | 20,000           | 20,000           |
| <b>Property - CAB Total</b>          |                  |                                   |  |         |      | <b>155,000</b>          | <b>395,000</b>   | -                    | -     | -          | -       | <b>395,000</b>   | <b>395,000</b>   |
| Property - OPP                       | Land Imp         | G2020 - Parking Lots              | line painting                                |         | L    | 5,000                   | 0                |                      |       |            |         |                  | 0                |
| Property - OPP                       | Land Imp         | G2050 - Landscaping               | Landscaping                                  |         | L    | 3,000                   | 0                |                      |       |            |         |                  | 0                |

County of Renfrew  
2019 BUDGET

| Department           | Primary Category | Detail                         | Asset Purchase Descri                                  | Unit # | Risk | Revised<br>10 Year Plan | Budget \$ | Sources of Financing |                   |                     |         |           | Total |           |
|----------------------|------------------|--------------------------------|--|--------|------|-------------------------|-----------|----------------------|-------------------|---------------------|---------|-----------|-------|-----------|
|                      |                  |                                |  |        |      |                         |           | Taxation/Other       | Pembroke<br>Share | Provincial<br>Grant | Gas Tax | Reserves  |       | Debt      |
|                      |                  |                                |  |        |      |                         |           |                      |                   |                     |         |           |       |           |
| Property - OPP Total |                  |                                |  |        |      |                         | 8,000     | 0                    | -                 | -                   | -       | -         | -     | 0         |
| Property - RCP       | Building         | B2010 - Exterior Walls         | Caulking around windows EFIS                           |        | L    | 25,000                  | 25,000    |                      |                   |                     |         | 25,000    |       | 25,000    |
| Property - RCP       | Building         | Renovations                    | One Counter (OW, Child, Housing)                       |        | L    |                         | 500,000   |                      |                   |                     |         | 500,000   |       | 500,000   |
| Property - RCP       | Building         | C3060 - Floor Finishes - Units | new drain (Paramedic garage)                           |        | M    | 30,000                  | 30,000    |                      |                   |                     |         | 30,000    |       | 30,000    |
| Property - RCP Total |                  |                                |  |        |      |                         | 55,000    | 555,000              | -                 | -                   | -       | 555,000   | -     | 555,000   |
| PW                   | Bridge           | B026                           | Old Hwy 62 Bridge                                      |        | H    | 500,000                 | 500,000   | 500,000              |                   |                     |         |           |       | 500,000   |
| PW                   | Bridge           | B180                           | Hurds Creek Bridge                                     |        | M    | 300,000                 | 0         | -                    |                   |                     |         |           |       | 0         |
| PW                   | Bridge           | B226                           | Black Creek Bridge                                     |        | M    | 500,000                 | 500,000   | -                    |                   |                     | 500,000 |           |       | 500,000   |
| PW                   | Bridge           | B234                           | Coles Creek Bridge                                     |        | H    | 800,000                 | 50,000    | 50,000               |                   |                     |         |           |       | 50,000    |
| PW                   | Bridge           | B257                           | Harrington Creek Bridge                                |        | M    | 800,000                 | 80,000    | 22,282               |                   |                     | 57,718  |           |       | 80,000    |
| PW                   | Bridge           | B258                           | Madawaska River Bridge                                 |        | H    | 2,200,000               | 2,200,000 | -                    |                   |                     |         | 2,200,000 |       | 2,200,000 |
| PW                   | Bridge           | B008                           | Sylvester Power's Bridge                               |        | H    | 38,000                  | 38,000    | 38,000               |                   |                     |         |           |       | 38,000    |
| PW                   | Bridge           | B110                           | Captain Bell Bridge (2018 carryover)                   |        | L    |                         | 50,000    | 50,000               |                   |                     |         |           |       | 50,000    |
| PW                   | Bridge           | B101                           | Bonnechere River Bridge                                |        | M    | 95,000                  | 95,000    | 95,000               |                   |                     |         |           |       | 95,000    |
| PW                   | Bridge           | B202                           | Cameron Street Bridge                                  |        | M    | 80,000                  | 80,000    | 80,000               |                   |                     |         |           |       | 80,000    |
| PW                   | Bridge           | General Bridge Repairs         | Various  |        |      | 200,000                 | 200,000   | 200,000              |                   |                     |         |           |       | 200,000   |
| PW                   | Building         | Cobden-Walls                   | Repair rear window lintels                             |        | H    | 15,000                  | 0         | -                    |                   |                     |         |           |       | 0         |
| PW                   | Building         | Cobden-Foundation-Salt         | Concrete Patching                                      |        | M    | 20,500                  | 20,500    | 20,500               |                   |                     |         |           |       | 20,500    |
| PW                   | Building         | Cobden-Foundation-Sand         | Concrete Patching                                      |        | M    | 42,500                  | 42,500    | 42,500               |                   |                     |         |           |       | 42,500    |
| PW                   | Building         | Goshen - Sand Building         | Dome Repairs   |        | H    | 30,000                  | 50,000    | 50,000               |                   |                     |         |           |       | 50,000    |
| PW                   | Building         | Palmer-Salt Building           | B10 - Superstructure                                   |        | H    | 6,000                   | 0         | -                    |                   |                     |         |           |       | 0         |
| PW                   | Building         | Palmer-Sand Building           | B10 - Superstructure                                   |        | H    | 6,000                   | 0         | -                    |                   |                     |         |           |       | 0         |
| PW                   | Building         | Cobden-Sand Building           | B10 - Superstructure                                   |        | L    | 6,000                   | 0         | -                    |                   |                     |         |           |       | 0         |
| PW                   | Culvert          | C041                           | Osceola Culvert  |        | M    | 900,000                 | 700,000   | 24,695               |                   |                     | 675,305 |           |       | 700,000   |
| PW                   | Culvert          | C124                           | Cameron Culvert  |        | M    | 1,200,000               | 1,200,000 | 1,200,000            |                   |                     |         |           |       | 1,200,000 |
| PW                   | Culvert          | C159                           | Gutz Culvert   |        | M    | 240,000                 | 24,000    | 24,000               |                   |                     |         |           |       | 24,000    |
| PW                   | Culvert          | C161                           | Stoppas Culvert  |        | M    | 270,000                 | 270,000   | 270,000              |                   |                     |         |           |       | 270,000   |
| PW                   | Culvert          | C300                           | Wolf Road Twin pipes                                   |        | M    | 200,000                 | 200,000   | 200,000              |                   |                     |         |           |       | 200,000   |
| PW                   | Culvert          | C301                           | Funnucane Creek Culverts                               |        | M    | 260,000                 | 260,000   | 260,000              |                   |                     |         |           |       | 260,000   |
| PW                   | Culvert          | C013                           | Bromley Culvert  |        | M    | 28,000                  | 28,000    | 28,000               |                   |                     |         |           |       | 28,000    |
| PW                   | Culvert          | C036                           | Halliday Creek Culvert                                 |        | M    | 25,500                  | 25,500    | 25,500               |                   |                     |         |           |       | 25,500    |
| PW                   | Culvert          | C046                           | O'Neil Culvert (South Fork)                            |        | M    | 38,000                  | 38,000    | 38,000               |                   |                     |         |           |       | 38,000    |
| PW                   | Culvert          | C048                           | Egan Culvert   |        | M    | 25,500                  | 25,500    | 25,500               |                   |                     |         |           |       | 25,500    |
| PW                   | Culvert          | C201                           | Broomes Creek Culvert                                  |        | M    | 65,500                  | 65,500    | 65,500               |                   |                     |         |           |       | 65,500    |
| PW                   | Equip            | SMEQ-12-GA0621-1               | RETROREFLECTOMETER (signs)                             |        | L    |                         | 16,000    | 16,000               |                   |                     |         |           |       | 16,000    |
| PW                   | Roads            | 1-River Road                   | Sand Point East Limit-to-Mast Rd                       |        | H    | 1,133,000               | 1,133,000 | 1,133,000            |                   |                     |         |           |       | 1,133,000 |
| PW                   | Roads            | 1-River Road                   | Castleford Bdge N Exp Jnt-to-Cty Rd 20 (Castleford Rd) |        | H    | 450,340                 | 450,340   | 100,000              |                   |                     | 350,340 |           |       | 450,340   |
| PW                   | Roads            | 5-Stone Road                   | Hwy 132-to-Reid Rd                                     |        | H    | 590,400                 | 590,400   | 100,000              |                   |                     | 490,400 |           |       | 590,400   |
| PW                   | Roads            | 7-Forresters Falls Rd          | Hwy 17-to-Gypsy Lane                                   |        | E    | 211,120                 | 211,120   | 11,120               |                   |                     | 200,000 |           |       | 211,120   |
| PW                   | Roads            | 7-Forresters Falls Rd          | Gypsy Lane-to-Marjorie Rd                              |        | E    | 336,980                 | 336,980   | 36,980               |                   |                     | 300,000 |           |       | 336,980   |
| PW                   | Roads            | 7-Forresters Falls Rd          | Marjorie Rd-to-Zion Line                               |        | E    | 365,400                 | 0         | -                    |                   |                     |         |           |       | 0         |
| PW                   | Roads            | 7-Forresters Falls Rd          | Zion Line-to-Cty Rd 4 (Queens Line)                    |        | E    | 472,990                 | 0         | -                    |                   |                     |         |           |       | 0         |
| PW                   | Roads            | 13-Mountain Rd                 | Hwy 41-to-Wilberforce/Stafford Line                    |        | M    | 689,060                 | 689,060   | 189,060              |                   | 500,000             |         |           |       | 689,060   |
| PW                   | Roads            | 51-Petawawa Blv                | Victoria Street to Base Eng for Widening               |        | L    | 100,000                 | 100,000   | 100,000              |                   |                     |         |           |       | 100,000   |
| PW                   | Roads            | 52-Burnstown Rd                | Pucker St-to-Graham Ave                                |        | E    | 140,740                 | 140,740   | 15,740               |                   |                     | 125,000 |           |       | 140,740   |
| PW                   | Roads            | 52-Raglan St S                 | Graham Ave-to-Hwy 60 (Cumbes St)                       |        | E    | 276,713                 | 276,713   | 26,713               |                   |                     | 250,000 |           |       | 276,713   |
| PW                   | Roads            | 65-Centennial Lake Rd          | Matawatchan Rd-to-Doyle Drive                          |        | M    | 368,460                 | 368,460   | 168,460              |                   | 200,000             |         |           |       | 368,460   |
| PW                   | Roads            | 65-Centennial Lake Rd          | Doyle Drive-to-Centennial Lake Bdge N Exp Jnt          |        | M    | 412,910                 | 0         | -                    |                   |                     |         |           |       | 0         |
| PW                   | Roads            | 67-Simpson Pit Rd              | Scenic Rd-to-Mask Rd                                   |        | H    | 662,560                 | 662,560   | 44,600               |                   | 617,960             |         |           |       | 662,560   |

County of Renfrew  
2019 BUDGET

| Department      | Primary Category | Detail                           | Asset Purchase Descri                | Unit # | Risk | Revised<br>10 Year Plan | Budget \$         | Sources of Financing |                |                  |                  |                | Total            |                   |
|-----------------|------------------|----------------------------------|--------------------------------------|--------|------|-------------------------|-------------------|----------------------|----------------|------------------|------------------|----------------|------------------|-------------------|
|                 |                  |                                  |                                      |        |      |                         |                   | Taxation/Other       | Pembroke Share | Provincial Grant | Gas Tax          | Reserves       |                  | Debt              |
|                 |                  |                                  |                                      |        |      |                         |                   |                      |                |                  |                  |                |                  |                   |
| PW              | Roads            | 512-Foymount Rd                  | Silver Lake RD to Miller Rd          |        | H    | 654,500                 | 909,920           | 909,920              |                |                  |                  |                |                  | 909,920           |
| PW              | Roads            | 515-Quadeville Rd                | 1400 Quadeville Rd-to-Yukes Dr       |        | M    | 1,129,680               | 496,800           | 216,072              |                |                  | 280,728          |                |                  | 496,800           |
| PW              | Roads            | 512-Foymount Rd                  | Lake Clear Rd-to-Buelow Rd           |        | H    | 50,000                  | 50,000            | 50,000               |                |                  |                  |                |                  | 50,000            |
| PW              | Roads            | 512-Foymount Rd                  | Buelow Rd-to-Verch Rd                |        | H    | 50,000                  | 50,000            | 50,000               |                |                  |                  |                |                  | 50,000            |
| PW              | Roads            | Scratch Coating                  | Various                              |        |      | 675,305                 | 675,305           | 675,305              |                |                  |                  |                |                  | 675,305           |
| PW              | Roads            | Active Transportation            | Various Shoulder Hardening           |        |      | 150,000                 | 150,000           | 150,000              |                |                  |                  |                |                  | 150,000           |
| PW              | Roof             | Palmer-Garage                    | Roof Membrane (flat)                 |        | H    | 14,000                  | 58,000            | 58,000               |                |                  |                  |                |                  | 58,000            |
| PW              | Roof             | Cobden-Roofing                   | Repair leak in roof                  |        | H    | 10,000                  | 10,000            | 10,000               |                |                  |                  |                |                  | 10,000            |
| PW              | Roof             | Foymount-Salt                    | Replacing 'Cover All'                |        | M    | 6,000                   | 0                 | -                    |                |                  |                  |                |                  | 0                 |
| PW              | Roof             | Goshen - Sand Building           | Dome Repairs                         |        | H    | 20,000                  | 0                 | -                    |                |                  |                  |                |                  | 0                 |
| PW              | Vehicle          | LDTR-11-Z367619                  | Pickup Truck                         | 118-11 | M    | 34,000                  | 34,000            | 34,000               |                |                  |                  |                |                  | 34,000            |
| PW              | Vehicle          | LDTR-12-S260774                  | Pickup Truck                         | 109-12 | L    | 34,000                  | 34,000            | 34,000               |                |                  |                  |                |                  | 34,000            |
| PW              | Vehicle          | LDTR-14-S351839                  | Pickup Truck                         | 101-14 | L    | 34,000                  | 34,000            | 34,000               |                |                  |                  |                |                  | 34,000            |
| PW              | Vehicle          | HDTR-00-H345759                  | TRUCK 6 TON INTER-PLOW               | 605-01 | E    | 300,000                 | 310,000           | 310,000              |                |                  |                  |                |                  | 310,000           |
| PW              | Vehicle          | TRAC-02-L25026                   | Tractor                              | 801-02 | H    | 90,000                  | 90,000            | 90,000               |                |                  |                  |                |                  | 90,000            |
| PW              | Vehicle          | BACK-99-0484047                  | BACKHOE/LOADER JCB                   | 411-99 | H    | 150,000                 | 150,000           | 150,000              |                |                  |                  |                |                  | 150,000           |
| PW              | Vehicle          | GRAD-03-9615939                  | GRADER CHAMPION                      | 721-84 | E    | 200,000                 | 200,000           | 200,000              |                |                  |                  |                |                  | 200,000           |
| <b>PW Total</b> |                  |                                  |                                      |        |      | <b>18,703,658</b>       | <b>14,969,898</b> | <b>8,222,447</b>     | <b>-</b>       | <b>1,317,960</b> | <b>2,671,773</b> | <b>557,718</b> | <b>2,200,000</b> | <b>14,969,898</b> |
| RCHC            | Building         | 0713_150 Elizabeth Street North  | B1013 - Balcony Construction         |        | M    | 274,000                 | 12,000            |                      | 1,245          |                  |                  | 10,755         |                  | 12,000            |
| RCHC            | Building         | 0713_150 Elizabeth Street North  | C1060 - Kitchen Refurbishment        |        | M    |                         | 20,000            |                      | 2,074          |                  |                  | 17,926         |                  | 20,000            |
| RCHC            | Building         | 0713_150 Elizabeth Street North  | C1060 - Kitchen Refurbishment        |        | M    | 0                       | 175,000           |                      | 5,873          |                  |                  | 169,127        |                  | 175,000           |
| RCHC            | Building         | 0713_150 Elizabeth Street North  | D2070 - Domestic water distribution  |        | H    |                         | 15,000            |                      | 1,556          |                  |                  | 13,444         |                  | 15,000            |
| RCHC            | Building         | 0710_425 Nelson Street           | Various                              |        |      | 113,000                 |                   |                      |                |                  |                  |                |                  | 0                 |
| RCHC            | Building         | 0711_510 & 515 MacKay Street - S | Various                              |        |      | 65,000                  |                   |                      |                |                  |                  |                |                  | 0                 |
| RCHC            | Building         | 0714_59 Wallace Street           | B2030 - Exterior Doors               |        | H    | 108,000                 | 12,500            |                      | 1,296          |                  |                  | 11,204         |                  | 12,500            |
| RCHC            | Equip            | 0714_59 Wallace Street           | D5038 - Security Systems             |        | H    |                         | 12,000            |                      | 1,245          |                  |                  | 10,755         |                  | 12,000            |
| RCHC            | Land Imp         | 0714_59 Wallace Street - Site    | G2030 - Pedestrian Paving            |        | H    |                         | 10,000            |                      | 1,037          |                  |                  | 8,963          |                  | 10,000            |
| RCHC            | Building         | 0714_59 Wallace Street - Site    | G2040 - B - Sheds                    |        | H    |                         | 4,500             |                      | 467            |                  |                  | 4,033          |                  | 4,500             |
| RCHC            | Building         | 0715_435-481 Nelson St - (6) Tow | Various                              |        |      | 150,000                 |                   |                      |                |                  |                  |                |                  | 0                 |
| RCHC            | Building         | 0718_1 MacKercher Drive          | Various                              |        |      | 25,000                  |                   |                      |                |                  |                  |                |                  | 0                 |
| RCHC            | Building         | 0720_400 Nelson Street           | B2020 - Exterior Windows             |        | M    | 58,552                  | 25,000            |                      | 2,593          |                  |                  | 22,407         |                  | 25,000            |
| RCHC            | Building         | 0720_400 Nelson Street           | A10 - Foundations                    |        | M    |                         | 3,000             |                      | 311            |                  |                  | 2,689          |                  | 3,000             |
| RCHC            | Roof             | 0720_400 Nelson Street           | B30 - Roofing                        |        | H    |                         | 3,500             |                      | 363            |                  |                  | 3,137          |                  | 3,500             |
| RCHC            | Equip            | 0720_400 Nelson Street           | D5038 - Security Systems             |        | H    |                         | 6,552             |                      | 680            |                  |                  | 5,872          |                  | 6,552             |
| RCHC            | Building         | 0721_75 Stafford Street          | B1013 - Balcony Construction         |        | L    | 212,750                 | 6,000             |                      | 622            |                  |                  | 5,378          |                  | 6,000             |
| RCHC            | Building         | 0721_75 Stafford Street          | B2020 - Exterior Windows             |        | M    |                         | 7,000             |                      | 726            |                  |                  | 6,274          |                  | 7,000             |
| RCHC            | Building         | 0721_75 Stafford Street          | B2030 - Exterior Doors               |        | M    |                         | 30,000            |                      | 3,111          |                  |                  | 26,889         |                  | 30,000            |
| RCHC            | Building         | 0722_19 Smith Street - Site      | G3020 - Sanitary Sewer               |        | H    | 55,000                  | 65,000            |                      | 6,741          |                  |                  | 58,259         |                  | 65,000            |
| RCHC            | Building         | 0724_200-240 Reynolds Ave, 966-  | C1060 - Kitchen Refurbishment        |        | L    | 207,997                 | 207,997           |                      | 21,571         |                  |                  | 186,426        |                  | 207,997           |
| RCHC            | Building         | 0726_260 Elizabeth Street North  | B2010 - Exterior Walls               |        | M    | 332,000                 | 8,000             |                      | 830            |                  |                  | 7,170          |                  | 8,000             |
| RCHC            | Roof             | 0726_260 Elizabeth Street North  | B30 - Roofing                        |        | M    |                         | 6,000             |                      | 622            |                  |                  | 5,378          |                  | 6,000             |
| RCHC            | Building         | 0726_260 Elizabeth Street North  | C1050 - Interior Doors - Common Area |        | M    |                         | 4,000             |                      | 415            |                  |                  | 3,585          |                  | 4,000             |
| RCHC            | Building         | 0726_260 Elizabeth Street North  | C3070 - Floor Finishes - Common Area |        | L    |                         | 15,000            |                      | 1,556          |                  |                  | 13,444         |                  | 15,000            |
| RCHC            | Building         | 0726_260 Elizabeth Street North  | D1010 - Elevators & Lifts            |        | H    |                         | 16,000            |                      | 1,659          |                  |                  | 14,341         |                  | 16,000            |
| RCHC            | Building         | 0727_5967 Palmer Rapids Road     | B2020 - Exterior Windows             |        | M    | 83,000                  | 3,000             |                      | 311            |                  |                  | 2,689          |                  | 3,000             |
| RCHC            | Building         | 0727_5967 Palmer Rapids Road     | C3070 - Floor Finishes - Common Area |        | M    |                         | 12,000            |                      | 1,245          |                  |                  | 10,755         |                  | 12,000            |
| RCHC            | Building         | 0727_5967 Palmer Rapids Road     | D2040 - Rain Water Drainage          |        | M    |                         | 5,000             |                      | 519            |                  |                  | 4,481          |                  | 5,000             |
| RCHC            | Building         | 0727_5967 Palmer Rapids Road     | D2099 - Water Treatment Systems      |        | H    |                         | 10,000            |                      | 1,037          |                  |                  | 8,963          |                  | 10,000            |
| RCHC            | Equip            | 0727_5967 Palmer Rapids Road     | D5038 - Security Systems             |        | H    |                         | 8,000             |                      | 830            |                  |                  | 7,170          |                  | 8,000             |
| RCHC            | Building         | 0727_5967 Palmer Rapids Road -   | G3010 - Water Supply                 |        | H    |                         | 40,000            |                      | 4,148          |                  |                  | 35,852         |                  | 40,000            |
| RCHC            | Equip            | 0733_44 Lorne Street             | D5038 - Security Systems             |        | H    | 9,500                   | 9,500             |                      | 985            |                  |                  | 8,515          |                  | 9,500             |
| RCHC            | Building         | 0734_41 Vimy Boulevard           | D1010 - Elevators & Lifts            |        | H    | 48,220                  | 12,720            |                      | 1,319          |                  |                  | 11,401         |                  | 12,720            |



County of Renfrew  
2019 BUDGET

| Department          | Primary Category | Detail                           | Asset Purchase Descri                | Unit # | Risk | Revised<br>10 Year Plan | Sources of Financing |                  |                |                  |                  |                  | Total            |                   |
|---------------------|------------------|----------------------------------|--------------------------------------|--------|------|-------------------------|----------------------|------------------|----------------|------------------|------------------|------------------|------------------|-------------------|
|                     |                  |                                  |                                      |        |      |                         | Budget \$            | Pembroke         |                | Provincial       |                  | Debt             |                  |                   |
|                     |                  |                                  |                                      |        |      |                         |                      | Taxation/Other   | Share          | Grant            | Gas Tax          |                  |                  | Reserves          |
| RCHC                | Land Imp         | 0734_41 Vimy Boulevard - Site    | G2040 - Site Development             |        | H    |                         | 9,500                |                  | 985            |                  |                  | 8,515            |                  | 9,500             |
| RCHC                | Building         | 0735_236 Hall Avenue             | A10 - Foundations                    |        | M    | 363,294                 | 8,000                |                  | 830            |                  |                  | 7,170            |                  | 8,000             |
| RCHC                | Building         | 0735_236 Hall Avenue             | A20 - Basement Construction          |        | M    |                         | 15,000               |                  | 1,556          |                  |                  | 13,444           |                  | 15,000            |
| RCHC                | Building         | 0735_236 Hall Avenue             | B2010 - Exterior Walls               |        | M    |                         | 32,500               |                  | 3,371          |                  |                  | 29,129           |                  | 32,500            |
| RCHC                | Building         | 0735_236 Hall Avenue             | B1013 - Balcony Construction         |        | H    |                         | 5,000                |                  | 519            |                  |                  | 4,481            |                  | 5,000             |
| RCHC                | Roof             | 0735_236 Hall Avenue             | B30 - Roofing                        |        | M    |                         | 74,000               |                  | 7,675          |                  |                  | 66,325           |                  | 74,000            |
| RCHC                | Building         | 0735_236 Hall Avenue             | C1070 - Bathroom Refurbishment       |        | M    |                         | 50,000               |                  | 5,186          |                  |                  | 44,814           |                  | 50,000            |
| RCHC                | Equip            | 0735_236 Hall Avenue             | D3060 - Controls And Instrumentation |        | H    |                         | 161,000              |                  | 16,697         |                  |                  | 144,303          |                  | 161,000           |
| RCHC                | Building         | 0735_236 Hall Avenue             | D1010 - Elevators & Lifts            |        | H    |                         | 17,794               |                  | 1,845          |                  |                  | 15,949           |                  | 17,794            |
| RCHC                | Building         | 0746_8 Burwash Street            | B1013 - Balcony Construction         |        | H    | 183,600                 | 73,600               |                  | 7,633          |                  |                  | 65,967           |                  | 73,600            |
| RCHC                | Equip            | 0746_8 Burwash Street            | D3060 - Controls And Instrumentation |        | H    |                         | 110,000              |                  | 11,408         |                  |                  | 98,592           |                  | 110,000           |
| RCHC                | Building         | 0747_63 Russell Street           | A10 - Foundations                    |        | M    | 178,571                 | 5,000                |                  | 519            |                  |                  | 4,481            |                  | 5,000             |
| RCHC                | Building         | 0747_63 Russell Street           | B1013 - Balcony Construction         |        | M    |                         | 6,000                |                  | 622            |                  |                  | 5,378            |                  | 6,000             |
| RCHC                | Building         | 0747_63 Russell Street           | D1010 - Elevators & Lifts            |        | H    |                         | 16,000               |                  | 1,659          |                  |                  | 14,341           |                  | 16,000            |
| RCHC                | Building         | 0747_63 Russell Street           | B2010 - Exterior Walls               |        | H    |                         | 50,000               |                  | 5,186          |                  |                  | 44,814           |                  | 50,000            |
| RCHC                | Building         | 0749_26 Spruce Street - Apartmen | B2030 - Exterior Doors               |        | H    | 119,000                 | 41,000               |                  | 4,252          |                  |                  | 36,748           |                  | 41,000            |
| RCHC                | Equip            | 0749_26 Spruce Street - Apartmen | D5038 - Security Systems             |        | H    |                         | 8,000                |                  | 830            |                  |                  | 7,170            |                  | 8,000             |
| RCHC                | Roof             | 0711_510 & 515 MacKay Street - E | B30 - Roofing                        |        | H    |                         | 4,902                |                  | 508            |                  |                  | 4,394            |                  | 4,902             |
| RCHC                | Vehicle          | TRAC-04-B002106                  | Lawn tractor 26 Spruce               |        | L    | 5,763                   | 5,763                |                  | 596            |                  |                  | 5,167            |                  | 5,763             |
| <b>RCHC Total</b>   |                  |                                  |                                      |        |      | <b>2,592,247</b>        | <b>1,457,329</b>     | <b>-</b>         | <b>138,864</b> | <b>-</b>         | <b>-</b>         | <b>1,318,465</b> | <b>-</b>         | <b>1,457,329</b>  |
| Trails              | Land Imp         | Phase III Final Transfer         | Former CP Rail Transfer              |        | L    |                         | 68,422               |                  |                |                  |                  | 68,422           |                  | 68,422            |
| <b>Trails Total</b> |                  |                                  |                                      |        |      |                         | <b>68,422</b>        | <b>-</b>         | <b>-</b>       | <b>-</b>         | <b>-</b>         | <b>68,422</b>    | <b>-</b>         | <b>68,422</b>     |
| <b>Grand Total</b>  |                  |                                  |                                      |        |      | <b>24,385,290</b>       | <b>21,060,234</b>    | <b>8,432,447</b> | <b>138,864</b> | <b>1,317,960</b> | <b>2,671,773</b> | <b>6,299,190</b> | <b>2,200,000</b> | <b>21,060,234</b> |